Cribune UBLASHED WITH THE NEW YORK TIMES AND THE WASHINGTON POST

London, Thursday, December 3, 1998

to produce each of its airplane

than it did in the early 1990s.

Ever since the Asian econom-

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strong evidence to the contrary.

Europe's challenge: defense consolidation. Page 6.

Condit, Boeing's chief execu-

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### Boeing Reassesses the Damage

Jetmaker to Slash Jobs and Output as Asia Slowdown Hits Hard

By Laurence Zuckerman New York Times Service

The World's Daily Newspaper

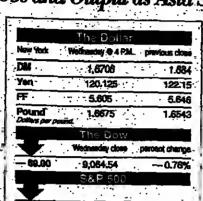
NEW YORK - Acknowldging that the economic more serious toll on its business than it had previously thought. Boeing Co. has stunned investors and employees by an-nouncing plans to scale back production in 1999 and cut more jobs over the next two years — perhaps as many as 20,000 more — than it had indicated in June.

As a result. Boeing, the world's largest acrospace company and the largest U.S. exporter, also said lare Tuesday that its 1999 earnings would be between \$1.5 billion and \$1.8 billion, lower than the already reatly reduced estimate of \$2 billion it gave investors last summer. Boeing predicted that profits in 2000 would be even lower than in 1999.

Boeing said it would cut production of its highly profitable 747 jumbo jet to two a month from 3.5 a month in late 1999

and might even cut production to one a month in early 2000 if 'market conditions fail to improve.' The news sent Boeing's shares tumbling. The stock closed down \$6.6875 at \$33.6875, leading a

broader decline in the market. The news indicated that Boeing was still struggling to recover from a disastrous decision in 1996 to raise production to record levels in order to meet booming demand from the world's airlines. The company ended up taking \$4 billion in charges and posting its first annual loss in 50 years in 1997 after its



**Boeing Hits Prices** 

1,995.20 -- 0.43%

U.S. stocks were lower Wednes-day as Wall Street digested Boeing Co.'s announcement of an additional 20,000 job cuts and as Sears, Roebuck & Co. reduced its profit forecast in the midst of the Christmas shopping season. Page 13.

need to restore growth to Asia.
["I can't tell you how important it is from my point of view for the United States to be actively involved in trying to restore the conditions of growth in Asia," he said, according to Reuters. "That's my goal, before it affects other industries, to

try to get that growth going back in Asia."]

Boeing is still committed to delivering 550 planes this year and a record 620 in 1999. Workers toiled through the Thanksgiving holiday to finish jets before the end of the year even as Boeing has been desperately

See BOEING, Page 4



Boeing is making sharp cuts in production, jobs and earnings estimates.

### IMF and U.S. Mishandled Asia Crisis, World **Bank Charges**

'Substantial Risk' of Recession Remains, but Worst-Hit Nations May Start to Grow Again in 2000

By David E. Sanger

WASHINGTON - The World Bank issued an implicit, searing assessment Wednesday of how its sister institution, the International Mooetary Fund, had misjudged the financial crisis that began in Southeast Asia 18 months ago and had prescribed economic policies that turned investor panic into deep recessions.

In its first comprehensive history of the crisis, the World Bank predicts that the worst-hit nations will probably begin to stabilize in 1999 and to grow again in 2000. But, the report adds, "There is still a substantial risk that the world ecooomy will plunge into recession in 1999.

The growth of global economic output, it projects, will drop this year to 1.8 percent from 3.2 percent in 1997 and will revive "only modestly" next year.
Top officials of the World Bank decided to delete

direct references to the IMF and the U.S. Treasury from the report, describing events and decisions but not the officials or insolutions that made them. But the report leaves little doubt about what the international lending bank views as the key misjudgment: The IMF's decision — with the advice of the U.S. Treasury — to press Thailand, Indonesia and South Korea to raise interest rates in an effort to stabilize their currencies.

The increases were intended to restore investors confidence and keep them from selling off any easily liquidated assets they held in the afflicted countries. But the report concludes that the strategy backfired, creating a far larger disaster. It failed to save compaoies that had invested in overvalued real estate, said Joseph Stiglitz, chief economist of the World-Bank,

because those firms were already dead." But the high interest rates, he said, "created a huge number of bankruptcies' as small businesses suddenly could not pay off debts or buy raw materials. The result, he said, was that the countries were plunged into recessioo, "there was no early restoration of confidence and the currencies cootinued to fall for some time.

The tensioo between the World Bank and the IMF. both of which were created by the Brettoo Woods agreement in 1944 to stabilize the world economy, has flared up repeatedly over the past 18 months. Their strategic disagreements have become part of a much broader debate over whether the severity of the crisis

could have been lessened. The IMF continues to insist that it made the best udgments it could, though at a seminar this week one Fund official conceded that the organization had made some judgments "too quickly" and mistakenly thought it was simply seeing a repeat of past currency crises.

But the World Bank report amounts to a blow-byblow account of how misjudgments — by global in-

vestors, by Asian officials who were blind to the risks that they were taking by depending on short-term foreign investments and finally by international officials trying to repair the damage - multiplied the damage. It also calls for a tremendous slowdown in the

movement to deregulate financial markets in developing countries, a reversal of the policy that the IMF advocated as late as April 1997, just three months before the collapse of the Thai baht touched off the crisis.

### **Key General** Of Bosnian **Serb Forces** Is Arrested

By Charles Trueheart hington Post Service

PARIS - U.S. troops arrested a key. Bosnian Serb general Wednesday in connection with the worst massacre of Muslim civilians during the Balkans war and dispatched him to the Neth-

erlands to stand trial for genocide.

General Radislav Krstic is the highest-ranking war crimes suspect yet to be taken into custody in The Hague, seat of the UN tribunal prosecuting war primes and genocide in the 1992-95 conflict that pitted Serbs. Croats and Muslims against one another in the disintegrating former Yugoslavia.

Until his capture by American units of the NATO-led Stabilization Force in northeastern Bosnia, General Krstic's indictment by the tribunal had been a closely guarded secret, one of an unknown number of arrest warrants kept under seal to enhance the prospect of detention. General Krstic's sealed indictment was barely a month old.

The chief prosecutor in The Hague, Louise Arbour, described General Kr-stic's arrest as "very significant for the continuing work of the tribunal," which has been attacked for prosecuting suspects much farther down the chain of command. Nearly a score of indictments off y-ranking officers or soldiers have been tropped in the past year in an effort to refocus the cash-strapped, slow-moving tribural on more significant wartime decision-makers such as General Kretic, who remained to the Rossian Sectional. who reported to the Bosnian Serb mil-

who reported to the Bosman Serv innitiary commander, Ratko Mladic.
In a statement Wednesday, the secretary-general of NATO, Javier Solana, warned the 29 publicly indicated suspects still at large "to surrender immediately" to the tribunal, saying, "They, to will be brought to justice."

too, will be brought to justice.

The two most wanted Bosnian Serbs
General Madic and the former political leader Radovan Karadzic. Their whereabouts are no secret to North At-lantic Treaty Organization forces who are monitoring the peace in Bosma and who have multiple mandates to arrest all

suspects wanted in The Hagne.
Mirza Hajric, a Bosman Muslim official who welcomed the arrest, suggesting to the Renters news agency that the action had made those two men's day of judgment imminent.

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General Radislav Krstic will be tried for genocide and war crimes.

### In Asia, a New Mutual Defense

U.S. to Offer Aid in Return for Access to Local Bases

By Michael Richardson

SINGAPORE - The first of seven U.S. Navy ships. in a battle group led by the aircraft carrier Carl Vinson dropped anchor in Singapore on Wednesday in a move that signals a major upgrading of the U.S. military presence in Southeast Asia.

Instead of seeking bases under American militar control similar to those in Japan and South Korea, U.S. defense officials say they intend to negotiate new agreements with Southeast Asian countries that will increase U.S. access to local bases and support services. In return, the United States will offer the armed

forces of host nations better training and supplies. Washington also plans to offer cooperating countries finance so that they can buy U.S. military equipment, services and training, officials say.

Such an arrangement is calculated to appeal to cash-strapped armed forces in Southeast Asia that have had to curtail operational readiness and training because of deep cuts in defense budgets triggered by financial turnoil and economic recession in the region.

The aim of the higher American military profile, U.S. and Southeast Asian officials say, is to surengtheo confidence in Washingtoo's commitment to help maintain regional stability at a time of strategic uncertainty caused by the crisis.

Ontlining U.S. plans, the deputy assistant secretary of defense, Kurt Campbell, said receotly in Washington that the United States wanted to "increase our

The U.S. is seeking new Latin American bases for forces that must soon leave Panama. Page 6.

engagement with Southeast Asian militaries, particularly given the financial crisis and the lack of resources that are going to the militaries throughout Southeast Asia.'

Reflecting American concerns about fanning the nationalist sentiments unleashed by the crisis, particularly in such couotries as Malaysia and Indonesia, Mr. Campbell said the objective was to "find some-

See PACIFIC, Page 4

#### AGENDA

#### Israel Warns Palestinians on Statehood

JERUSALEM (Reuters) - Israel Bank and Gaza Strip next year. The said Wednesday that it would cede no announcement was made after an atmore land to the Palestinian Authority tack by two dozen Palestinians on an until its leaders promised not to declare a Palestinian state in the West West Bank Page 6.

Israeli soldier and a civilian in the

#### Ex-U.S. Agriculture Chief Is Acquitted

a corruption case involving sports-tickets and travel that he accepted from companies that did business with his department.

The acquittal followed a sevenweek trial that focused on Mr. Espy's attendance at parties and sporting events while he was President Bill

WASHINGTON (AP) — Former Agriculture Secretary Mike Espy was and 1994. The jury deliberated nine acquitted of all counts Wednesday in hours over two days before finding Mr. Espy innocent of all 30 counts. Books.

Page 11 Pages 10-11. Pages 20-21. Sports ...:

### Turkey Selects a Veteran as New Leader

Ecevit, Prime Minister 3 Times in 1970s, Is Asked to Form Government

By Stephen Kinzer New York Times Service

ISTANBUL - A week after the Turkish government fell in a corruption scandal, President Suleyman Demirel asked a veteran leftist politician known for his personal honesty, Bulent Ecevit, on Wednesday to form a new govern-

Mr. Ecevit, who served as prime min-ister three times during the 1970s, said he would immediately begin working to fashion a government that could com-mand a majority in the faction-ridden

He also suggested that although Parliament has set April 18 as the date for

power for a longer period. "It is wrong to see this government as simply an election government," he said. "There are problems that will not wait unol an election."

Military commanders, who hold ul-

timate power in Turkey, have quietly told senior political figures including President Demirel that they do not want a quick election. They fear it will produce a Parliament just as divided as the present one, perhaps with the Islamic-oriented Virtue Party as the largest bloc. The commanders are also boping to

exclude two of the country's leading politicians - Mesut Yilmaz, the outgoing prime minister, and Tansu Ciller,

an election, he might seek to remain in a former prime minister - neither of whom they trust, from posts in the new governmeot.

Mr. Ecevit must now try to build a government that includes their centerright parties but not them. In a meeting this week, the country's

senior policymaking body, the National Security Council, which is dominated by military officers, set three priorioes for the coming months. It said that whatever government emerges from forthcoming negotiations should ded-icate itself to fighting religious fundamentalism, Kurdish nationalism and the criminal gangs that have infiltrated

See ECEVIT, Page 4

### As Giant Copes With Oil Glut, Cuts Could Mean 'Loss to Society'

By Louis Uchitelle

New York Times Service

NEW YORK - For all the wealth of Exxon and Mobil - and all the market. power inherent in the takeover of Mobilby Exxon - these two oil giants are essentially purveyors of an ordinary commodity, and commodities are a drag oo the market today, cutting into profits everywhere and hurting ANALYSIS

national economies. The proposed combination is essentially an attempt by Exxon and Mobil, particularly Mobil, to sustain profits. That helps explain why investors, rather than celebrate the deal, drove down the stock prices of both companies on the New York Stock Exchange on Tuesday. The stocks stabilized Wednesday, with

Mobil closing at \$84.1875, up 43.75 cents while Exxon slipped 37.5 cents to The two companies are among the most profitable in the United States, but the current price of crude oil, at just over \$11 a barrel, is barely enough to cover

Exxon's exploration and production costs and less than what Mobil spends to find and retrieve oil and natural gas.

The cost reductions from the Exxon-Mobil accord "will come in many different areas," said Victor Burk, chief of Arthur Andersen's Energy Services Group. "Exxon and Mobil will com-bine their headquarters and back-office operations, and their purchases of sup-plies and services," Mr. Burk said. "As the world's biggest company, their ne-gotiating power will be greatly enhanced. And they will try to reduce Mobil's costs for finding and devel-oping oil reserves, bringing them more in line with Exxon's."

All of that cost-critting cuts two ways for ordinary consumers: Lower costs mean lower prices for gasoline, plastics and other petroleum-based products. But this takeover, like other recent ones in the oil industry, represents a departure from traditional mergers, and that works against ordinary Americans, Peter Bernstein, an economist and consultant, said.

"It used to be that mergers were to gain market share," he said, but the aim

in Exxon's takeover of Mobil is to cur costs, and that involves "losses to society." Cost-cutting, he said, "means people lose their jobs, and the impact on society of downsizing is probably on balance negative." With oil prices unlikely to rise until

Asian demand revives - probably many

Will bosses' styles clash? Page 2. High antitrust hurdles. Page 13.

months in the future - other oil companies appear to be moving in the same direction. Total of France announced Tuesday that it had acquired a 41 percent stake in Petrofina of Belgium.

The plunge in commodity prices goes beyond oil, and beyond steel or textiles or grain or other basic materials that the word "commodity" brings to mind. Be-cause of the collapse in Asian demand, a price index of 28 of these commodities has fallen by 25 percent since last spring. But in the modern economy, "commod-

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### Big Oil's Colliding Cultures Go to the Altar

By Agis Salpukas
New York Times Service

EW YORK When the heads of world's higgest oil companies were invited recently to the home of the Saudi ambassador to the United States, each of the seven tried valiantly to put bis best font forward. They had come here, after all, to discuss a tantalizing oppor-tunity — belping Saudi Ara-bia develop its vast energy

Up first was the Exxon chairman, Lee Raymond, who delivered a trim, concise speech. He recited, from memory, statisocs on Saudi natural gas reserves and soggested some specific ways Exxon might be able to

belp. Five other executives followed him, each making lowkey, carefully worded pitches. Finally, it was the turn of the Mobil chairman, Lucio Noto, who, characterisocally, started off with a joke. Little had changed, he said, since Mobil had been the said. the smallest partner in Aramco, the four-company partnership the Saudis nationalized in the 1970s. Now, once

again, he was the last in line. That sbattered the meeting's icy armosphere, allow-

ing Mr. Noto to go into a lengthy discourse on the Saudi poliocal landscape, ground that he was familiar with because he bad known some Saudi princes when he lived in the country as a young Mobil executive two decades before. The bosses at Exxon and Mobil, in short, have

markedly different styles, making their proposed alliance seem an odd match indeed

Not that it would be a marriage of equals, though. It is Mr. Raymond who would put a far higger stamp

on the combined company.

Mr. Raymond, 60, has always been clear and focused. He grew up in tiny Watertown, South Dakota, and, in 1963, armed with a doctorate in chemical engineering from the University of Minnesota, he joined Exxon as a production research engineer. In his methodical rise at Exxon, he never flinched from tough assignments, including over-seeing the cleanup of the Exxon Valdez oil spill and the legal settlements that followed. He gained a reputation of being reserved and analytical, of investing Exxon's huge cash flow with great care. So it surprised no one when he was named chairman

and chief executive in 1993. Mr. Noto is also 60 but has a far quirkier résumé. clothing-filled handcarts in New York in the summer. Persistent and gregarious, he was able, soon after getting his M.B.A. at Cornell and starting his climb at Mobil, to impress the powerful with a savvy sense of policial and economic trends. He was a dark horse when the top spot opeoed up in 1994, and even be was surprised when he was named chairman, president and chief executive.

And in many ways, each man does reflect the company he leads. Mobil, which spends millions to run opinionladen advertisements and sponsors "Masterpiece Theater." has long been aggressive in counting

public opinioo. Run by strong executives who are

given a lot of leeway to take risks, the company



The Mobil chairman, Lucio Noto, right, whispering to his Exxon counterpart, Lee Raymond, during a New York news conference about their alliance, which is considered an odd match.

> found ways to make deals to get into Russia and Kazakhstan. And it is quick to apply new technology, leading the way, for instance, in credit card systems that allow pay-at-the-pump gasoline sales. Before Mr. Noto got on the scene, though, Mobil's return on equity was far from stellar,

> Exxon, by contrast, run under the oght grip of Mr. Raymond and a small group of top executives, tries to avoid the limelight even when the news is good. It excels at squeezing the most return from the resources it has, but balks at taking political risks. And while its exploration skills are first-rate and its refineries and network of service stations are run with clockwork efficiency, it likes to limit its risk. For example, it preferred to let Royal Dutch/Shell show that oil and natural gas could be profitably recovered from fields lying thousands of feet under the ocean floor before it took the hig plunge itself.

> ND THE merged company, with Mr. Raymond in charge, would be likely to mirror the Exxon model, with the devocon to cost-cutting and engineering prowess that has made Exxon hy far the most profitable of the oil majors. In an era of S1 1-a-barrel oil, energy diplomacy and power politics, Mobil's specialties, may have to take a back seat for now. Not that Mohil, and its distinctive style, would be entirely swallowed up. As in any marriage of op-posites, analysts say, the beginning may be rocky, but later each may find that its partner has strengths

that will shore up its own weaknesses. But there could still be problems. "They are both so independent that they like to do things their way," said Fred Leuffer, an oil analyst at Bear, Stearns, said of Mr. Raymond and Mr. Noto. "That makes it almost impossible to get together in any

Mathieu Zajdela, a managing director of Petroleum Finance Co., a consulting group based in Washington, who has worked with Mobil in Europe

over the years, foresees dif-ficulties because Exxon is so much bigger.

much bigger.

The danger, analysts say, is that Mr. Raymond, so used to thinking of Exxon as a paragon of efficiency and profitability, would ride roughshod over Mobil. And the merger would, in fact, leave Mr. Noto playing a very limited role, as deputy chairman of a 19-member chairman of a 19-member board that included just 6 directors from Mobil.

Mr. Raymond would take all the top positions — chairman, chief executive and president. And the headquarters of the new Ex-xon-Mobil would be in Irving, Texas, the Dallas suburb that is Exxon's home now, far from Mobil's home base in Fairfax, Virginia, which will house the company's management for re-fining and marketing.

Not that Mr. Noto would be surprised at his secondary role. The plunging crude oil prices that have put pressure on the whole industry have hit Mobil especially hard because it is smaller. Earlier this year, Mr. Noto began looking for a merger partner, approaching British Petro-leum, Amoco and Conoco. In August, though, when British Petroleum announced its \$48 billion

takeover of Amoco, his options narrowed considerably. And talks with Conoco were called off when it became clear that it

would not be a good fit. Exxon was surely even tougher for Mr. Noto to crack because of its size and because Mr. Raymond had always been wary of the uncertainties of a

Mr. Noto, however, is known for his persuasive powers. Two years ago he put together a joint marketing and refining venture with British Petroleum that has led to the shedding of thousands of jobs and the saving of about \$500 million a year in costs, a move that prompted other oil majors to form similar ventures.

The idea of a merger was born, Mr. Raymond said in an interview this week, in lower-level talks earlier this year about combining refining operations in Japan. When he and Mr. Noto attended a meeting together in June, Mr. Raymond brought up those talks and said, "Maybe we should talk about that." To which Mr. Noto responded, "That and other

things." Within three weeks, the two were talking

about far closer ties. Mr. Noto, sitting next to Mr. Raymond, ac-knowledged that the two had different styles, but said, "You don't run a company based on style." The two companies, Mr. Noto stressed, have

many things in common, like not basing "our strategy on what is popular today."

As soon as he took charge at Mobil, Mr. Noto made it clear that even though Mobil had already gone through the wringer, shedding 15,000 workers over the previous five years, it was just the beginning.
As for today's challenges, Mr. Noto and Mr.

Raymond might be the ideal team. Mr. Noto was in Saudi Arabia from 1977 to 1985, making friends with some current Saudi leaders. And Mr. Raymond has the resources and skills to put projects together. Between them they may find a way back into the country with by far the largest oil reserves in the

### U.S. Automakers Fight Claims of Aiding Nazis

Like Swiss Banks, Ford and GM Are Under Fire

By Michael Dobbs Washington Post Service

WASHINGTON - Three years after Swiss banks became the target of a worldwide furor over their business dealings with Nazi Germany, major American auto companies find themselves embroiled in a similar debate.

Like the Swiss banks, the American automakers have vigorously denied that they assisted the Nazi war machine or that they significantly profited from the use of forced labor at their German subsidiaries during World War II. But historians and lawyers researching class-action suits on behalf of former prisoners of war are busy amassing evidence of collaboration by the companies with the Nazis.

The issues at stake for the carmakers go far beyond the relatively modest sums involved in settling any lawsuit. During the war, the companies established a reputation for themselves as "the ar-senal of democracy" by transforming their production lines to make amplanes, tanks and trucks for the armies that defeated Adolf Hitler. They deny that their huge business interests in Nazi Germany had led them, wittingly or unwittingly, to also become "the arsenal of fascism."

Ford Motor Co. has mobilized dozens of historians, lawyers and researchers to fight a civil case brought by lawyers in Washington and New York who specialize in extracting large cash settle-ments from banks and insurance companies accused of defrauding Holocaust victims. Also, a book scheduled for publication next year will accuse General Motors Corp. of playing a key role in Hitler's invasions of Poland and the Soviet Union.

'General Motors was far more important to the Nazi war machine than Switzerland," said Bradford Snell, who has spent two decades researching a history of the world's largest automaker. "Switzerland was just a repos-itory of looted funds. GM was an integral part of the German war effort. The Nazis could have invaded Poland and Russia without Switzerland. They could not have done so without GM."

Both General Motors and Ford insist that they bear little or no responsibility for the operations of their German subsidiaries, which controlled 70 percent of the German car market at the outbreak of war in 1939 and rapidly retooled themselves to become suppliers of war materiel to the German Army.

But documents discovered in German and American archives show a much more complicated picture. In cer-tain instances, American managers of both GM and Ford went along with the conversion of their German plants to military production at a time when U.S. government documents show they were still resisting calls by the Roosevelt administration to step up military pro-duction in their American plants.

After three years of national soul-searching, the largest Swiss banks agreed in August to a \$1.25 billion settlement with Holocaust survivors, a step they had inically resisted. The controversy over business dealings with the Nazis has given new impetus to longstanding investigations into such issues as looted art, unpaid insurance benefits and the use of forced labor at German

Although some of the allegations against GM and Ford surfaced during 1974 congressional hearings into monopolistic practices in the automobile industry. American corporations had largely succeeded in playing down their connections to Nazi Germany.

As with Switzerland, their very success in projecting a wholesome, pa-triotic image of themselves is now being turned against them by their critics.

When you think of Ford, you think of baseball and apple pie," said Miriam Kleinman, a researcher with a Washington law firm who spent weeks examining records at the National Archives in an attempt to build a slave-labor case against the company. "You don't think of Hitler having a portrait of Henry Ford on his office wall in Munich."

Both Ford and General Motors declined requests for access to their war-time archives. A Ford spokesman, John

Spellich, defended his company's decision to maintain business ties with Nazi Germany on the grounds that the U.S. government continued to have ding U.S. government continued to have direlematic relations with Berlin up until Pearl Harbor in December 1941. A GM spokesman John Mueller, said his company lost day-to-day control over its German plants in September 1939 and "did not assist the Nazis in any wayduring World War II."

When U.S. troops invaded Europe in June 1944, they did so in jeeps, trucks and tanks manufactured by the Big Three in one of the largest crash militarization programs ever undertaken. It came as are unpleasant surprise to discover that the

programs ever undertaken. It came as agrunpleasant surprise to discover that the enemy was also driving trucks made by Ford and Adam Opel AG — a 100 percent GM-owned subsidiary — and flying Opel-built warplanes. Chrysles Corp.'s role in the German rearmament effort was much less significant.

When the U.S. Army liberated the Ford plants in Cologne and Berlin, they found destitute foreign workers con-fined behind barbed wire and company documents extolling the "genius of the Fuelner," according to reports filed by soldiers at the scene. A U.S. Army report by an investigator, Henry Schneider, dated Sept. 5, 1945, accused the German branch of Ford of serving as "an arsenal of Nazism, at least for mil-

the parent company in Michigan.

Mr. Spellich, the Ford spokesmandescribed the Schneider report as mischaracterization" of the activities of the American parent company and noted that American managers had frequently been kept in the dark by their German subordinates over events in Cologne.

Ford's and GM's relationships with

the Nazis go back to the 1920s and 1930s, when the companies competed against each other for access to the lucrative German market. Hitler was an admirer of American mass production techniques and an avid reader of the anti-Semitic tracts of Henry Ford.

"I regard Henry Ford as my inspiration," Hitler told a Detroit News reporter two years before becoming chan-cellor in 1933, explaining why he kept a life-size portrait of the American auto-

maker next to his desk. Although Ford later renounced his anti-Semitic writings, he remained an admirer of Nazi Germany and sought to keep the United States out of World War II. In July 1938, four months after the German annexation of Austria, he accepted the highest medal that Nazi Ger many could bestow on a foreigner, the Grand Cross of the German Eagle. The following month, a senior GM exec-utive, James Mooney, received a similar medal for his "distinguished service to the Reich."

The importance of the American automakers went beyond making trucks for the German Army. The Schneider re-port, now available to researchers at the National Archives, states that American Ford agreed to a complicated barter deal that gave the Reich increased access to large quantities of strategic raw materials, notably rubber. Mr. Snell, the author, says that the Nazi armaments chief, Albert Speer, told him in 1977 that Hitler would never have considered invading Poland" without synthetic-fuel technology provided by General Motors. ..

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As war approached, it became it creasingly difficult for American corporations like GM and Ford to operate in: Germany without cooperating closely, with the Nazi rearmament effort.

Documents show that the parent companies followed a conscious strategy of continuing to do business with the Nazis, rather than divest themselves of their German assets. Less than three weeks after the Nazi occupation of Czechoslovakia in March 1939, the chairman of GM, Alfred P. Sloan, defended this strategy as sound business practice, given the fact that the com-pany's German operations were "highly profitable."

The internal politics of Nazi Ger-

many "should not be considered the business of the management of General Motors," he wrote April 6, 193 0 a concerned shareholder, "We must conduct ourselves as a German organization" there.

### AIDS Epidemic's Shadow Hangs Over South Africa

By Lynne Duke

JOHANNESBURG -- As the spread of AIDS in Africa continues to thwart the continent's development, South Africa, the region's economic powerbouse, is showing such rapid AIDS growth that overall life expectancy bere could fall hy nearly a third over the next decade.

About 14 percent of South Africa's 32 million people are infected with the human immunodeficiency virus, or HIV, that causes AIDS, and 1,500 more are diagnosed with the virus each day, according to government statistics.

If the spread of the virus continues unabated, South Africa's overall life

expectancy could fall from about 68 years to 48 in the first decade of the new millenoium, according to government and UN statistics.

Long sheltered from AIDS because of its international isolation under apartheid. South Africa's AIDS rate is now making Southern Africa the center of the global AIDS epidemic.

Most of the countries hit hardest by AIDS are in Southern Africa, notably Botswana, Namibia, Zimbahwe and Between 20 percent and 26 percent of

adults in those countries are infected

with HIV or have AIDS. 'We now know that despite these already very high levels of HIV infection, the worst is still to come in Southern Africa," said Peter Piot, ex-

marked World AIDS Day on Monday in South Africa for the first time. "The region is facing a human disaster on a scale it bas never seen before."

Of the 1.4 million people between the ages of 15 and 49 who were infected with HIV this year in nine Southern African countries, slightly more than 50 percent were in South Africa. Health experts attribute the rapid in-

crease to a variety of factors, ranging from disdain for condoms, to sluggisb public awareness campaigns, to migrant labor patterns both inside and to and from South Africa. South Africa's post-apartheid open-

ecutive director of the Joint United Na-nons Program on HIV/AIDS, which border traffic unheard of when international sanctions against the former white-minority regime ensured the country's isolation.

Since the first AIDS deaths were recorded in the 1980s, 83 percent of the world's AIDS deaths have been in sub-Saharan Africa, and 95 percent of the world's AIDS orphans are African. This year, 70 percent of the world's newly infected people are in this sub-Saharan

The spread of the disease has economic as well as human costs. Economists say growth rates are hampered by the public and private expenditures necessitated by the epidemic. The UN

estimates that hy 2005, South African businesses will be paying out AIDS-related employee benefits equivalent to 19 percent of salaries, versus 7 percent

"AIDS has never posed a bigger threat to development," the UN AIDS program says. South African officials are speaking

about AIDS in blunter terms than ever before. President Nelson Mandela has even called for condom use. 'Aithough AIDS has been part of our

lives for 15 years or more, we have kept silent about its true presence in our midst," said Mr. Mandela. "We have too often spoken of it as someone else's

#### TRAVEL UPDATE

#### Train Delays in France

PARIS (AFP) - Disruption in French rail services due to a strike by ticket inspectors was set to continue for the seventh day Thursday as union leaders and management tried to iron out their differences.

The state-owned SNCF railroad said that traffic was disrupted Wednesday in most regions except in Brittany, northwest Picardy and the northern Pas-de-Calais regions.

Suburban trains in the Paris region that do not use ticket inspectors were running normally, as were high-speed trains within France and those traveling to London, Brussels, Amsterdam and

#### A Swiss Airline Closes

BERN (AP) - Geneva-based Swiss World Airways, facing financial trou-bles, has suspended flights until further notice, a Swiss aviation official said Wednesday.

The company started scheduled flights from Geneva to Newark, New Jersey, in September. It has been operaong six round-trip flights a week with its single Boeing 767 jet.

WEATHER Forecast for Friday through Sunday, as provided by AccuWeather North America

North America

Dry end unseasonably
warm in New York City and
Washington, O.C. Friday
most of Europe for the next
warming Sunday, Tempera
unter will reach 20 in
Washington O.C. Chicago
and Taronto vitil also be
duite mild, but will turn
cloudy and wet. Los Angeles will have some rain Friday, then clearing over the
one friday with clearing over the
weekend.

Sanghay

Warm and muggy in Singaope with a service some rain
of friday with clearing by
Sunday,

Sunday,

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Friend 2 to the Arth International Lundon, Registered as a newspaper at the post office.

Henry Hyde, chairman of the House Judiciary Committee, presiding ever impeachment hearings that have been criticized as lacking focus.

### Whither the Clinton Inquiry? Both Sides Wonder

By Dan Balz and John F. Harris Washington Post Service

WASHINGTON - If there is a strategy that House Judiciary Committee Republicans are following in their impeachment inquiry against President Bill Clin-ton, it is no longer evident — even to many of their Republican colleagues on Capitol Hill.

Actions taken by the committee this week, particularly the decision to expand the inquiry into Demo-cratic fund-raising practices in the 1996 presidential campaign — a subject already explored by two other congressional panels — underscored the feeling that a solemn constitutional process has begun to veer out of

"There's a major concern that we let it out of the box and we don't know how to get it back in," said Representative Christopher Shays, Republican of Connecticut, who does not serve on the committee.

[A federal judge on Wednesday gave permission to impeachment investigators in the House to read secret Justice Department memos laying out evidence of alleged fund-raising irregularities in Mr. Clinton's 1996 campaign, The Associated Press reported from Washington. U.S. District Judge Norma Holloway Johnson said one Republican and one Democrat from the House Judiciary Committee staff will be permitted to see the memos, written by the director of the FBI, Louis Freeh, and the prosecutor Charles LaBella Attorney General Janet Reno has resisted recommendations by the two men to appoint a special counsel to investigate the fund-raising.]

At a time when the impeachment proceeding had appeared to be heading toward a conclusion — with most Democrats and some Republicans favoring censuring the president for his attempts to conceal his affair with Monica Lewinsky — events this week

suggest it could spill into 1999, a prospect favored by oeither Republicans nor Democrats.

Both House Republicans and Mr. Clinton's advisers say they want the process over, but actions in recent days have shown that neither side is ready to take the steps necessary to bring that about. Mr. Clinton's legalistic answers last week to 81 questions from the committee infuriated Republicans and seemed to embolden committee members to widen their inquiry.

But Republicans not on the committee despair that the Judiciary Committee's partisan tactics may be self-defeating. "We had an opportunity to shape this debate and we allowed it to slip away." said a Republican strategist with ties to the House leadership. "Our inability to manage this effectively should not be the reason this guy is allowed to commit perjury and get away with it, but that looks like where we're headed."

Some legal experts said the session on Tuesday underscored how unfocused the impeachment inquiry had become. The result has been to detract attention from examination of the most serious allegations in the report by the independent counsel Kenneth Starr particularly obstruction of justice - and put a spotlight

oo the partisanship and procedures of the committee. Throughout the year, Republicans assumed that by illustrating how serious Mr. Clintoo's transgressions were, they would persuade the public that he deserved impeachment. That it has oot turned oot that way, in the view of some legal experts, reflects a failure to pursue a narrow case on the charges to which Mr. Clintoo is most vulnerable.

Greg Mueller, a Republican strategist, said the hearing on the legal basis for a perjury charge that was held Tuesday should have been scheduled months ago. "I'm concerned that people have a roll-your-eyes

mentality about this whole thing," he said.

The absence of a clear strategy within the committee has raised questions about who is in charge in the

House. The outgoing House speaker, Newt Gingrich. Republican of Georgia, is away on "personal time," according to his press secretary, Christina Martin. The speaker-designate, Boh Livingston, Republican of Louiseana, who has made clear his desire for the impression of the contract has a secretary to the contract has been as a secretary. impeachment issue to be gone before he assumes office in January, does not appear to be exercising much influence at this point either.

Two months ago, Democrats were complaining that Mr. Gingrich was secretly calling the shots on the committee. On Tuesday the House minority leader, Richard Gephardt, Democrat of Missouri, appealed to Mr. Gingrich and Mr. Livingston to seize control.

"I fear this investigation is in chaos due to the lack of direction," Mr. Gephardt said in a letter. "I believe that it is incumbent on you to provide the leadership oecessary to move the process forward.'

Ms. Martin responded that "the matter lies squarely

Henry Hyde's hands." White House advisers spent Tuesday trying to decipher the motives of House Republicans. One theory they advanced is that at least some Republicans see a dragged-out inquiry as a way to debilitate Mr. Clinton

during the remaining two years of his presidency.

The White House, which until now has projected an air of detachment toward the committee, took the decision to expand the inquiry as a green light to attack.

The White House press secretary, Joe Lockhart, accused the panel of "going off on a variety of different fishing expeditions," adding, "When you look at the last 24 hours, you"ll understand why the making her so little confidence in this process."

public bas so little confidence in this process. With the level of acrimony rising, the Clinton team on Wednesday seemed to be leaning against an offer to present a defense Dec. 8. "What's the point of getting in the middle of their mud-pie-throwing contest? asked a White House official who did not want to be named. "There seems to be oo benefit."

### Jets Due to Pakistan Find a New Home

#### New Zealand Buys Planes That U.S. Refused to Deliver Despite Payment

By Steven Erlanger New York Times Service

WASHINGTON — The United States has finally found a customer for the fighter planes that it sold to Pakistan

A day before Prime Minister Nawaz Sharif of Pakistan met with President Bill Clinton at the White House oo Wednesday, New Zealand agreed to acquire the 28 F-16 fighters on a 10-year leaseboy arrangement for about \$105 mil-

American officials confirmed the arrangement but not the price and said that many details remained to be worked out, including how much money will go directly to reimburse Pakistan and whether New Zealand can later upgrade to a newer model.

Pakistan had paid some \$650 millioo for 28 of 60 E-16 fighters it ordered

when a congressional amendment was triggered in 1990 that cut off all direct economic aid and military sales to Pakistan after President George Bush

said he could no longer certify that Pakistan was not developing ouclear But Washington refused to reimburse Pakistan, since the money was already spent to build the planes, and it has been searching intermittently for oearly a decade to find another customer, while the

planes remain in storage in Arizona. In 1995, Mr. Clinton said that the situation was unfair and that he would try to rectify it. Bot an effort in 1996 to sell nine of the planes to Indonesia for \$200 million was abandoned because of congressional objections to Indonesia's human rights record.

Pakistan's ouclear program, which was almost entirely dependent on Chinese expertise and aid, was under-

taken in response to India's nuclear pro-

In May, after India conducted ouclear tests, Pakistan also did so, bringing down further economic sanctions against both countries, which Pakistan

On Tuesday, Mr. Clinton formally waived some of those sanctions imposed on India and Pakistan, allowing lending to resume by the U.S. Export-Import Bank, the Overseas Private Investment Corp. and the Trade and Development Agency.

U.S. officials said last month that the nctions would be waived as a reward to both countries for agreeing to stop testing and as an incentive for further steps to control proliferation.

The American and allied effort todefuse a ooclear arms race in South Asia continues, and will be a prime topic between Mr. Clinton and Mr. Sharif.

#### Retirement at 70? An Unpopular Idea

WASHINGTON - As the Clintoo administratioo gears op for a special White House conference on Social Security, the head of the huge retirement program has warned that the public is deeply skeptical of any proposal to

raise the retirement age.

Boosting the age for full Social Security benefits to 70 has become a Re-elected Easily component of many congressional proposals for saving the program from bankruptcy in the next century.

Bot the Social Security commissioner, Kenneth Apfel, said there was "very little support among the American people" for increasing the age, which is 65 and scheduled to rise in stages to 67 for Americans born after 1959.

BRIEFLY

major difficulties President Bill Clintoo and Congress will encounter in trying to find commoo ground at a White Honse conference on Social Se-

### Republican Leaders

WASHINGTON - Senate Repubresults of last month's elections and the American people.

In the only contested race for Senate

But oow, with the government running its first budget surpluses in a generation, is the time to act, he said.

Mr. Apfel's remarks ooderscore the many surpluses in a generation, is the time to act, he said.

Mr. Apfel's remarks ooderscore the

drop negative campaigning.
The majority leader, Trent Lott of Mississippi, was re-elected without opposition, as were other members of the current leadership, a stark contrast with the post-election purge of Republican leadership ranks in the House. (WP)

#### Quote/Unquote

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licans quelled a mini-revolt over the Joe Lockhart, complaining that the outgoing House speaker, Newt Gingrich, handily re-elected their current leaders, and the incoming speaker, Represenwho promised renewed efforts to pass a sative Bob Livingston, are not more strong legislative agenda and sell it to fully involved in the impeachment process: "It's obviously an odd situation where you have the Congress under-Mr. Apfel said, "I don't like that idea" is the most common response to virtually all suggestions for solving second term as chairman of the sential security's financial problems. The body contested rate to Social Security's financial problems. Social Security's financial problems. The body contested rate to Social security want and the leadership saying that they doo't want anything to do with it." (AP)

#### Away From Burners **Politics**

Government safety regulators asked toymakers to stop using a cancer-causing chemical in baby rattlers and teething toys. But they said there was no oeed to ban all toys made with the substance.(AP)

• More than 20 years after Anita Bryant's "Save Our Children" crusade led to the repeal in Miami of one of the country's first gay rights ordinances and galvanized the debate over gay rights in the nation, the Miami-Dade County commission voted again to ban discrimination based on sexual orientation. The 13 commissioners voted 7 to 6 to amend the county's anti-discrimination law.

### **AMERICAN**

#### **Bulldozers Lost in Big Theft Wave**

How do you steal a hulldozer? How do you make a thundering, clanking, multiton yellow machine disappear? Simple: Start it up with a dime-store universal key and drive it off a construction site. In places like southern Florida, where subdivisions sprout like mushrooms after a rain, bulldozers and backhoes have been disappearing, The Miami Herald reports. Nationwide, such thefts add up to \$1 billion a

per hour? Just do it, said Randy Kugler, a Dade | congestion at O'Hare and Midway Airport -County detective who works undercover for U.S. Customs. "I've driven dozens off of construction sites and never once have I been stopped." Even if police do stop a suspicious vehicle, heavy equipment generally does not require licenses or registration, making it hard

to spot thieves. The authorities are fighting back, however. Mr. Kugler was involved in an 18-month sting operation - be infiltrated four organizedcrime rings — that produced 22 federal indictments. And law-enforcement agencies are working with equipment makers to create a universal system of vehicle identification.

#### Short Takes

Life under the flight path of 2,500 jet planes a day has its ope and its downs. Residents of Park Ridge, Illinois, near O'Hare International Airport, say the air often smells of jet fuel. They joke that if you wash your house, you get enough kerosene to heat it. Still, proposals to build a third area airport — to relieve are not met with universal enthusiasm: O'Hare

supports 350,000 jobs, directly or indirectly. The Chicagoland Chamber of Commerce has called for expansion of O'Hare, saying it can be designed to safely handle even more than the current 70 million passengers a year. Issues like safety, noise and pollution, it says. cannot be "allowed to dominate the debate.

Eveo before the big rise in commercial sales on the Internet, the number of on-line auctions was exploding. More than 1,000 sites now offer everything from autos to Frank Zappa memorabilia, the Los Angeles Times reports.

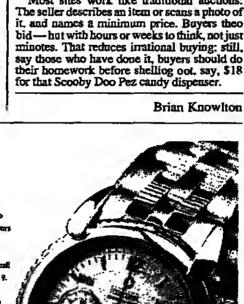
Most sites work like traditional auctions The seller describes an item or scans a photo of it, and names a minimum price. Buyers theo bid—hut with hours or weeks to think, not just minotes. That reduces irrational buying: still. say those who have done it, buyers should do their homework before shelling oot, say, \$18

# TOPICS

year, insurers estimate.

Most of the machines are disassembled and shipped to Latin America. Insurance rates have skyrocketed; the payout for a stolen construc-tion vehicle averages \$35,000, seven times that

But how do you make a getaway at 25 miles



time to 1/10 of a second

back lets you see it work

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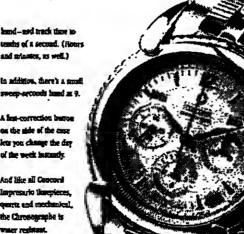
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Note the classic contour The cola-edge case detail repeated on the braceles, the disk and the crown.

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#### INTERNATIONAL

### Albright, Grappling With Her Family's Holocaust Deaths, Stirs Conferees

By Thomas W. Lippman

WASHINGTON - Secretary of State Madeleine Albright, who lost three Jewish grandparents in Nazi concentration camps, has told an international conference that the gnest for belated justice for Holocaust victims "requires that painfronted and inconvenient questions asked and not yet found, and may never find, exactly the answered" — a process she is going through

Mrs. Albright, who was born in Czechoslo-yakia and raised as a Catholic, has said that she stirred delegates at a conference on the recovery of art and other assets taken from Holocaust and its legacy. victims and their families by relating its work in

think of the blood that is in my family veins," she told the gathering, sponsored by the State Department and the U.S. Holocaust Me
The described the task as "a financial and already have committed \$90 million to a "high state Department and the U.S. Holocaust Me
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because that is why 6 million Jews died."

Mrs. Albright often relates her foreign policy views to her history as a refugee, first from the Nazis, then from communism. But she rarely speaks publicly about her Jewish ancestry, "a right words."

But she used her appearance before an international audience of Holocaust survivors, leaders of Jewish organizations and government earned of her Jewish roots only last year. She officials to provide one of her most prolonged public reflections to date about her background

> "When I was young, I didn't often think about andparents. I just knew I didn't have any," said Mrs. Albright, who has said that she learned of

overflow.

'I am sure now that I was once the object of such affection, not only from my parents but from those who gave them life. And as I think of my life, now in my 62d year, I think also of my ful memories be revisited, easy evasions con-subject," as she put it Tuesday, "for which I have grandparents' lives in those final years, months and days."

Her voice catching briefly, Mrs. Albright said she often thinks of the "innocent, irreplaceable people, people who loved and enriched life with eir warmth, their smiles and the embrace of their arms" and died because they were Jews. Her comments prompted a standing ovation

from conference participants, many of whom but to seek agreements on procedures for settling never paid. Under pressure from state insurance the remaining issues and to press for committee and their work.

but to seek agreements on procedures for settling never paid. Under pressure from state insurance the remaining issues and to press for committee regulators in the United States, who have of her past and their work. of her past and their work.

The conferencebrought together delegates

blood it is? It shouldn't. It is just blood that does its job. But it mattered to Hitler, and that matters to us dren's children, and the love and pride literally property," such as synagogues and cemeteries. The total value of these assets is estimated to be at least tens of millions of dollars.

A similar conference last year led to negotiated settlements involving Swiss bank accounts and

The delegates here are addressing what Stuart Eizenstat, undersecretary of state and chairman of the U.S. delegation, called "the final chapter in the unfinished business of perhaps the greatest human tragedy of this or any other century."

Abner Mikva, a former federal judge and

chairman of the conference, said its purpose was not "to make specific government decisions".

morial Museum. "Does it matter what kind of when I was separated from them. Now, I too have works looted by the Germans, tracing unpaid ticipating countries during the Holocaust.

blood it is? It shouldn't. It is just blood that does its become a grandparent, and I look at my chilimsurance policies and reclaiming "communal Mr. Eizenstat said that by some estimates." "fully one-fifth of all the art in Europe was uprooted" by the Germans and their accomplices during World War II. He added that the U.S. delegation would seek approval of 11 proposed "principles and processes" for identifying and dealing with the troves of looted art that may exist across Europe, including a commitment by goveruments to identify stolen works and make information available to possible claimants.

14 M

in the state of

Lawrence Eagleburger, a former secretary of state, is chairman of an international commission studying insurance archives in several European countries and is examining policies from the Nazi era in the 1930s and 1940s, many of which were The Holocaust Museum'a chairman, Miles states, six European insurance companies

### French and British Aides Discuss EU Security Role

#### Part of Initiative on Military Cooperation

By Joseph Fitchett nal Herald Triban

PARIS - Britain and France intensified preparations Wednesday for a joint initiative on European military cooperation as the two countries' foreign and defense ministers beld unscheduled talks in Paris to craft their approach to a new security role for the European Un-

Officials of both governments said the talks were aimed at developing Europe's in international crises, essentially by improving cooperation among themselves, but without changing their positions in the North Atlantic Treaty Organization. Publicly, officials declined to confirm the International Herald Tribune's report that the new British and French thinking included dissolution of the

Western European Union, a defense body that has theoretically linked the EU and NATO hut in practice has undertaken only small naval actions. Public comments, however, left the

organization.

a 28-nation assembly, participants complained about not having been informed in advance of the organization's possible

French and British officials said privately that their governments were stitutional arrangements, including the question of folding the WEU into the This stress on building up European meeting in mid-December.

that any changes would have to be ac-Netherlands or Spain that have signif-

Continued from Page I

ity" also takes in manufactured goods

that are easily produced anywhere.

Commercial airliners are not com-

modities. Two companies, Boeing and

Airbus Industrie, control the key tech-

nologies and production skills. But

**DEAL:** Cost-Cutting Will Cut Both Ways

In practice, officials said, no major objections seemed likely to arise among other European countries in the face of a basic convergence between France and Britain, countries that traditionally have been at odds over the EU relationship with NATO.

Germany, the other key EU power, had encouraged Paris to pursue a dia-logue with London, French officials said. after the Blair government last month dropped its opposition to security discussions outside NATO. Mr. Blair capability to respond with military force said that Europe needed to be able to "handle future Kosovos on its own." meaning that unless Europe could muster stronger resolve, Washington might one day tire of its security burden

> Especially in the light of his con-spicuous support for Washington in the latest traq crisis, Mr. Blair has the credentials to reassure Americans, and Europeans, that any British-backed defense move is aimed at reinforcing trans-Atlantic ties.

Paris, too, seems to have moved be-WEU's fate open to doubt.

'Prime Minister Tony Blair, a British spokesman said. "thinks it is not an ideal embraced the idea that European unity can be pursued by cooperation inside the In Paris, where the WEU was holding alliance, especially since it now has provisions for the European allies to act on their own in some situations.

In recent months, France has seized every opportunity to enlarge its practical participation in NATO - for example, taking charge of the allied force asnot seeking to impose their views on signed, if necessary, to rescue internaother European countries and were still tional monitors in Kosovo, even though hammering out their own views on in- Paris demurred from some aspects of

European Union shead of an EU summit military capabilities has convinced meeting in mid-December. military capabilities has convinced French officials that the WEU's facil-"There are still options on every ities, essentially a small multinational point." a French official said, adding planning team and a center for interpreting satellite photographs, must move not even muster a plurality of the popular ceptable to countries such as Italy, the to the EU as an essential "toolbox" for any credible commitment to crisis management or combat.



ON GUARD — Turkish policemen manning barriers Wednesday for a controversial soccer match with Italy.

### Vote Leaves Quebec's Future Unclear

By Anthony DePalma

New York Times Service victory of sorts, and to bear some degree is expected to go to the separatists. of defeat, the real losers are those who had hoped the election would provide a dication of probable support for sovclear sense of where Quebec, and Canada, are **NEWS** 

Although the separat- ANALYSIS heading. ists were returned to power, they could vote. The election results keep the independence movement alive, but it is

ounded. That means that Premier Lucien Bouchard will not call another referendum on breaking away from Canada anytime soon, though he has not ruled

out doing so later.
'Quebeckers have said that the time is not propitious for a referendum, at least not immediately," Mr. Bouchard

said Tuesday. He is clearly disappointed that he had not increased the number of seats his party holds in the provincial assembly. Nor was he able to maintain the percentage of the overall vote that his party

while the Liberal Party, which favors ability to lead an independent nation. He keeping Quebec in Canada, won 48, an will soon have to deal with Quebec's Montreal while the results of one seat, and a special election will be have been without a contract since June. Quebec's provincial election are muddy held in a few weeks for one district where And he is committed to negotiating a new enough for both major parties to claim a the incumbent died recently. That district deal with Ottawa, along with the leaders United States by flirting with anti-Westenough for both major parties to claim a the incumbent died recently. That district

In the popular vote, seen as an inereignty, the separatists got 42.7 percent, while the Liberals won 43.7 percent. But Mr. Bouchard refused to rule out

the possibility of holding another vote on separation. Instead, he reiterated the position be had taken during the campaign: that he would call a referendum which be has the right to do at any time during his term - when he could he sure it was winnable.

During the campaign, Mr. Bouchard did not spell out the conditions under which he would consider the vote winnable, and he skirted the issue again Tuesday. But be has made it clear that several problems must be tackled first.

"I don't see how Bouchard can call a referendum in the near future," said Francois Rocher, a professor of political science at Carleton University in Ottawa. "He was elected on good government, and now be will have to govern."

Mr. Bouchard is nearing his goal of

If the negotiations for a new federal relationship break down, Mr. Bouchard could blame Ottawa and use resentment toward the federal government to build support for a referendum.

During the campaign, some basic as-sumptions about Quebec were openly questioned for the first time. The charge by the Liberal Party leader, Jean Charest, that 30 years of toying with separation had only burt Quebec economically resonated with many voters, including some French-speakers. Mr. Charest also called for limits to the provincial gov-

emment's interference in the economy. Mr. Bouchard will also have to deal with the defection of some "soft" nationalists - voters whose support for separation fluctuates - to the third-party candidate, Mario Dumont, leader

of the Democratic Action Party. Mr. Dumont, 28, doubled his party's share of the popular vote, although he was the only member who won a seat in the provincial assembly. He called for a 10year moratorium on referendums and advocated free market measures, although

#### ECEVIT: Turkey Taps Veteran

Continued from Page 1

the state apparatus. Among Mr. Ecevit's immediate challenges will be to resolve a political crisis with Italy that broke out last month when the Kurdish rebel leader, Abdullah Ocalan, was arrested in Rome and then asked for political asylum there. Turkey wants Mr. Ocalan sent here for trial; but Italy says it cannot extradite him as long as Turkey retains the death penalty.

Mr. Ecevit is among the few semiTurkish politicians who favors the acolition of capital punishment.

Together with President Demirel, Mr. Ecevit is often cited by Turks who complain about the continued dominance of a geriatric political elite. He is 73 years old and has been in politics for most of

Early in his career, Mr. Ecevit emerged as a spokesman for Turkey's downtrodden masses. Perhaps more than any other figure, he legitimized social democratic ideology in a climate where leftist sympathies were often considered

At the same time, however, he has shown himself to be a fierce nationalist. He was prime minister when Turkey sent troops to occupy northern Cyprus in 1974 and is still considered a hard-liner on the Cyprus issue. He is also un-compromising in his opposition to Kurd-

ish nationalism. During his terms as prime minister in the 1970s, Mr. Beevit successfully undermined efforts to move Turkey toward membership in the European Union then called the European Economic Community. He considered it an instru-

ment of capitalist exploitation. -Mr. Ecevit has also disturbed the of the other nine provinces, for more ern ideologies. "During his terms as provincial control over social programs." prime minister in the "70s, Mr. Ecevit did not appear to be a consensus build-er," said liter Turan, a professor of political science at Bilgi University in istanbul. "It seems that nowadays be is more accommodating, so from that per-spective, he may not be bad choice."

'On many issues that Turkish society is encountering now, he represents an orientation which does not seem to be totally in tune with the times," Mr. Turan continued. "That would include his position on issues like privatization, integrating Torks more fully into the international system and the devolutio of central anthority.

"He has failed to grasp where the world is heading. He looks at and analyzes the world in categories that are no longer useful or appropriate."

Almost alone among Turkish politicians, Mr. Ecevit lives modestly and has avoided any hint of personal or financial scandal. He speaks fluent English, and his reading runs to poetry and such intel-lectual journals as the New York Review of Books. He has translated the works of T. S. Eliot into Turkish and published several volumes of his own poetry.

#### **BOEING:** Jobs to Be Slashed

Continued from Page 1

trying to reduce its staffing from a June high of 238,000 to bolster profits.

Boeing had previously estimated that it would eliminate as many as 28,000 jobs by the end of next year. On Tuesday, it said it would increase that estimate to as high as 38,000 and for the first time added that it expected to cut as many as 10,000 additional positions by the end of 2000. About half the cuts will be achieved tion would give the new company much through attrition, Mr. Condit said, with more clout in dealings with OPEC.

the other half coming from layoffs. The International Association of Machinisis, which represents 40,000 Boeing workers and will begin contract negotiations next summer, lashed out at the company Tuesday.

"If this is what we have going into negotiations, then we're in for some trouble," said Bill Johnson, president of the Boeing local, which struck the company in 1995 before the last contract was

negotiated. Some analysts said the job cuts were overdue and should go deeper because Boeing, which has been slow to modernize production methods, produces less revenue per employee than its Euro-

pean competitor, Airbus Industrie. Others were disappointed that Boeing was trimming its profit forecasts for 1999 and 2000 after already shocking investors in July, when it announced estimates that were one-third lower than the

forecasts of most analysts at that time. 'I thought the basic goal was to move the numbers down last snumer so you could give people a positive surprise," said Nicholas Heymann, an analyst with Prudential Securities. "It sounded like Pridential Securities. It seeming the writer you consider all the other costs they were slowly getting it wired back involved in recovering crude oil, the cost together," be added. "It ain't quite together," be added. "It was." for both companies is probably more working the way we thought it was."

items of apparel, lathes, computer chips, small appliances, toys, kitchenware, television sets, watches and many other electronic devices. Commodities in this broader sense are in oversupply mainly because so many companies stepped up production in recent years, in the expectation that as supply rose, so would

demand, absorbing the new supply.

The Asian crisis destroyed that strategy, and now manufacturers find themselves unable to sell all that they razors are a commodity, the best of which can easily be copied and manufactured.

Cars are another example, and so are can produce and often forced to cut prices, hurting profits and forcing lay-

offs as production has been cut back. "The basic phenomenon, bowever you define the word commodities, is that there is a buge amount of slack capacity in most industries," said Alan Blinder, a

Princeton University economist. Exxon and Mobil are caught in this squeeze. No U.S. corporation was more profitable than Exxon last year, and Mohil was also among the top performers. The two giants are still reporting healthy profits. Their refining operations and gasoline marketing, for example, continue to prosper. What is more, Mr. Burk of Arthur Andersen said, the combinations of the profits in have an important foothold in both Korea and Japan, but also to have the ability to engage actively in Southeast Asia as a whole, "he said.

Singapore is playing a key role in California of the profit of the profits of the profits of the profits."

"In terms of production," be said, "it will be near in size to several of the big state-owned oil companies in the Middle East, it will have the means to finance very large exploration and development projects. And we may see Saudi Arabia and Kuwait, for example, opening their countries to foreign oil investment."

But right now, in the basic business of exploring for oil, drilling the wells and recovering crude oil and natural gas, Exxon's and Mobil's costs are beginning to reach or surpass the basic price they get for even the best crude oil.

Exxon's exploration and production cost averaged \$7.11 a barrel in the United States, according to Arthur Andersen's Energy Services Group. Outside the United States, the cost was \$10.39 a barrel — a healthy margin last year, when crude oil rose above \$20 a barrel for a while, but uncomfortably close to today's much lower price of just over \$11 a barrel.

Mobil gets oil from U.S. fields at a cost of \$14.85 a barrel and at an average cost of \$11.52 elsewhere in the world. "Mobil is not in good shape today in this category." Mr. Burk said, "and when you consider all the other costs

### bad in the last elections, in 1994. In the election Monday, Mr. Bouchard's separatist Parti Quebecois won 75 seats, two fewer than in 1994. Bouchard's separatist Parti Quebecois would use to build confidence in their be did not go as far as Mr. Charest.

Continued from Page 1

thing that is short of basing but greater than, shall we say, infrequent visits." We believe that in order for the U.S. to be a presence in Asia, it's important

Singapore is playing a key role in facilitating an enhanced U.S. military sence in Southeast Asia.

When the Cart Vinson, which displaces nearly 95,000 tons and carries some of its escorts, which began arriving with regional navies.

Wednesday, it will have to anchor in the Mr. Tan said there harbor because it is too big to berth alongside any existing military pier.

But under a formal memorandum of understanding signed last month, Singapore offered the United States use of piers in a new naval base now under construction. When completed in 2000. it will be able to accommodate aircraft carriers and other very large naval

We are building these berths at Changi Naval Base, even though we do not need them ourselves," Singapore's defense minister, Tony Tan, said after signing the accord in Washington with his U.S. counterpart, William Cohen.
"The U.S. has indicated that it would

be useful for the U.S. Navy, which currently does not have any facilities between Guam, Japan and the Middle East where aircraft carriers and other deep-draft vessels can ben'th alongside for maintenance and logistics support," Mr. Tan said. Singapore gave the United States access to its naval and air bases in 1990 as

PACIFIC: U.S. Military Offers Aid and Training to Asians in Return for Access to Bases ippines that forced Washington to abandon American bases there in 1992.

Since then, as other countries in Southeast Asia — including Thailand, Brunei, Indonesia, Malaysia and most But an Indonesian defense recently the Philippines — have agreed to allow the U.S. military greater access to their ports, airfields, repair facilities and training grounds, the American military presence in Singapore has in-

creased substantially.

For example, the U.S. Air Force sends fighter detachments to Singapore six times a year, for about a month at a time, while the U.S. Navy uses Singapore as a some 5,000 sailors and 80 aircraft, ar- hub for ships it sends to Southeast Asia rives in the island-state Monday to join for three months of the year to exercise

preciation in Southeast Asia that, "with ture — in such nations as Australia, U.S. presence in general," it said.

the crisis which all the countries are now facing, the need for security in the region is even more vital, in order to help eco-

But an Indonesian defense official said that before agreeing to any expanded security arrangement with the United States, his country would have to be satisfied that there were no unacceptable conditions attached. Malaysia is expected to take a similar position,

In its latest East Asian Strategy Report. issued last month, the Pentagon said that "in coming years, the U.S. will examine new modes of sustaining and supporting" its military presence in the region."

Continued development of support

Indonesia, Thailand, Malaysia, Berei, Singapore and the Philippines will en-hance U.S. strategic interests in mainnance o.s. strategic interests in maintaining regional stability and a credible power projection capability in the region and beyond, including to the Arabian Guif when necessary," the report said. Regional cooperation might "also increasingly encourage at the cooperation of the

creasingly encompass use of common facilities, as well as reciprocal military provision of supplies, services and logistical support," the report added.

In countries where the United States

had bases or conducted regular training and exercises, the conclusion of Acquain sition and Cross-Servicing Agreements would "not only provide for such assistance but also offer material and synt-Mr. Tan said there was a greater ap—outside the traditional basing strucbolic evidence of regional support for the

### BOSNIA: Serb General Is Arrested Over Massacre in Srebrenica

Continued from Page 1

Stabilization Force, told Reuters that U.S. troops had arrested General Krstic and his driver "without incident" in northeast-ern Bosnia near the town of Bijeljina.

A continuing source of frustration for dges and prosecutors at the tribunal has been the reluctance of Western military powers in Bosnia to inflame local animosities by arresting some former combatants, as has the refusal of Pres-ident Slobodan Milosevic of Yugoslavia ed up for subsequent execution. to cooperate with the tribunal, in violation of the Dayton Peace Accords of

1995 and other agreements.

In Bosnia, Lieutenant Commander Army's Drina corps, which he com-Glenn Chamberlain, a spokesman for the manded, overran the Muslim eoclave of Srebrenica, supposedly under United Nations protection.

The Dutch troops charged with the town's security failed to stop the Bosman Serb rampage. As many as 8,000 Muslim civilians were driven from Srebrenica into the mountains, fleeing toward the town of Tuzia. Along the way, the indicament charges, they were ambushed and either killed by Serb troops or round-

The arduous work of exhuming graves during the past two years has uncovered what the tribunal believes is

was responsible for genocide in the latter tims who had been blindfolded and, with half of 1995 when the Bosnian Serb their hands tied behind their backs, killed their hands tied behind their backs, killed with single bullet wounds to the head The exhumations, a tribunal source said Wednesday, also revealed systematic reburials of victims in an apparent effort to disguise where and how they had died

In addition to charges of committing genocide, General Krstic faces five counts that distinguish among various kinds of crimes or provide legal dundancy for the charges. Those counts include complicity to commit genocide.

extermination, murder and persecution General Krstic will join 26 others in a special tribunal jail facility at Scheven-ingen, near the Dutch capital. A tribunal source said he would make his initial In the indictment of General Kistic, strong evidence of deliberate killings of appearance before the tribunal the cess to its navai and air passes in 1990 as in the molecules of content results pressures built up in the Philthe tribunal prosecution charges that he Muslims, including the discovery of vicequivalent of an arraignment, Monday.

ASIA/PACIFIC

Of New Party's Leaders

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"China," said the Foreign Ministry, which had declined Tuesday to comment on the arrest. . The sudden arrest Monday night of Mr. Xu, as well as several other activists involved with him in trying to form the China Democratic Party, sparked strong protests from other dissidents, human rights groups and the U.S. government. We view his detention for peacefully exercising fundamental freedoms guaranteed by international homan

U.S. officials in Beijing urged the gov-ernment to release Mr. Xu and also -6-0 1-1637 asked for clarification on the exact The market nature of his crime. With great fanfare, China signed the International Covenant of Civil and olitical Rights last month, and Mr. Ku's arrest is seen by human rights groups as a test of its commitment to the tenets of the treaty.

Dissidents inside and outside China. rose to Mr. Xu's defense, with more than a dozen around China announcing that they would begin fasts or hunger strikes in support of Mr. Xo and another

> Wuhan home Monday. Almost 200 dissidents signed a letter to the Chinese government protesting the detentions, according to the Information\_Center-for-Human-Rights-and Democratic Movement in Hong Kong. Three other Democratic Party organizers were also detained Monday, although two of them were released early

Wednesday. But the two more prominent veteran dissidents, Mr. Xu and Mr. Qin, likely

face a moch longer haul, as they have been charged with "criminal acts." Mr. Xu's wife, He Xintong, said late Wednesday that she had still not been

the aggressive behavior of the arresting officers that the sentence "could be

China Defends Seizure

Dissidents Start Fasts to Protest Crackdown

By Elisabeth Rosenthal

New York Times Service

BEIJING — In response to a chorus of criticism from home and abroad,

Chinese officials broke their silence Wednesday to defend their arrest this

week of a prominent dissident who was

trying to form an opposition political

"Xu Wenli is suspected of involve-

ment in activities damaging to national security and has violated relevant crim-

inal codes of the People's Republic of

rights instruments as a serious step in

the wrong direction," said the State

Department spokesman, James Rubin,

in Washington the day after the arrest.

Mr. Qin's family was told that he is charged with "plotting to subvert the government," a crime that for serious offenses results, in prison sentences ranging from three years to life.

In the Chinese Criminal Code, this

charge comes under a grab bag section called "threatening state security," which makes almost any political activity that questions or hampers the au-thority of the Communist Party illegal, from "violent or nonviolent activities aimed at overthrowing government au-thorities," to "activities designed to change the basic nature of the state."

The detentions of Mr. Xo and Mr. Qin almost certainly stem from their efforts to gain recognition for the China Democratic Party, a loose network of pro-democracy activists in more than a dozen cities that was formed this year.

In the past six months the two dissidents became increasingly aggressive and defiant in their attempts to register the party with government, submitting repeated applications even after local authorities had declared the concept of an opposition party illegal. They argued that the Chinese Constitution does not specifically forbid the formation of political parties, although no parties have been formed since the founding of the People's Republic of China in

In fact, the bylaws of the China Democratic Party are fairly tame, careful to acknowledge the central role of the Communist Party, but also supporting free speech and free elections for public officials.

'My husband thought the time was right to begin working to form a new party, since China recently signed the coverant on human rights," Miss He

In September, some Democratic Party members got slightly encouraging signals from local governments, which initially accepted their applications to form a social organization to develop a

But in recent weeks, as the organizers like Mr. Xo have become more insistent. and defiant, harassment by the police

has been escalating.

"All this past week we felt something was going to happen," Miss He said.
"It seemed that anyone who came to visit us was later detained for a while. And there have been a lot more cars hold the specific charge filed against her husband, although she summised from outside than is usual.



TAIPEI CONTENDER - Ma Ying-jeon rallying supporters Wednesday in his drive to unseat the Democratic Progressive mayor, Chen Shui-bian, in elections Saturday. The Kuomintang candidate has played down his mainlander roots, saying, "I am a new Taiwanese."

### Anwar's Driver Backs Charge

former Deputy Prime Minister Anwar Ibrahim said Wednesday that he stood by allegations he made last year accusing Mr. Anwar of committing homosexual acts with him against his will.

The former driver, Azizan Abu Bakar, testifying in Mr. Anwar's trial on charges of corruption and sodomy, told the High Court that he stood by a written statement that he had repeatedly been "a victim of homosexual acts by Anwar Ibrahim" in 1992.

His statement, in a letter dated Aug. 5, 1997, was forwarded to Prime Minister Mahathir bin Mohamad before Mr. Anwar's dismissal and arrest. The court is examining four charges

The second secon

from the driver. Mr. Anwar has pleaded KUALA LUMPUR — The driver of not guilty and asserted that Mr. Azizan muser Deputy: Prime Minister Anwar and another accuser were part of a plot to destroy his political career.

In another development, the trial judge, Augustine Paul, canceled a warrant to arrest a lawyer after be apologized over allegations that prosecutors had tried to fabricate accusations. The lawyer, Manject Singh Dhillon, said he was sorry that a statement in which he made the allegations had been submitted to the court by one of Mr. Anwar's lawyers.

Mr. Manjeet's statutory declaration had been submitted along with an affidavit in which Mr. Anwar asked that two prosecutors be discharged because Mr. Manjeet had said they offered to reduce charges against a client in a sep-arate case if he testified that Mr. Anwar that Mr. Anwar had used his authority to had committed sex crimes with women. force the police to obtain a retraction

### North Koreans Are Said To Ready Missile Launch

مكنامن النصا

TOKYO - U.S. spy satellites have detected preparations by North Korea to launch another missile and Washington has warned Tokyo, a Japanese newspaper reported Wednesday.

The North Koreans have been moving parts of their new Tacpo Dong missile from storage to the launch pad since about Nov. 20, the newspaper Yomiuri reported, citing Japanese government sources that received word from the United States.

Japan is worried the North is likely to launch another missile this month, it

Hiromu Nonaka, the government spokesman, acknowledged Wednesday that Tokyo was aware of "some kind of movement" in North Korea. He would

Prime Minister Keizo Obuchi confirmed that Japan had received infor-

mation about a North Korean launch in the works, but the Kyodo press agency quoted him as saying, "I have not heard that it has been confirmed."

The Defense Agency would not comment oo the Yomiuri report.

The Japanese were unnerved by the firing of a rocket by North Korea on Aug. 31. It flew over Japan and landed in the Pacific Ocean.

Japan has a peaceful rocket program but no spy satellite of its own and must rely on the United States for information about North Korean missile activity.

A joint missile defense system with the United States has been proposed, and Japan approved a plan to put four

spy satellites into orbit by 2002. North Korea, which says it put a satellite in orbit with the August firing, has denounced Japan's spy satellite plan, calling it a "dangerous military

#### BRIEFLY

#### Indonesian Students Petition for Reforms

JAKARTA — Ignoring an appeal by Presideot B.J. Habibie to stay off the streets, about 1,000 students marched on the Presidential Palace on Wednesday to present a petition demanding

democratic reforms Brushing aside about 300 soldiers and riot police, the students approached the front gates during a three-hour demonstration that remained peaceful. The authorioes later admitted 17 studeot delegates who met with a senior military aide to the president and the cabinet

vice-secretary. Earlier Wednesday, Mr. Habibic appealed to the students to seek change through constitutional means. (NYT)

#### Australia Tax Workers Warned About Bombs

CANBERRA — The police on Wednesday warned all 17,000 Aostralian tax workers to beware of letter bombs after one exploded in a post office, slightly injuring a clerk, and 21 others were found by postal workers.

The tax commissioner, Micbael Carmody, said he was taking steps to ensure the safety of agency employees after letter bombs were found addressed to the bomes of 23 staff members. Mr. Carmody declined to say whether he was one of the tax officials targeted.

consection

Another letter bomb was found Tues day in Sydney and detonated by a bomb squad, and some 1 million items in the Canberra Mail Center were being examined after the blast.

#### First Joint Exercise For U.S. and China

HONG KONG - The Chinese military joined U.S. forces for the first time Wednesday in a search and rescue exercise, U.S. and Hong Kong officials

Boats from the Hoog Koog garrison of the People's Liberacon Army joined 220 U.S. Air Force and Coast Guard personnel off Lantau Island, oear Hong Kong, the Civil Aviation Department said in a statement.

Officials from the U.S. Consulate said both the United States and China had been invited by Hong Kong in "a humanitarian effort to create a climate of working together."

#### Philippines Declines To Release Fishermen

MANILA - The Philippines on Wednesday rejected Beijing's demand for the immediate release of 20 Chinese fishermen seized near a disputed reef in the South China Sea, saying it would pursue illegal fishing charges against them.
On Tuesday, China bad demanded

their immediate release.



Even France Is Slowly Accepting Cross-Border Merger of Companies

By John Tagliabue New York Times Service

BRUSSELS - Even as global pressures drive Europe to a single market and a single currency, similar pressures are forcing a consolidation of the defense and aviation industries.

European leaders recognize that with the collapse of communism, their de-fense oeeds are radically different. And the emergence of American giants like Boeing Co., Raytheon Co. and Lockheed Martin Corp. creates a new com-petitive landscape. So these leaders envision the arms and aircraft industries from each nation uniting in a single, highly efficient, all-purpose conglom-

Progress toward this goal has been glacial, but it is still creating tremendous strains, especially in France. Aerospatiale, the French aerospace and arms giant, is about to be transformed from state company to private for the sole purpose of qualifying to join this Con-tinent-wide behemoth, but Yves Michot, its chairman and chief executive, is oot entirely happy with how the pro-cess is unfolding.

"If we want to merge together, we need to have each other's full confi-

dence," he said.

Mr. Michot has not found that comfort level. Like many in France, he objected to the way foreign business leaders, notably those at British Aerospace PLC and DaimlerChrysler Aerospace AG, threatened to sunb the French if they did not cooperate.

Even if Europe pulls off the creation of the conglomerate, tentatively known as the European Aerospace & Defense Co., some experts, fearing a monopoly that would stifle competition, wonder

whether they should. "I do not like a world in which you have three large United States integrated contractors — Boeing, Raytheon and Lockheed — and one in Europe, "said John Deutch, a former U.S. undersecretary of defense, A single European defense contractor, he argued, would 'essentially not be competitive,

But competition is assured, the European companies argue, given the huge American presence in the European arms and aviatioo market.

American defense companies have always done a booming business in Europe. During the Cold War, many European countries, particularly smal-ler ones like the Netherlands and Belgium, bought almost nothing but U.S. fighter aircraft and weapons systems. European industry leaders, including the French, deny they want anything like a fortress Europe now.

American arms companies, of course, went through a similar, though less extreme, consolidation. European executives like to talk about the "Last Supthen the defense secretary, sketched out for industry leaders the Pentagon's view of the future, one in which a few defense contractors would divide a greatly curtailed Pentagon budget.

Yet in Europe, the process has been reversed, with executives at BAe and DaimlerChrysler pushing their agenda on often reloctant governments.

Nowhere has that reluctance been more evident than in France. The prospect of marring the prestige of a French jobs, is creating a fierce conflict that pits French traditions against the harsh real-

ities of a globalizing world.

But the process has most definitely begun. Dassault Aviation SA said last month that it would transfer to Aerospatisle the government's 46 percent stake in the company. The plan involving Dassault, maker of Mirage and Rafale military jets and Falcon business jets, was amounced in July, but it took months to secure the approval of Serge Dassault, the company's feisty 73-year-old chief executive and controlling shareholder.

That share transfer follows a decision

in July by the government of Prime Minister Lionel Jospin, after mooths of debate, to reduce the government's stake in Aerospetiale to less than 50 percent and to bring in the defense and publishing giant Lagardere Group as the leading private shareholder.

By this week, after separate French-German and French-British government consultations about recasting the defense industry, Paris appeared to have dropped its fundamental insistence on a simultaneous three-way merger, clear-ing the path for a gradual two-by-two process, including some form of union between British Aerospace and DaimlerChrysler, to be followed by a link with Aerospatialc and Lagardere's Matra defense business.

Past government largesse to Aerospatiale produced a company rich in tech-nology but inefficient and unaccustomed to the notion of shareholder value.

"Ten years ago, the government told Aerospatiale not to make profits, but to make products," said Philippe Gossard of Credit Lyonnais Securities in Paris. The oumbers show that productivity has indeed sagged. Last year, each of Aerospatiale's 37,000 employees generated \$297,000 of revenues, against \$326,000 for each of British Aerospace's 46,000 employees.

For France's partners at British Aerospace and DaimlerChrysler, both privately held, getting government ont of the business is an essential first step.

'Our demand is that future shareholders be of the same sort and share the same goals," said Wolfgang Piller, head of strategy at DaimlerChrysler, Sir Richard Evans, chairman of BAe, has said the combined entity should feature a highly fragmented shareholder base, adding that

for the Germans and the British, there should be zero government ownership.
Industry leaders are also urging European governments to end centuries of fragmentation and form common defense and security policies, including

"Combine your purchasing power," Mr. Piller said, "and you will have all the influence necessary.

Mr. Michot readily admits that the changes at Aerospanale must go forward."'It's not a problem of whether big is beautiful or small is beautiful," he said in an interview. "But projects are more and more sophisticated, and bigger and bigger companies are needed."

What he admirs less readily is that

Aerospatiale needs reorganizing. It is, after all, no slouch. It has a 37.9 percent stake in Airbus, the efficient, profitable consortium that, despite bitter competition from Boeing, grabbed half of the worldwide orders this year for jetliners. The Ariane rocket program, a joint European undertaking in which Aerospatiale is primary contractor, controls 50 percent of the market for satellite launchings, a husiness expected to be worth \$60 billion over the next decade.

Yet some activities, like missiles; lose money, while others, like its stake in Avions de Transport Regional, or ATR, the maker of turboprop aircraft, face an uncertain future.

Ariane itself may prove to be a white ephant, as smaller and cheaper satellaunching devices enter the market.

Some experts even question whether Mr. Michot, 57, an aeronantical en-gineer with decades of experience as a government adviser on weapons pro-grams, is the man to do the reorganizing. Indeed, part of the reason for bringing in Lagardere was to tap that company's tough management skills, like those of Philippe Camus, its 50-year-old chief executive. The challenges facing the merger appear not to have escaped Lagardere's investors, about 40 percent of whom are American and British investment funds; After the July announcement, the shares lost nearly half their value, though they have since recovered much of that,

Yet the French willingness to accept private solutions by bringing in Lagar-dere and Dassault shows flexibility, which Mr. Michot said could increase Mr. Jospin's government, he said, which originally insisted on a permanent minority stake in Acrospatiale, and hence in the new European arms company, is now

"If I go back with a good idea, the consequence of which is a new decrease in the government stake," he said, "they are ready to examine it."



An Israeli soldier being beaten by a Palestinian after he was dragged from an ambushed vehicle near Ramallah on Wednesday.

### **Violent West Bank Clashes** Heighten Mideast Tensions

The Associated Press

RAMALLAH, West Bank - Two dozen Palestinians ambushed an Israeli car on Wednesday, smashed its windshields with stones, then pulled an Israeli soldier out of the vehicle and stones at Israeli riot police, who fired kicked and beat him with stones. . The soldier cowered by the car

minute of relentless attack, the soldier police spokesman. ran, bleeding from the head.

As he escaped, his assailants stole his M-16 assault rifle, then doused the

car with kerosene and set it on fire. Earlier Wednesday, a Palestinian street cleaner was stabbed to death in what police believe was an attack by an Israeli extremist.

Hundreds joined the funeral pro-cession along Salah Eddin Street, the rubber builets.

In a side street, Palestinians stoned door, holding his hands up to fend off an Israeli motorist, pulled him out of blows as several Palestinians struck the car and then set the vehicle on fire, his head with rocks. After about a said Shmuel Ben-Ruby, a Jerusalem

The renewed violence came just 10 days before President Bill Clinton was arrive in Israel and the Palestine areas to osher in the next stage of the Wye River land for security agreement he helped negotiate in October.

An Israeli official said Mr. Clinton's visit was currently still on. .

#### BRIEFLY

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#### Economist Due Back As Lebanese Leader

BEIRUT - President Emile Lahoud of Lebanon has chosen a veteran politiof Lebanon has chosen a veteral pointian and economist, Selim Hoss, to be come prime minister, the Parliament speaker, Nabih Berri, said Tuesday.

"Ninety-five members of Parliament, have named Hoss as their candidate and

the consultations for the new governs, ment will start on Friday," Mr. Beng, said after meeting with the president. There are 128 members in Parliament.

Mr. Hoss, 68, served several times as prime minister during and after the 1975-1990 civil war in Lebanon. He is well respected by the business comit

munity.

He will succeed Rafik Hariri, wh stepped down Monday after six years office.

### 12 Algerian Villagers Slain While Sleeping

ALGIERS - Armed attackers killed

12 villagers during their sleep early.

12 villagers during their sleep early.

Wednesday in Algeria, an official communique and hospital sources said.

Security forces immediately began is search for the attackers in the Sidiv Rached region, about 100 kilometers west of Algiers, where the massacre took place, the communique said.

There was no immediate claim of responsibility for the killings, but such attacks are usually blamed on Islamo

#### Albright Asks Texas To Delay Execution

AUSTIN, Texas — The U.S. secretary of state has asked the governor of Texas, George W. Bush, to delay the execution of a Canadian citizen, a spokesman for the governor said Tuesday. Secretary of State Madeleine Al-

bright, intervening on behalf of the Car nadian government, wrote in a Nov. 27 letter to Mr. Bush that Canadian officials had not been notified of the arrest and prosecution of Stan Faulder as 18. quired by an international treaty.

Texas officials said that at the time

they did not know Mr. Faulder was a Canadian.

He was sentenced to die by lethal injection for the 1975 stabbing death of an oil heiress, Incz Phillips. His ex-ecution is scheduled for Dec. 10. Canada, which does not have the

#### bulk of the aircraft and other forces involved in U.S. led efforts to stop the flow of cocaine and other drugs from Americas but had not made a decision or trol of the canal to Panama. Contries gathered here for a three-day ance with the treaties President Jitamy. The Votican Welcomes Carter negotiated in 1977 to return control of the canal to Panama. Christmas for Cubans. Christmas for Cubans

death penalty, wants his sentence com-moted to life in prison. (Reuters)

VATICAN CITY — The Vatican welcomed on Wednesday a proposal by the ruling Communist Party of Cuba for permanent reinstatement of the Dec. 25. Christmas holiday.

"This announcement, which answer a precise desire of the Cuban people and church, has been received with much satisfaction in the Holy See," said the Vatican spokesman, Joaquin Navamo

'I do not believe it will pass un? observed within the international community," he said. (Reuters

### U.S. Looks South for New Bases to Replace Panama Airfield

By Steven Lee Myers

CARTAGENA, Colombia — The United States has begun talks with several countries to find new bases of operation in Central and South America for the American military forces that must soon leave Panama, according to American officials.

The discussions, while preliminary, have become urgent because the United States has to close its principal airfield in Panama by May I as part of its agreement to relinquish control of the Panama

Canal entirely by the end of 1999. The airfield, Howard Air Force Base, just west of Panama City, supports the

South America. Without new bases by that deadline, U.S. commanders fear there could be an interruption in the interdiction flights.

The Pentagon has held talks with Honduras, Peru and Ecuador about the possibility of allowing small numbers of surveillance aircraft, such as AWACs, to use existing airfields in those countries, senior defense officials said, speaking on condition of anonymity because of diplomatic sensitivities inherent in America's military presence in the region.

Defense Secretary William Cohen said he had held discussions with a oumber of eached an agreement on the bases

"What we are lonking for are forward operating locations that could be of assistance in surveying the territory to prevent the transfer of narcotics," he said Tuesday.

General Charles Wilhelm, commander of all U.S. forces in Central and South America, declined to identify prospective sites, but he said, "We need to be close to the regions where we need to operate."

Ever since the Panama Canal opened in 1917, the United States has kept a military presence in Panama, but that force has gradually dwindled in accord-

agreement with Panama to maintain a presence, and for a time, it considered a Panamanian proposal to create a multinational counterdrug center at Howard. But those discussions faltered in September over Washington's insistence that it still be able mount other operations from the base, ont just those involving drugs. The United States now has about 4.000 troops in Panama, nearly half of them at Howard.

U.S. officials said Washington did not need large airfields, but rather support bases, with few troops.

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**EUROPE** 

### U.S. to Release Some Pinochet Files

### Decision Could Open 'Can of Worms' Regarding Its Role in Chile

By Tim Weiner New York Times Service

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General Pinochet took power in a 1973 coup against President Salvador

The decision to release such doonments is the first sign that the United States will cooperate in the case against. Cueral Pinochet

Administration officials said they believed the benefits of openness in human rights cases outweighed the risks to national security

But the decision could open "a can of worms," in the words of a former CIA official stationed in Chile, exposing the depth of the knowledge that the United States had about the crimes of the Pinochet government.

The CIA worked closely with Chile's secret police in the 1970s, at the time of the regime's worst human rights abuses, which included more than 3,000 killings.

General Pinochet, 83 years old and a senator for life in Chile, ruled from 1973

He stepped down as commander in chief of the Chilean armed forces earlier Spanish court's warrant in October. wate court wants to try him for human rights abuses in the deaths of Spanish and other citizens. Last week, Britain's squad. highest court denied him the immunity

WASHINGTON — Treading into a political and diplomatic confrontation it itied to avoid, the United States has decided to declassify some secret government documents on the killing and texture conducted by the former Chilean dictator. Angusto Pinochet, whose predecessor was the target of American controllors.

The case has stirred measiness in American diplomatic and intelligence circles. While some European government officials have supported bringing the former dictator to court, U.S. officials have largely stayed silent, reflecting skepticism about international mibmals aimed at former foreign milers, and warries over the implications rulers, and worries over the implications for American leaders who might someday also be accused in foreign

> President Richard Nixon and Henry Kissinger, who served as his national security adviser and secretary of state, supported a rightist coup in Chile in the early 1970s; previously declassified documents show.

> But many of the actions of the United States during the 1973 coup, and much of what American leaders and intelligence services did in liaison with the Pinochet government after it seized power, remain under the seal of national

According to Justice Department re-cords, the files contain a history of bu-man rights abuses and international ter-

• In 1975, State Department diplomats in Chile protested the Pinochet regime's record of killing and torture, filing dissents to American foreign policy with their superiors in Wash-

 The CIA has files on assassinations this year. He was detained in London on by the regime and the Chilean secret police. The intelligence agency also has records on Chile's attempts to establish an international rightist covert-action

he had claimed as a former head of Ford contains many of Mr. Kissinger's secret files on Chile, which never have been made public. Through a secretary, Mr. Kissinger declined a request for an interview on Tuesday.

The Spanish court asked the Justice Department to review and release the documents under a legal-assistance treaty between the United States and

Spam.
"It's a start," said Reed Brody, advocacy director for Human Rights Watch in New York. "The proof will be what documents we finally get, how useful they are, and how long it takes to

He added: "This should not be a pretext for not having a policy on the need to bring Pinochet to instice for the thou-sands of murders and disappearances committed during his rule. The United States' silence on that question is being interpreted all over the world as passive

Support for impunity."
U.S. citizens were also killed by General Pinochet's forces, among them Roomi Moffitt, a 25-year-old researcher blown up by a car bomb a mile from the White House in 1976, along with a former Chilean foreign minister, Or-lando Letelier, and Charles Horman, a 31-year-old filmmaker, writer and bu- Fischer said Wednesday that allowing man-rights activist murdered during the new members into the European Union 1973 coup.

■ U.S. Has 'No Fear,' Cohen Says Washington has 'no fear' about 'If there isn't a reform, then tell me General Pinochet's possible trial in how expansion is supposed to work if Spain on genocide charges, the U.S. we have to keep on shouldering more defense secretary, William Cohen, said than our sbare of the burden," he told in Cartagena, Colombia, on Wednes-

apprehension about any information for a reform of the bloc's finances.

Talks with the next set of EU

#### BRIEFLY

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#### British Lord Forced to Quit

LONDON — The Conservative leader of the House of Lords, Viscount Cranbourne, was forced to resign Wednesday by his party chief after striking a deal with Prime Minister Tony Blair over the reform of the upper chamber. Mr. Cranbourne was sacked by William Hague, who earlier rejected Mr. Blair's offer to keep 91 hereditary sears if

the upper house withdrew threats to sabotage his legislative program, a spokesman for the opposition Conservatives said, Mr. Hague denounced the plan, saying it was made in exchange for his party's "acquiescence" to the rest of the government's "ill thought-out" legislative plans. (AFP)

#### Paris Museum Rejects Claim

PARIS — A Paris museum accused of holding art stolen by the Nazis said Wednesday that it was the rightful owner of a Georges Braque painting claimed by the heirs of a Jewish art collector.

Jean-Jacques Aillagon, head of the Georges Pompidou Center, said his museum had bought the 1914 cubist work "The Guitar Player" in 1981 from a Swiss dealer who had

obtained it legally on the art market. "We can only consider ourselves owners in good faith," Mr. Aillagon said. He said that he had not seen details of an ownership smit filed by descendants of the French art collector Alphonse

#### Greece Seeks U.S. Destroyers

WASHINGTON — Greece has asked the United States to sell it four surplus Kidd Class guided-missile destroyers and associated weapons for an estimated \$742 million, the Pentagon said.

The sale, if approved by Congress, would be the latest in a series of U.S. military sales in both Greece and Turkey despite continuing tensions between Athens and Ankara over the disputed island of Cyprus.

#### For the Record

One of bundreds of Russian teachers who had maintained a 10-day bunger strike over unpaid wages in a city on the Volga River has died following a heart attack, the director of his school said Wednesday.

### Bonn Ties EU Expansion to Budget Reform

BONN - Foreign Minister Josehka would be impossible without a wideranging reform of EU finances, including a cut in German contributions.

day, Reuters reported.

Germany, by far the largest net contributor of EU funds, has long lobbied Talks with the next set of EU can-

didates — Poland, the Czech Republic. Hungary, Slovenia, Estonia and Cyprus started last month, but the new German government has already sounded cantious notes over the process.

Mr. Fischer said that the EU now

needed to impose "spending limits worthy of the name," citing agricultural policy as a major target for cutbacks. In Brussels, Spain and the European Commission sought Wednesday to put a lid on a dispute between Madrid and the EU's richer members over the budget.

Germany, Austria, the Netherlands and Sweden, which all pay more into the ceotral coffers than they get out, insist a

tight rein must be kept on the budget, which is due in rise to 85 billioo Ecus (\$100.4 billion) in 1999.

Together with Britain, France, Denmark and Finland, they want to freeze annual EU spending at this level until 2007, which would reduce the money available to help the bloc's poorer southern countries, including

cascb up with their northern neighbors. The Spanish prime minister, Jose-Maria Aznar, and the commissioo president, Jacques Santer, both insisted there were no formal plans for freezing EU spending or radically overhauling the way the EU shares out its cash.

#### INTERNATIONAL

### Iraq Begins to Respond To UN Arms Questions

#### But Little New in Details, Inspectors Say

By Barbara Crossette New York Times Service .

disaming Iraq, said they have found. The commission says it needs the

little new in the responses.
"The letters, released Tuesday, were apparently part of an effort to demonstrate cooperation as the chief weapons inspector, Richard butler, was leaving for talks with the French and Russian governments, to a lifting of an oil embargo imwhich are Iraq's strongest supporters in the Security Council.

The one positive note, officials said, was an Iraqi request for technical teams to help examine sites where a variety of weapons had en reported destroyed or jet-soned by the tracis. Those weapons include shells of mustard gas and missile warheads.

Mr. Butler said be had reacted with satisfaction to the requests but recalled in a letter to Deputy Prime Minister Tariq Aziz that he proposed the work in June and was prepared to begin in August, when lraq stopped inspections of new

Officials of the commission. known as Unscom, say Mr. Aziz has stopped replying directly to Mr. is an independent expert on arms control who was the Australian represe Turive at the United Nations before becoming executive chairman of the inspection agency, which there could be a change in Iraq in a reports directly to the Security month or two, an exile leader said.

22 Some blues

(art Musion)

symbol

Council, not to the UN bureaucra-

frani officials are hoping to UNITED NATIONS, New York demonstrate adequate cooperation '- In a flurry of letters, had has in the coming weeks to lead to a oceun answering in considerable comprehensive review of relations detail some of the questions posed with the United Nations. But they by arms inspectors over the last missed a deadline Monday to turn year.

Over a crucial document on chemar.

But officials of the UN Special ical manitions that were used in the document to determine how much of which chemical agents temain to be accounted for.

Despité repeated U.S. statements posed in 1990. -

Mr. Butler would have to find that enough progress had been achieved to recommend starting a review. remnants of the Iraqi weapons programs and that it was time to close the books on what is known and move on

Iraq is still under the threat of U.S.

and British attack if it refuses to

cooperate with the inspectors, a threat that the UN secretary-general, Kofi Annan, underlined this week when he said in response to ques-Butler since Iraq stepped up its campaign to have him removed and replaced by a UN official. Mr. Botler dividuals with promises of assistable to muster additional support, or ance if they are willing to work more of a hearing, with someone together in trying to topole Mr. Saddam, Iraqi exiles said this week. The



crything could be known about the An Iraqi officer showing where tanks were hit by U.S. artillery during the Gulf War. He was taking part in a conference Wednesday in Baghdad on the impact of depleted uranium in the U.S. rounds

curity Council that asked for a meeting on "acts of aggression against Iraq and its sovereignty and territorial integrity.'

tions on a trip to North Africa that the Americans did not need to return to the Security Council for authority to take military action against Iraq.

The United States and Britain are on Tuesday. Other diplomats are watching to see whether Iraq will be from the Gulf at the helm.

Although Bahrain, where the spe-

On Tuesday, the government-controlled Iraqi newspapers pnb-lished a letter from Foreign Minister Mohammed Said Sahhaf to the Se-Mohammed Said Sahhaf to the

■ Butler Confers in Paris

Mr. Butler beld talks Wednesday with senior French diplomats on the verification of disarmament in Iraq. Reuters reported from Paris. French officials said Mr. Butler, who was due to leave for Moscow

> Hennekine. France and Russia are the two permanent members of the Security Council that have been most critical

> on Thursday, met officials at the Foreign Ministry, including the ministry's secretary-general, Loic

economic sanctions against Iraq

than the United States and Britain. Mr. Butler was traveling with his poliocal advisers: Eric Fournier of France, Nikita Zhukov of Russia and Gustavo Zlanvinen of Argen-

Iraq, which accuses Mr. Bntler of deliberately prolonging the sanctions, broke cooperation with Unscom at the end of October but agreed in resume two weeks later under threat of U.S. and British air strikes. Mr. Butler has to report to the

Security Council whether Iraq has dam, Iraqi exues san una work in a cial commission maintains its reexile groups have been told that cial commission maintains its rethere could be a change in Iraq in a gional base, has supported the
month or two, an exile leader said. United States on Iraq, it is the only

Buchanan, has said the visits to Paris

compliance with UN resolutions.

### Implants Fairly Safe, Science Panel Finds

By Gina Kolata New York Times Service

NEW YORK - A panel of four scientists appointed by a federal court has concluded that scientific evidence has so far failed to show that silicone

breast implants cause disease. The scientists said some of the research they reviewed was flawed, and that as a result they could not absolutely rule out the possibility that a disease might one day be es-tablished. But they said that was unlikely.
Judge Sam Pointer Jr. of

the U.S. District Court in Birmingham, Alabama, who oversees breast implant lawsuits to the federal courts, appointed the panel two years ago to provide expert testimony independent of either side in the litigation. The panel's report was filed

Tucsday (it is available oo a Web site: http://www.fjc.gov/ BREIMLITImd1926.htm). Now the four scientists will give depositions under oath about their findings, and their testimony will be videotaped for use in federal courts where breast implant cases have been filed.

Implant

port's findings. John McGoldrick, a senior vice president and general counsel at the Bristol-Myers Squibb Company, which has 6,000 cases pending against it, called the report 'very strong" and said it would have "significant impact."

But Sybil Goldrich, a lawyer with implants who was a National Cancer Insotute, will founder of an advocacy group be published early next year.

for women with implants. criticized the panel. She said. it had focused too closely on scientific studies and had not paid enough attention to the experiences of individual women with implants.

Implant makers concede: that many women develop scar tissue or even inflammatioo in their breasts after receiving implants, and that the implants can rupture. But. the litigation tovolves asserimplant can cause systemic problems.

"This is about as damaging a report from the plaintiffs' point of view as J can imag-ine," said Michael Green, a law professor at the University of Iowa who said he has no connection with the implant litigation, but who studies the use of scientific evidence in

toxic substance litigation. The toxicology section, written by Dr. Nancy Kerkvliet an immunotoxicologist at Oregon State University, concluded that "there is no evidence that silicone breast implants precipitate novel immune responses or induce systemic inflammation."

The immunology section written by Dr. Betty Diamond manufacturers of the Albert Einstein College who are defending the suits of Medicine in New York, were delighted with the resilicone breast implants do not display a silicooe-induced systemic abnormality in the types or functions of cells of the immune system.

The biggest study yet on the issue of implants is still under way. That study, involving 13,500 women and directed by Dr. Louise Brimon of the

#### **CROSSWORD**

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41 "Oh dear!" cried 48 Home in space Solution to Puzzle of Dec. 2

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O New York Times/Edited by Will Shortz.

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### Study Supports 'Super Aspirins' for Arthritis

By Justin Gillis Washington Post Service

WASHINGTON - A panel of experts has recommended that the U.S. Food and Drug Administration approve a new drug for people suffering from arth-rins, the first of a long-awaited class of "super aspirins" that may be useful for many kinds of pain and inflammation.

The committee recommended that the drug, celecoxib, be approved for sale by prescription for the treatment of osteoarthritis and rheumatoid arthritis. But the committee tempered its rec-

ommendation by urging that the drug carry some of the same warnings about potential side effects as older inflammatory drugs, including the possibility of damage to the lining of the stomach and small intestine. And the panel declined to endorse use of the drug for acute pain of the sort that follows having a tooth pulled.

The FDA is not required to follow the recommendations of its advisory panels, but usually does. The drug would be sold under the brand name Celebrex, according to of-

ficials at G. D. Searle & Co., a Monsanto Co. subsidiary that developed the drug. Similar compounds are under development around the world.

Celebrex targets an enzyme called

cyclooxygenase, or COX, which is present in many types of inflammations. So do older drugs like aspirin, ibuptofen and various prescription products. But in recent years scientists have realized that COX is found in the body in two slightly different forms, dubbed COX-1

"housekeeping" functions, such as pro-tecting the lining of the digestive tract, while COX-2 is more involved in the pain and inflammation associated with such ailments as arthritis.

Older anti-inflammatory drugs work by reducing both forms of COX. and COX-2. Companies are rushing to bring to market highly selective "COX-2 inhibit-ors" like Celebrex, on the theory that COX-1 is more involved in the body's

### Macau Shooting Tied to Casinos

The Associated Press

HONG KONG — A man believed to be involved in Macau's gambling gangland-style shootings, arson and industry was seriously wounded Wed-other attacks. nesday, apparently the latest victim in shootings linked to casino payoffs, according to reports in Hoog Kong.
The unidentified man, who was sit-

ting in his parked car, was shot three times in his stomach, arm and foot by two assailants who drove by oo motorcycles, Radio Hong Kong said. The victim, believed to be in his 20s, was hospitalized in serious con-

dition, Asia Television said. No other details were available.

tourist enclave at the tip of south China, has been hit recently with

Six people have been killed this year, including three government officials.

The police have blamed Chinese gangs, called triads, that are fighting over payoffs from casinos whose profits have been shrinking because of

Asia's economic downturn. The violence prompted China to announce last month that it will send soldiers to the Portuguese colony to try to halt the violence after Macau Macau, a popular gambling and reverts to Chinese rule next year.

### **CribTech**

### In Intelligence, It's Now Smart to Be On-Line

Top-Secret U.S. Network Puts the Latest Satellite Pictures From Suspect Sites Within Immediate Reach

By Vernon Loeb Washington Post Service

**TASHINGTON** — Four years ago, the U.S. intelligence community started to realize that "information superiority" in the Internet age called for more than glossy documents ferried around town in highly secure vans.

The need for intelligence in real time was becoming more acute with each passing con-flict, having been publicly flagged after the Gulf War by none other than General Norman Schwarzkopf, who loudly complained that the intelligence community had failed to put satellite imagery into his bands fast enough.

Today, the latest satellite photos of terrorist camps and Iraqi tank formations are but a click away. Imagery, communications intercepts and all manner of intelligence reports move in seconds across an intelligence community intranet called Intelink, a top-secret, super-secure network that has revolutionized the dissemination of U.S. intelligence and become a potent, searchable analytic tool for analysts and military officers all over the world.

Fredrick Thomas Martin, a former National Security Agency official, tells how all this happened in a new book called "Top Secret Intranet," describing a journey through cyberspace in which the 13 U.S. intelligence agencies have gone from zealously guarding their own secrets to sharing many of them over what the book calls "the

world's largest, most secure network."
"Intelink," writes Mr. Martin, "has become an information service that is critical to the intelligence mission of this nation."

Switched on in late 1994, the network is now used regularly by 50,000 analysts, operatives, military officers and policymakers Mr. Martin tells how the network called Intelink has revolutionized the dissemination of U.S. intelligence. sites. They can click on the latest satellite

imagery from the National Imagery and Map-ping Agency, search the network for communications intercepts from the National Security Agency and chat electronically with analysts of various stripes about the latest terrorist threats and military maneuvers.

What makes the network's creation all the more remarkable, in a procurement culture known for the \$600 toilet seat and the \$7,600 coffee pot, according to Mr. Martin, is that the handful of computer mavens who started it decided to use only commercially available software pioneered on the Internet and the World Wide Web. Intelink now runs with a Netscape browser and a variety of commercial search engines, including AltaVista. The searchable universe consists of 440,000 electronic pages, which would make it a very large site by commercial standards. By contrast,

washingtonpost.com has 241,000 pages.
For the highly secretive intelligence community, talking the talk of Web technology proved easier, in some respects, than walking the walk. The power of Web-based data searchable across a vast network forced it to re-examine — and ultimately waive — its "need-to-know" doctrine for disseminating intelligence, which has for years kept infor-mation tightly compartmentalized and shared only with those who need to know and use it.

As one can imagine, there were many pockets of resistance - people who were adamantly opposed to waiving or even re-laxing the 'need-to-know' principle,' Mr. Martin writes. "But, interestingly, once the success of Intelink had been established, there was no turning back, and very little talk about turning back."

Mr. Martin describes the network as im-

penetrable to attack by hackers because it runs on dedicated Defense Department networks that have no link to the Internet. This "air gap" is the first line of defense.

The second is this: To open an Intelink account with the network's 24-hour operations center housed at the National Security Agency's Fort Meade headquarters and obtain a password, a would-be user must first have

obtained a top-secret security clearance.

Also, Intelink terminals are located only inside top-secret government facilities, and even if a hacker somehow managed to tap into a secure Pentagon phone line and intercepted raw data moving over that line, Mr. Martin says, he would still have to defeat an encryption algorithm the National Security Agency is confident cannot be broken.

TILL INTELLIGENCE officials such S as John Dahms of the CIA, recently appointed the intelligence community's first chief information officer, remain obsessed with security. They are worried not so much about hacker threats from the outside but the potential for penetration from within. A Capitol Hill analyst who monitors intelligence recently called Intelink a "revolution

in a positive and negative sense."

The analyst said, "From a counterintelligence point of view, it's as frightening as anything you could imagine," pointing out that a traitor such as Aldrich Ames of the CIA, if given access to Intelink, could download secrets that might not otherwise have been available to him. But even if that were to hannen. Mr. Dahms said in a recent interview, it is doubtful that a traitor could use Intelink to obtain information about ongoing intelligence operations and the names of foreign intelligence assets. That kind of information, which Mr. Ames sold to the KGB in the mid-1980s, is not put up on the network, Mr. Dahms said.

All 13 intelligence agencies, Mr. Dahms said, maintain their own internal intranets separated by firewalls from Intelink, Raw, working data about sources and operations

stay inside the firewall, he said, leaving Intelink largely for "finished" intelligence. "Some people see that as withholding in

formation — begrudgingly putting out the more generic, vanilla intelligence," Mr. Dahms said. "CIA especially falls within that criticism, because so much of our intelligence comes from very sensitive sources. And we're just not about to put it out for 400,000 people to browse."

Given its security obsession, Mr. Dahms said the intelligence community was working on software to reinstitute "need-to-know compartmentalization on the network, build h ing certain electronic pages that require their own digital identifications for a user to gain access. But security concerns have failed to keep network use from growing rapidly.

In 1994, several months after Steven Schanzer, an information systems official at the Defense Intelligence Agency, first sold the CIA director at the time, R. James Woolsey, on his vision of a CompuServe kind of environment for the intelligence community, in 1994, the network went on-line with a handful of users. No one was ordered to participate, and no one was told what to post.

"The whole concept was the power of the information," Mr. Schanzer, now director of

the Defense Security Service, said in an in-terview. "It grew almost exponentially from Day 1." Five years ago, production of a "finished" intelligence report often involved a flurry of secure faxes among analysts at different agencies, meetings around Washington and mailing lists for 300 or 400 reso cipients. Paper documents were then delivered by secure truck and airplane, Mr.

With Intelink, be said, documents are posted instantaneously, and analysts at different agencies are starting to prodoce intelligence reports collaboratively over the network.



1. In a technique called motion



2. Next, a wire-frame outline of the



3. Then, using a camera, actors film expressions, such as a smile,



Finally, the expressions are added to the characters and the details

### Real-Time Animation Hits Prime Time

Through Computers, Actors Give Cartoon Characters Lifelike Expressions

By Andrea Adelson

EW YORK — Traditional cartoon animators who create twodimensional characters for television now routinely use computer graphics to replicate the bundreds of frames occded to make a character

But the creators of a new U.S. show, "Jay Jay the Jet Plane," are using an cutirely different method called realtime performance animation io which the facial expressions of as many as seven actors are detected by sensors and fed into computers, giving expressive vitality to animated characters.

The so-called digital motion-capture technique has never been used for an entire 24-minute show, according to Bruce Johnson, a former Hanna-Barbera executive who started Porchlight Entertainment in Los Angeles to create children's programming.

"Jay Jay" is a joint venture of Porchlight, Chris Walker's Modern Cartoons and the character's creator, David Michel, a Dallas executive who hopes to convert the airplane stories he made up for his son into a licensing franchise.

Digital motion-capture technology has existed for a decade, but its use has been limited to a single virtual character for video or CD-ROM games and for special effects in feature films, such as the figures who dangled from ropes in Titanic." Animated films such as "Antz" from Dreamworks SKG and "Toy Story" from Walt Disney Co. get their three-dimensional quality through the costly, time-consuming process of adding realistic lighting and backgrounds by computer.

Motion-capture makes animation more affordable by speeding production and lowering costs; it also improves production values by giving characters the humanistic qualities animators strive



Chris Walker, executive producer of Modern Cartoons, demonstrating a camera system that transfers actors' expressions to cartoon characters.

for, said Joan Collins Carey, a visual- Holy Grail of animation: the simulation effects producer who is assembling a documentary on computer animation.

"The direction Chris is going is leading the rest of the industry," she said.
"This is very good for studios that want to kick out content."

To orcbestrate all the "Jay Jay" elements - seven character performers, two walk-on live-action characters, miniature sets and seven model airplanes - meant spending \$1 million during the past year converting a missile plant in Oxnard, California, into a studio. Proprietary software that synchronizes 35 Compaq Alpha NT computers

Like a situation comedy, ''Jay Jay''
uses several cameras that shift the audience's point of view. "We're shooting 11 minutes of production animation a day, said Douglas Rask, the producer. "It's a volume unheard of in animation." Modern Cartoons falls short of the

of human motion naturally. "Jay Jay" characters rely only on actors faces; their bodies are airplanes. But Walker thinks the show has achieved a breakthrough. 'We've industrialized cartoon pro-

'I've been working toward this for 12 The show began last month on the Learning Channel, the cable network owned by Discovery Communications Inc. and distributed to 70 million homes

It bas licensed 26 episodes for each of

duction with motion-capture." he said.

three years. The partners hope to turn a profit by selling foreign broadcast rights and merchandising.

In the last four years, Michel has sold 250,000 "Jay" videos that featured some of the same production techniques, mostly using direct-response advertising on two children's cable channels, Viacom Inc.'s Nickelodeon and

Time Warner Inc.'s Cartoon Network.

NAZIS' VICTIMS IMMORTAL-

IZED: A vast project is under way at

Yad Vashem, the Holocaust institute in

Israel, to build a detailed electronic por-

trait of European Jewry on the eve of and

during the Holocaust. The result would

be a computerized database yielding

personal information on millions of vic-

tims of the Nazis more comprehensive

While the undertaking is at an early

stage and faces logistic and technical

burdles, researchers in Israel and the

United States say the project could be-

come a treasure trove for scholars and

than anything available before.

**ALT** /Commentary

### Getting Organized: Just a Click Away

By Margot Williams

TASHINGTON — It's no coincidence that the approaching new year brings thoughts of reorganizing our lives. The shopping aisles are filled with calendars, planners and palmtop digital assistants, all fresh and blank. Once again, we're filled with hope that if we can just find the right kind of organizer, the year will get off to a good start.

Maybe you'll find the calendar or scheduler of your dreams on the Internet.

At more than a half-dozen password-protected on-line

sites, you can set up, access and update nifty individual and group calendars, at any time, from any computer con-nected to the World Wide Web. Presented with familiar choices of daily, weekly or monthly page views, you can schedule one-time or recurring appointments for meetings, events and anniversaries and add preferences from lists of national and re-

Other features that are offered now or promised soon include scheduled reminders sent to your e-mail account or pager, compatibility with Palm Pilot handheld computers and Microsoft Outlook software, shared calendars for your family or club, and even automatic tracking of your entertainment

ligious holidays.

and shopping interests.

Remind U-Mail dar.stwing.upenn.edu) is an easy-touse basic scheduler that was created by a student on a University of Pennsylvania server. As its

name indicates, the free service's most useful feature is a fully functional e-mail alert. For any appointment entered in the calendar, you can write yourself a reminder and schedule its automatic delivery to your e-mail box. Yahoo Calendar (calendar.yahoo.com) is a handy addition to the portal's expanding communication services; you use one password for Yahoo's mail, chat and calendar.

The pages resemble the personal information managers on most handheld computers. You can download and upload your personal schedule in Palm Pilot or Microsoft Outlook formats to synchronize with the calendars on your other But unless you're always on-line and able to keep this

calendar synchronized with a palrntop and PC, the Webbased calendar is a lot of work without much reward. Lacking a handheld device, I have to print out the pages

on paper and carry them crumpled in my purse or re-enter the appointments in yet another portable appointment book for trips away from my browser.

Besides, I'm still wary about entrusting the details of my

daily life to a remote location out in cyberspace. Although I'm willing to believe the Web services' posted commitment to reliability and customer privacy, I also clicked on "I accept" for their posted denials of liability for interrupted service, loss of data and anything else that could go wrong on their side. And I'm not ready to trust that my own connection will always work either.

BRIEFLY

Bot other Web-based calendars offer features that my off-line planner can't. One of them is Calendars Net (www.calendars.net), a community-minded calendar-hosting site that encourages groups to maintain on-line sched-ules of their events. Unlike the community calendars that cling magnetically to your refrigerator door, Web-based calendars can reflect sudden changes or program cancellations - no postage or envelope stuffing required. And

this nonprofit site is free of advertising.

For something new and different, When.com (www.when.com) offers both custom personal and group calendar formats similar to those on the other services along with a database of event listings that you can track and have

added to your own schedule automatically. The service - just one mouth old and still in test mode - will rely on commercial sponsorship, targeted banner advertising and a revenue stream from the electronic commerce it hopes to produce. On-line shopping partners include Barnes & Noble Inc. and Music Boulevard. Eventually, users will be able to purchase tickets for a multitude of events now listed in

When.com's database. Currently, When com lets you track events for U.S. and Canadian metropolitan areas provided by Polistar's popular-music concert and club date listings and the CultureFinder database of dance, opera, symphooy and

theater performances. ESPN SportsTicker provides game schedules and other sporting events. Television listings (with segment de-

scriptions), live multimedia Web events and scheduled Web chars and high-tech trade show schedules are also available.
To track events, you select the type of event and subject or venue. For example, I chose to see new mystery and reference book releases, dance performances in the Washington area and the TV listings for "NYPD Blue" (including late-night reruns) and "Ally McBeal." I also could have asked to see oew CD, movie or video releases. horoscopes or weather.

E-mail reminders and palmtop synchronization are not yet available at When.com, but will be coming sooo, the

company says.

Margot Williams's e-mail address is williams@wash-

SITES

Web calendars include Festival Finder, which lists more than 1.500 music festivals, and TechCalendar, which has technology conferences, seminars and other information and technology events.

www.festivalfinder.com and www.techweb.com/calendar Today's Calendar and Clock Page gives the time, date and year according to just about anyone and anything, including the Muslim Prayer Time calculator and the French Revolutionary calendar.

www.panix.com/~wlinden/calendar.shtml

### TECHNOLOGY INDEX Technology stock indexes around the world:

North America Pacific Exchange Tech	Tuesday close 405.39	previous week	year to date +39.52
S&P Tech Composite	1078.62	<b>12.32</b>	+54.10
Europe Morgan Stanley Eurotec	550.07	100	+42.80
Asia Topix Electric Source: Morgan Stanley, Bloombe	1593.14 arg Naws	-1.62	-3.10

For technology articles from the past week, see TribTech on the IHT's World Wilde Web site at http://www.lint.com, Articles include:

Horig Kong Seeks a Place on High-Tech Map, . • Telefonica to Invest \$3.8 Billion in Brazil.

alitte Phone: Impre: 8/e, but With · Hitschi Posts its First Loss, Nov. 27

To seach Title tech editors or to comment on II-IT tech coverage, send e-mail to tribtech @lint.com.

 Surfing Stormy Internst Seas, Music Pirates, Mion Hunts Sales at Telekom, Nov. 26 Cospetition Hurts Sales at Telekom, Nov. 28 ACL & Master of Deals: A Low-Key Ploneer, Telecom Sectors to Open in Spain and wat 400 Days Left to Fix the Millennium Bug. Ireland, Dec. 1 · Air Touch Joins Japan Venture, Dec. 2

the public. It could also help reclaim in accessible form some of the history that perished along with Europe's Jews. "This has never been done in the annals of mankind with any large com-

> the Yad Vashem archives, "and I find it a fine irony that it be done, of all possible groups, precisely with the one group which was to be totally eradicated." The project will cost up to \$30 million,

> he said, both to collect documentation not

munity," said Yaacov Lozowick, head of

yet at Yad Vashem and to collate the data. So far, the database includes 1.5 million names, some of them overlapping. By the time it is complete, it is expected to contain 16 million to 20 million such entries, four or five times more than officials at Yad Vashern expected. (WP)

STAR-QUALITY GRAPHICS: Hedy Lamarr has settled a lawsuit that alleged Corel Corp. had misappropri-ated the Hollywood star's image. The Canadian company amounced

the settlement but did not disclose the terms. But the deal grants Corel an exclusive license to use a likeness of Miss Lamarr in ber youth on the cover of its graphics-software packages.

Miss Lamarr, who is now in her 80s, starred in the late 1930s through the '40s such films as "Lady of the Tropics,"
"Ziegfeld Girl" and "Samson and De-lilah." She sued in March after Corel used an illustration of her, created using Corel technology, on the packaging of a version of CorelDRAW. The illustration had won a Corel contest. (Reuters)

PALMPILOT WITH INTERNET: 3Com Corp. is expected to introduce a version of its PalmPilot handheld computer this week that lets users connect to the

Internet with wireless communications. The company will unveil the product during its Palm Computing Platform Worldwide Developer Conference for software designers, sources said; 3Com declined to comment.

The PalmPilot, which lets users store data like names and addresses, accounts for more than 70 percent of U.S. sales of handheld computers, with more than 1 million sold this year, according to the market researcher International Data (Bloomberg)

HOTMAIL FOR THE MASSES: Microsoft Corp. said worldwide membership in its free Hotmail service had surpassed 30 million, reaffirming its position as the biggest electronic mail service in the world.

The software maker said Hotmail added two-thirds of those members since

timated \$450 million a year ago to enhance its Microsoft Network on-line hub. Hormail lets users read and send email from any personal computer with Internet access.

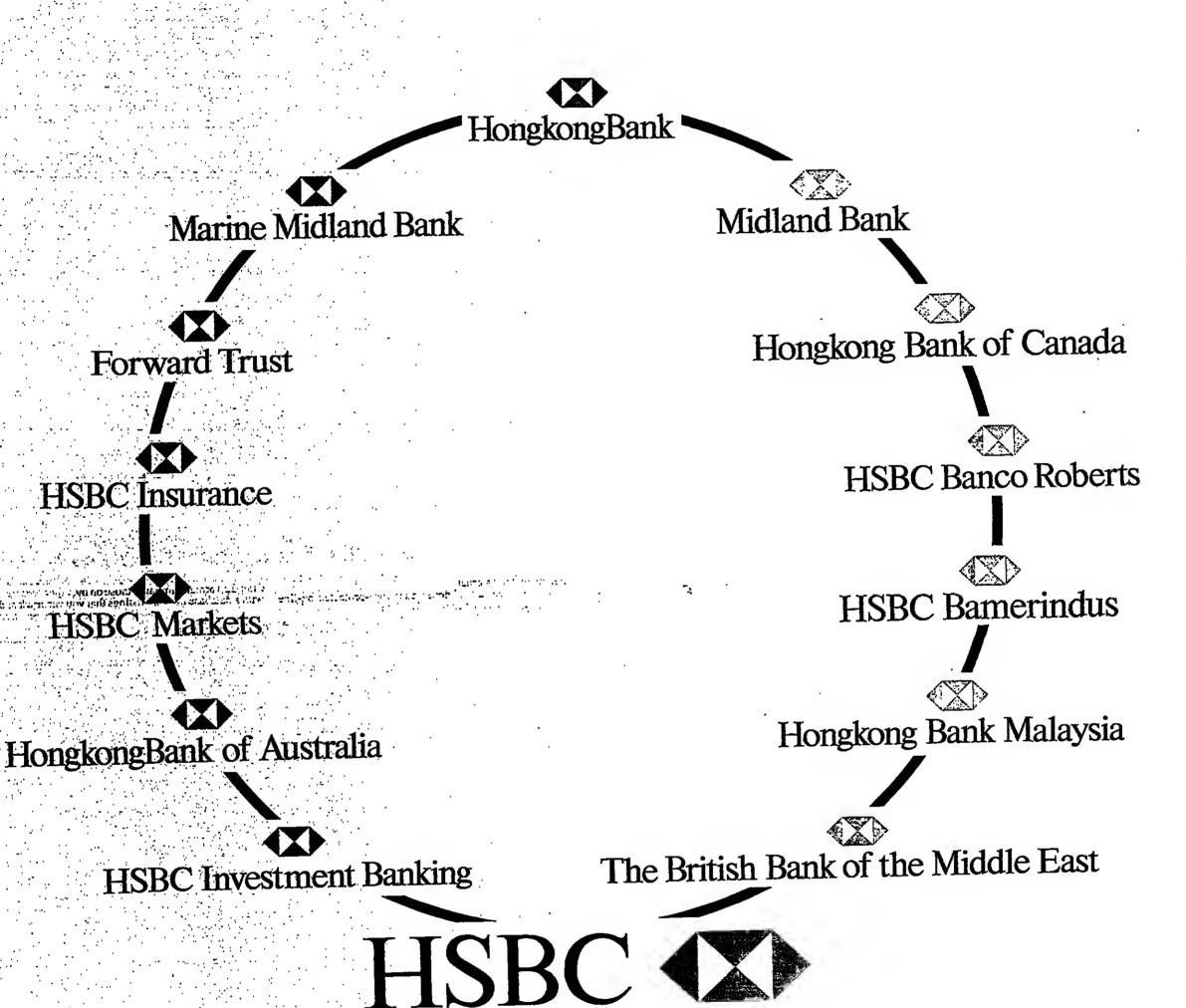
Microsoft has trumpeted Hotmail as a free e-mail service on Microsoft Network which is being revamped to compete more directly against America Online Inc. Hotmail has more than twice as many members as AOL, Microsoft said. A larger audience allows Microsoft to charge advertisers more money. (Bloomberg)

PHOTOS FOR SALE: Corbis Corp., the photo archive compassion owned by the Microsoft chairman, Barri Gates, is now selling on-line more than 1,000 photos and 80 digital images that can be licensed for personal use.

Corbis, which has purchased the rights to 25 million pictures since 1989, is selling poster-sized framed prints of the limited selection for \$16 to \$80. Along with posters, books and notecards of Ansel Adams photos, they can be purchased Microsoft bought the service for an es- at www.corbistore.com. (Bloomberg)



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#### Oil Gets Thicker

5 It was only two decades ago that the oil industry seemed to be sitting astride the global economy. Oil prices were high and were expected to continue sing indefinitely, much of the de-eloped world was facing economic difficulties caused in part by high energy prices, and there was fear that inflation would never be brought under control. Now nearly everything has changed and a struggling oil industry seeking security through combination as it confronts prices that, adjusted for inflation, are lower than those that prevailed before the first oil shock a quarter of a century ago.

Some causes of low prices, such as warm weather, could change rapidly. Others, such as Asia's recession, will not be with us forever. But the low prices also reflect a technological revolution that has transformed the energy industry.

Companies are less likely to drill dry

sholes, and are able to get more oil from what they do find. Chemical plants and refineries can push out far more product than they once did. Increased production is good for any one com-

It is against that backdrop that the perger wave must be viewed. Exxon is buying Mobil only months after British Petroleum agreed to buy Amoco. Two big European companies, Total and Petrofina, also are combining.

Much has been written about bow John D, Rockefeller's old Standard Oil in hear and treather decades after an

is being put together decades after an-

titrus I regulators tore it apart. But these deals are far different. The industry has spent much of the last decade cutting costs as much as it could. Now it seeks savings from consolidation, and companies fear being the last one to

Antitrust regulators in many coun-tries will carefully examine the Exxon-Mobil merger, and some divestitures will no doubt be needed. But these deals do not reflect either power over markets or a hope of attaining such power. The oil business is a harshly competitive one in which many companies are only beginning to adjust

to this year's plunge in prices.

Mobil and Exxon say their merger will enable them to cut employment by 9,000 jobs, or around 7 percent, and cut capital spending by \$1.5 billion, or 10 percent, but there is a good chance that some of those cuts would have been

made anyway.

Big oil remains profitable. Fred
Leuffer, an analyst at Bear Steams. forecasts that 1998 profits of Mobil and Exxon combined will total \$8.5 billion. But earnings are falling, and will be under continued pressure if oil

prices do not recover sharply.

Perhaps the most revealing comment came in the form of a denial by Lucio Noto, the Mobil chairman.

"This is not," he told reporters, "a combination based on desperation." No such denial would have been oeeded even a few years ago.

### **Spinning Out of Control**

impeachment inquiry has spun out of control. On Tuesday the Republicans expanded the inquiry to include campaign finance allegations from the 1996 elections — approving subpoenas for two Justice Department memoranda urging Janet Reno to seek an inde-pendent counsel. No matter that, by its own schedule, the panel has only a few days remaining to conduct the duplicative investigation. Some Republican members are meanwhile said to be contemplating an article of impeachment on obstruction of justice without having done any significant fact-finding on the obstruction allegations in Kenneth Starr's referral. And they spent Tuesday in yet another hearing, this one on the consequences of perjury, that did oot advance or clarify the evidentiary re-cord against Bill Clinton.

The move into the campaign finance arena is a sign of incoherence and seem-ing desperation on the part of the Rebucans. The issue has been myestigated by a Senate committee, a House committee and a Justice Department task force over the past two years. None of these investigations has developed evidence of what any reasonable person could deem an impeachable offense. The allegations that most implicate the president, in fact, involve an area of law that is quite ambiguous.

Sorting out whether the Clinton campaign engaged in illegality here is best left to the Federal Election Commission, whose staff issued draft audit reports oo Tuesday recommending that

both the Clinton and Dole campaigns be required to return millions of dollars in matching funds because of improper coordination between the campaigns and their party committees. Congress has passed op all opportunities to change the campaign finance laws in ways that would clarify that the Democratic National Committee's solicitatioo and use of soft money in 1996 was illegal. To construe that conduct now as somehow germane to an impeach-ment inquiry is deeply irresponsible.

It is also a distraction. Unless Republicans mean to drop any consideration of impeachment articles on the obstruction of justice allegations that Mr. Starr sent to Congress, they must attempt to clarify ambiguities in the factual record that he compiled. The grave impact of perjury oo the judicial system is certainly a fair point for Repoblicans to make in the context of this inquiry, but it is no substitute for the establishment of the rigorous factual record that is necessary to de whether a national election should be overturned by impeaching a president.

The committee's decision regarding whether or oot to report articles of impeachment is approaching quickly. Members have oo time, let alone credibility, to burn oo a fishing expedition oo campaign finance, and they have an obligation to attempt to discern whether Mr. Starr's judgments oo a whole series of questions were apt ones. The behavior of both parties on the panel has become a kind of caricature.

-THE WASHINGTON POST.

#### E-Mail Nightmare

Wheo e-mail first came along, even those too skeptical to fall for promises about the "paperless office" thought it would make record keeping easier and more compact. The U.S. National Archives, having wrestled for years with archiving government e-mail and having been sued several times, knows better. Electronic records, says a September letter from Archivist John W. Carlin, "pose the higgest challenge ever to record keeping in the federal government and elsewhere."

The challenges are technical as well as managerial and poliocal. More and more government departments use email and electronically stored documents in their daily work, but they are on different systems. Periodic upgrades make matters worse, because documeots created or stored on one system are often impossible to read or search on another.

The chaos is compounded when these records are transferred, as required by law, to the Archives, which must keep "record copies" of all documents deemed significant - under laws written when documents were

created and filed on paper.

stab at the problem was a ruling that executive branch e-mails could be deleted if paper printouts had been made. It was properly rebuffed by the courts because so much information about an e-mail is lost when it is printed out, including when it was written and sent and who read it.

The Archives' recent announcement that it had endorsed a standard for electronic records management arrived at by the Defense Department is, therefore, a sign of modest progress. It is an outgrowth of an Archives decision to consult with departments on the problems raised by their systems and the kinds of records they generate. Bot the strategy also involves encouraging other departments to adopt standards that have been deemed workahle, the better to simplify the Archives' task of developing some form in which all government records may someday be stored and searched.

How the government ends up storing its records for posterity also will help shape the approach of libraries and academic institutions. The stakes in this project are as enormous as its

daunting complexity. - THE WASHINGTON POST.

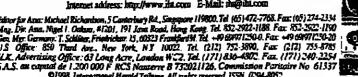
### Herald Eribune

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WASHINGTON — When the United Nations' demographers released their biennial update of world population projections on Oct. 28, they shocked the world. The projections were substantially lower, partly because of the devastating toll of AIDS. The massive rise in deaths now in prospect in many countries marks a tragic new

development in world demography.

These projections are the first to use the World Health Organization's new data on HIV infection rates. In some countries in sub-Saharan Africa, a staggering one-fifth to one-fourth of the adult population is HIV-positive. In Zimbabwe it is 26 percent, in Botswana 25 percent, and in Namibia, Swaziland and Zambia 18 to 20 percent.

Barring a medical miracle, these countries will lose one-fifth or more of their adult population to AIDS within the next decade. To find a precedent for such a potentially devastating loss of life from an infectious disease we have to go hack to the decimation of New World Indian communities by the introduction of smallpox in the 16th century, or to the bubonic plague that claimed roughly a third of Europe's population during the 14th century. Industrial countries have been able to

By Lester R. Brown

hold HIV infection rates in the adult population under I percent, but in developing countries they are soaring.

After decades of releatiess rapid population growth, these countries are showing signs of demographic fatigue as they struggle with the challenge of children, countries in the for smelling marks of warms. creating jobs for swelling ranks of young job seekers and dealing with the en-vironmental effects of population growth. When a major new threat arises, such as AIDS, governments often can-not muster the leadership energy and

fiscal resources to cope.

Social problems routinely managed in industrial societies are becoming full-scale humanitarian crises in many developing ones. As a result, some of the latter are now headed for population stability or even decline in a matter of years, not because of falling birthrates

years, not because or raining birthraies but because of fast-rising death rates. Rising AIDS fatalities could halt Zimbabwe's population growth in 2002. Life expectancy in Botswana is projected to drop from the historic high of 61 years in 1990 to 41 years in 2000. In addition to adult deaths from

the virus. Their life expectancy is two years. The epidemic is also creating a new population subset, AIDS orphans. Already 7.8 million in sub-Saharan Africa, their ranks are growing fast.

The social and economic effects of the HTV epidemic are just starting to materialize. In contrast to most potentially fatal infectious discases, AIDS takes its toll not so much among the very young and the elderly as among young professionals—the very. engineers, agronomists and teachers needed to develop the economy. Indeed, the precipitous drop in many countries in life expectancy, the sen-tinel indicator of economic develop-ment, could erase half a century of

progress almost overnight.
Two lessons are to be learned from this epidemic. The key to controlling it is to jump on the disease early before it spirals out of control. And population growth must be slowed before even more governments are overwhelmed by demographic fatigue.

Two countries, Thailand and Uganda, have succeeded in curbing the spread of the virus. In both, the epi-

wish the Perpets AIDS, some 30 percent of infants born. President Yoweri Museveni led the ef-to HIV-positive mothers are born with fort that enabled Uganda, which is probably where the disease originated. to stem the ride. In both countries, an intense educational effort accompanied by the free distribution of condoms played an important role.

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Section Mark

Family planning programs and the distribution of condoms are keys to controlling the spread of HIV infections.

Just days before the United Nations

released the new projections, a littlenoticed amendment, inserted into the U.S. budget at the last minute by the congressional leadership, cut off all funding for the UN Population Fund, the principal source of international family planning assistance. Congress, mired in the quicksand of anti-abortion

politics, is depriving developing countries of the assistance they need.

The HIV epidemic should be seen for what it is, an international emergency of epic proportions that could claim more lives in the early years of the next century than World War II did. Any decision to withhold belp in controlling it should not be taken lightly.

The writer is president of the Worldwatch Institute. He contributed this ment to The Washington Post.

### In China, Leninist Politics Brings Economic Impasse

WASHINGTON — The economic news from

China makes clear the unsettled, and unsettling, nature of reform in the world's most pop-ulous nation. China's fate is still up for grabs as its Communist rulers veer between free market practices and Leninist politics in their battle for survival.

The aged Politburo has confounded the predictions both of bloody revolution and of smooth transformation to capitalism that flourished at the beginning of the decade. But serious problems are now emerging that could undermine this regime's

claim to legitimacy.

President Jiang Zemin and his aides have hoisted themselves on an increasingly dubious promise of delivering 8 percent growth again this year. To achieve that politically sacrosanct target, the government has ordered China's banks to provide more huge unsecured loans to unprofitable stateowned industries that are

already deeply in debt. China's leaders are trying to buy growth by impounding the nation's household savings. They add another story onto the house of cards that they promised to dismantle with free market reforms.

China's rapid growth in the 1990s has become the nation's talisman. Growth is cited by the government as justification for the massacres of pro-democracy demonstrators in 1989, for the repression that followed and for the small political openings that Mr. Jiang has allowed more recently. But the retreats from capitalism show how deeply worried the Politburo is by widening unemployment and social unrest that followed factory closings in the spring.

They are trying to save stateowned enterprises that have By Jim Hoagland

ings scholar Nicholas R. Lardy, 'when they should be directing credit toward smaller, nonstate and productive enterprises."

Mr. Lardy's penetrating new book "China's Unfinished Ecooomic Revolution" shows that bank deposits of citizens are being systematically raided by the government to support the fail-ing state industries. Investment funds are being shifted out of fast-growing coastal regions and pumped into slow-growing areas still tied to collectivism.

Mr. Lardy dispassionately un-masks the shakiness of China's banking system. He suggests that China's respite from the Asian financial crisis is temporary, a prediction that strikes at the heart of President Bill Clinton's entire China strategy.

China's rate of growth is in any event overstated, and de-

pendent on an extraordinarily high household savings rate, Mr. Lardy shows.

His credibility is enhanced by his apolitical approach to his subject. He gives China's financial managers credit for what they have done right. He is a scholar unwilling to accept conventional wisdom, or to sweep unpleasant trends under the rug. A lack of alternatives and mild coercion seem to account for the willingness of Chinese workers to continue to put their

earnings into banks that are legally insolvent and that are forced to lend money to indus-tries that are also bankrupt. This is what Marxist ecocomics has always become when combined. with Leninist politics: theft by another came.

A domestic banking crisis could help undermine the coun-

try's fixed exchange rate policy, praised so lavishly this summer by Mr. Clinton and Treasury Secretary Robert Rubin in advance of Mr. Clinton'a ceremonial visit. The no-devaluation policy has in fact become a fig leaf for a pernicious export subsidy scheme that is helping boost the U.S. trade deficit with China. An effect, to has now shelved its efforts to join the World Trade Organization, a major objective of Mr.

Chinton's China policy. Do not hold your breath waiting for Washington to call at-tention to China's backtracking. It is politically inconvenient for Mr. Clinton's special friendship with Mr. Jiang. When facts collide with ideology and politics in Washington, it is usually facts that get smothered in the crib.

Remember the Communist "reforms" that were to lead to

"convergence" between a dec-adent West and a disciplined Soviet empire? In the months be-fore it collapsed, East Germany, continued to be described as the world's 13th strongest economic power and a force for stability. Only after the Soviet Union col-Iapsed in economic ruins did the CIA and other analysts stop predicting major industrial growth gets for Moscow.

This gigantic analytical failure of the past decade should lead Western governments, corporations and citizens to resist unqualified enthusiasm for and confidence in the economic statistics kept by the Leninist gov-ernment of China. Lying and theft of personal property are in the very nature of the totalitarian politics that Mr. Jiang and his associates still openly proclaim to be theirs.

### For a Regional Peace Regime in South Asia

WASHINGTON — For someone who worked in a senior position in the Pakistan

Foreign Office during the India-Pakistan crises of 1986-1987 and early 1990, there never has been any doubt that the fear of escalation into a nuclear exchange prevented the outbreak of total war.

This is not to devalue the outstanding role that American diplomacy played on both occasions in averting a deadly conflict. The roots of frustration lie elsewhere.

It was hoped, especially after the visit to the region of Robert Gates in 1990, that U.S. policy would concentrate on helping the states of South Asia devise a credible architecture of peace been bleeding red ink for a de-cade or more," says the Brook-the mechanisms for prevention of last May. The sequence of

and resolution of conflicts would be an essential part of this architecture, and addressing potential flash points such as Kashmir would be urgent.

Instead, the United States focused on forcing Pakistan to roll back its nuclear and missile program, while showing an increasing tolerance of ambitious Indian plans to enter the league of ouclear weapon powers.

The steady attenuation of Pakistan's conventional defensive capability hy unilateral sanctions only stiffened Pakistani resolve to anchor its safety in ooclear deterrence.

It was an surprise to us in South Asia that this policy events that began with the serial production and deployment of India's nuclear-capable Prithvi missile near Pakistan's border climaxed in multiple nuclear tests, first by India and then by a

reactive Pakistan. Pakistan has no romantic illusions about noclear weapons. whereas India regards them as the currency of power and of election to the status of a world power. This defining difference continues to shape the delibcrations that have followed the nuclear tests.

Pakistan seeks a regional reime of peace and security and ready to put its faith in a

nonaggression pact with India. Since both countries have declared a moratorium on nuclear testing and expressed willingness to adhere to the test ban treaty, albeit in considerably different formulations, Pakistan has urged India to join it in working out arrangements for nuclear restraint. The measures proposed by Pakistan can go a long way toward nuclear risk reduction as well as a constructive dialogue on arms limitation

and nonintimidating deploy-ment of conventional forces. India rejects a nonaggression pact out of hand, making it impossible for Pakistan to rule out first use of nuclear weapons in a situation of grave asymmetry in conventional force levels, India is embarking upon a military exercise designed to demonstrate that it can overwhelm Pakistan's nuclear deterrent by launching a massive high-speed attack from land, sea and air,

By Tanvir Ahmad Kham. Its message to Pakistan on the question of nuclear and strategic restraint is that it does not regard Pakistan as the right interlocutor, that it has to settle the nuclear issue with Washington and Beijing. India has not moved an inch toward a peaceful negotiated solution of Kashmir.

Stabilization of South Asia on the basis of India's preponderant power was oever a feasible goal. What the region needs is a reasonably transparent order that takes into account command, control and communication issues, the role of higher technology in climinating con-flict by mischance and misper ception, and agreement on ceilings oo stockpiles of warheads, missiles and fissile materials.

Fears of an arms race between Indian and Pakistan are greatly exaggerated, as Pakistan would not be drawn into it. Its minimalist approach to ouclear arsenals and delivery systems is based on military needs and economic restraints. India. would justify much larger acquisitions by invoking the nonexistent threat from China and by citing technological imperatives of a state seeking a global

nuclear status. The basic task is to establish a durable equilibrium between India and Pakistan based of a tio rather than parity, and the that New Delhi does not throw out the window the moment someone mentions China.

The writer, a former senior official of Pakistan's Foreign Ministry, contributed this comment to The Washington Post.

IN OUR PAGES: 100, 75 AND 50 YEARS AGO

1898: Society Reform

NEW YORK - Philadelphia has moved at last. Old social customs in that city had grown unkempt, dancing was permitted long after midnight, and club bars were kept open till I a.m. Prominent society women of the Quaker City met to reorganize Philadelphia society. They discussed the hours of dining and dancing, and all agreed that halfpast seven was late enough for a dinner before a ball, and that eleven was quite late enough to begin dancing. The managers of balls agreed to have lights put out at 2 a.m. Great interest

1923: 'Radiomania'

MINNEAPOLIS - "Radiomania" is the ground given by Mrs. Cora M. White in seeking divorce from Mr. Gerald White here. She declares that two

radio, spent all his time listening to air messages and kept his wife and daughter awake at all hours of the night. Further, she alleges, he spent money for new parts while denying his wife and daughter money for clothes.

1948: Italy's Art Loan ROME - Michelangelo's

statue of David will be leat to the National Gallery in Washington. Lending the statue will violate a still effective Fascist law forbidding works of art of more than fifty years of age to leave Italy, members of the staff of the Italian Fine Arts Commission said. They had planned to refuse the American request but the Italian government later decided. it would be "politically opportune" to agree. Fascists passed a law against the loan of antique works of art because of their fear that art would be sent alroad as a protection against was damage and might never return.

### The archivist's understandable first

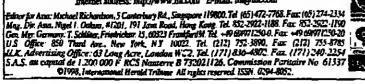
ESTABLISHED 1887

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Ford, General Motors and Hitler By Frank Rich

NEW YORK — The Swiss banks' stone wall has collapsed. The German industrial giants which exploited slave labor during the war, from Volkswagen to Krupp, are in the crosshairs of class action suits from Holocaust survivors. In Washingtoo this week, 44 nations are represented in a marathon conference co-hosted by the State Department and the Holocaust Memorial Museum to speed the further restitution of Nazi loot, from gold to art.

One piece of the story has received far less scrutiny than the malevolence of the Germans, the Swiss, the French and others, namely, any collaboration between American corporations and the Nazis.

Just as delegates arrived in Washington, that silence was broken by Michael Dobbs, the Washington Post reporter who last rattled the capital with his revelation of Madeleine Albright's previously unknown Jewish heritage.

Mr. Dobbs raised new questions about Ford and General Motors' longtime contention that they bear no responsibility for the large role that their Nazi-confiscated German subsidiaries played in manufacturing planes and trucks for the Nazi war machine.

Almost as disturbing as the

charges themselves is the dif-

ficulty the reporter had in get-ting straightforward informa-

tion from the companies. Ford at least responded to some of

his questions (even as it

sional bearing 24 years ago.

When I read a General Motors statement of denial to Bradford Snell, a historian who is completing a book on the auto giant, he laughed and dismissed it as "baloney." He maintains that General Motors' complicity with the Nazis was "pretty deep" -and far more important than that of Switzerland.

In his book he will devote 'several hundred pages' to General Motors' wartime history, a story he has assembled over 20 years through interviews with former employees and Albert Speer as well as from documents in German. British, Polish and U.S. archives. General Motors has given him "zero" information

That General Motors feels it can dodge a historical reckoning is not only arrogant but perhaps reflective of a general American resistance to airing dirty laundry of the Holocaust era. The Anni-Defamation League's Abraham Foxman points out that most Americans are still unaware of the denied him access to its team 1992 exposé, by Linda Hunt, of archivists and historians as- of Operation Paperclip, a post-

to help set the record straight.

war U.S. intelligence operation that gave thousands of Nazi scientists and family members safe harbor in Amer-

sembling a new public accounting of its wartime past). General Motors behaved ica by expunging war crimes from their records. much like the stonewalling In his new biography of Charles Lindbergh, that oth-erwise excellent writer A. Swiss banks. It made no effort to find or produce relevant records, issued a hlanker denial Scott Berg at times toys with of any wrongdoing, and re-ferred Mr. Dobbs (and me) sanitizing the all-American hero's anti-Seminism by tossing in everyone-did-it disclaimers. ("The Lindberghs were hardly alone in being swayed by Hitler's magnetism.") back to its defense against similar charges in a congres-

Henry Ford, like Lindbergh, received a medal from the Nazis. Ron Rosenbaum is right in his recent book "Explaining Hitler" when he observes that "it's remarkable how easily — or conveniently — Ford's contribution to Hitler's success has been lost to memory in America."

After reading Mr. Dobbs's article, Mr. Foxman observed: "Just as Switzerland finally realized that the time had come to present the facts, regardless of how ugly they were, the time has also come for GM and Ford to make available all their records."

He noted that while the current leaders of these companies are not culpable for the "omissions and commissions" of their predecessors, we still "need to establish the whole truth, no matter how unsavory and painful it may be." We need to, but will we? It

may be easier for Americans

to direct moral outrage at the bankers of Zarich than at a corporation as American as a Buick, as close by as Detroit.

awaits this experiment,

years ago her husband took up

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#### OPINION/LETTERS

# To Prevent Rights Abuses, Punish the Perpetrators

By Carroll Bogert

NEW YORK — If Britain to the most severe atrocities, in-allows Aogusto Pinochet to chuding genocide, terrorism and grave war crimes. Other violations, trial for atrocities committed under his 17-year rule, despots else-where will take note: If General Pinochet cannot escape the long for other states to get involved. arm of international law, they might not either.

That would be quite a birthday present to mark the 50 years since the Universal Declaration of Human Rights was adopted on Dec. 10. The world would be likely to see more arrests and, we hope, some actual prosecutions for se-

rious human rights abuses.
Crimes such as genocide and systematic torture have long been matters of "universal jurisdiction," meaning that any state has the power to prosecute them, at least theoretically. But now, some countries are actually willing to do so.

Will this justice be truly universal? Conservative critics have seized on the Pinochet case as evidence that human rights groups have a liberal bias: If General Pinochet, why not Fidel Castro? If you want to prosecute bad guys on the right, how about bad guys on the left?

Our response is: absolutely. Mr. Castro could be guilty of crimes against humanity in his execution that hundreds, if not thousands, of

> If General Pinochet cannot escape the long arm of the law, despots elsewhere will take note.

enemies of his Cuban revolution in the early 1960s. But if one measures a leader's evildoing by the oumber of his victims, he does

not rank near the top. Higher on the list should come Saddam Hussein, who orchestrated the execution of perhaps
100,000 Kmds in 1988. The rule:
Of Idi Amin of Uganda resulted in the deaths of perhaps 200,000, but the is living quietly in exile in Sandi to ensure that the guilty parties of the sandi to ensure that the guilty parties of the sandi to ensure that the guilty parties of the sandi to ensure that the guilty parties of the sandi to ensure that the guilty parties of the sandi to ensure that the guilty parties of the sandi that the sandi that the guilty parties of the sandi that the Arabia. In the early 1980s, José Efraín Ríos Montt of Guaternala

Efrain Rios Moint of Undians.
This list oces on, but it does no This list goes on, but it does not go on forever. The crimes subject Rights Watch. She contributed this Gregory Clark suggests that the to universal jurisdiction are timined comment to The West Rock Times. The success committed by the Jap-

such as ceasorship or discrimination, may be reprehensible, but they do not carry a legal obligation

So could George Bush be prosecuted in a third country for the deaths of Iraqi civilians in the Gulf War? In 1991, a Human Rights Watch investigation found that the Pentagon should have taken greater care to avoid Iraqi

civilian targets.

But the deaths of Iraqi civilians do not necessarily constitute a war crime, as defined clearly by the

Geneva conventions.

Nevertheless, fears of this type of prosecution have unfortunately led to a neuralgic American opposition to the evolving system of international justice, including a treaty establishing a global crimmal court — even though that system seeks to uphold the values that the United States has done

much to propagate.

President Bill Clinton's administration said Tuesday that it would release some documents on General Pinochet's crimes. But American cooperation on this score has been extremely stingy so far.

Statements have suggested that Chile should be allowed to "wrestle with" justice on its own. But that is absurd: General Pinochet enjoys immunity from prosecution in his home country, and that is highly unlikely to change.

U.S. State Department spokesmen say their "no comments" derive from solemn respect for Brit-ish law. But Washington's "neutral" stance has been understood as tacit support for the former general in democratic nations that have not hesitated to denounce General Pinochet's crimes.

Some people have suggested that prosecuting General Pinochet would discourage other tyrants from leaving office. Their view is Looking at it another way:

What can we do to prevent human rights abuse before it happens? The most obvious answer must be to ensure that the guilty parties do not get away with it.

Carroll Bogert is the commuinications director of Human



### A Contemporary Life and Death

NEW YORK — I was con-ceived in Silicon Alley in a bold bid to crack the infant market, then assembled in an offshore Nietzsche, Nike and Peter Druckproduction facility in Malaysia. Disney and Pepsico were lead-

My genetically engineered superstructure, a human knockoff,

MEANWHILE

housed a mail-order IBM-compatible work station, a miniaturized Mercedes-Benz diesel engine and an integrated personal entertainment and waste disposal system. Focus groups failed to distinguish me from a real toddler.

Fed a steady diet of petroleum products, easy credit and nonfar pizza, I expanded like an '80s start-up. When my primary care programmers split off to form their own company. Sony provided child support.

I attended the best educational institutions - Gates Elementary, the pit of the Chicago Mercantile Exchange and the Dersbowitz School of Law, with an internship at MTV and a Philip Morris Fellowship year in Asia. From my study of Aquinas, Adidas, By Alice H. G. Phillips

er, I learned I had free will.

After a fling with an automatic teller. I fell in love with an image from a glossy magazine who was a spin-off of a major motion picture. Her fundamentals were outstanding, but her brand loyalty was always in question.

It turned out sbc was io bed with a telecommunications consortium that outdid me in fiberoptic capability. They suggested a

bring frozen Danish pastry to developing economies and I put advertising in outer space.

We teleconferenced quarterly with the kids but left it to the home office manager to grow them. He could be counted on to cry 'unfair trade practices'' when Japan made a cheaper, better copy of Jimmy's science project or China asked Airbus instead of our Suzie to the prom-

But as the years went by, the continuing financial overexuberance took its toll. I nonced that my greenfields were thinning

I was conceived in Silicon Alley in a bold bid to crack the infant market, then assembled in an offshore production facility in Malaysia.

market share, but I was looking and my middle managers were for an exclusive supplier. Subsequently I merged with her close associate, an agribusiness conglomerate based in Taipei. We

established our two cute little joint ventures in TWA's first-class louoge at Chicago's O'Hare airport, between connecting flights, as she pursued her mission to

a realistic international response to

Meskhetian issues. The meeting

included representatives from

Azerbaijan, Georgia and Russia, as

A framework document was

agreed upon, and a conference of

donor governments is envisioned

next year to secure the resources

necessary for an international ef-

fort to manage the potential crisis.

The writer is director of the

ARTHUR C. HELTON.

New York.

well as Meskhetian Turks.

gening slack. The International Monetary Fund no longer took my wife's phone calls. Our daughter refused to launder her money or cover ber infrastructure, and our son borrowed the Nigerian oil industry

Our currencies began in weaken; a competitor even started a rumor that we were obsolete. The spin doctor prescribed sweeping downsizing, but decades of junk bond bingeing and chronic weapons stockpiling had led in 90 percent blockage of most of our corridors of power and even some of our executive washrooms.

and forgot in return it.

Unionized cells went out on strike, and nonunionized replacements played computer games on the job. Deeply recessed, we had no choice but to short this life; some of our analysts suggested there might be opportunities in the next.

After issuing a disappointing final statement, our corporate enory dissolved. Rivals canni; balized our equipment, our lawyers drained us, and the business press buried us.

The bottom line is, we're

Alice H.G. Phillips is a Manhattan writer. She contributed this comment to The New York Times.

Letters intended for publication should be addressed "Letters to the Editor" and contain the writer's signature, name and full address. Letters should be brief. and are subject to editing. We can, not be responsible for the return of unsolicited manuscripts.

#### LETTERS TO THE EDITOR

#### Japan's War Record

In response to "Tempest at Tokyo Summir" (Nov. 27): The claim by Prime Minister

Keizo Obuchi s spokesman, Akitaka Saiki, that Japan has "never colonized China" is incorrect. Japan formally colonized Taiwan, which Mr. Obuchi regards as Chinese territory, in 1895. It also invaded China in 1931 to create the puppet state of Mancbukuo, recognized only by Japan.

On the same day that Mr. Saiki made his comments, a Tokyo court denied compensation to former prisoners of war whose rights under international treaties were violated by the Japanese Army.

If the Japanese government is still unwilling to acknowledge events that occurred decades ago, it is little wonder it is baving trouble acknowledging the major cause of the current economic crisis: a sense of infallibility combined with a lack of transparency. JOHN MEYER.

anese in China were worse than those committed by the Germans in the Soviet Union because the former were indiscriminate while the latter were selective ("Anti-China Sentiment Tips the Balance

in Tokyo," Nov. 30). All wartime atrocities belong in the same category, and none are defensible.

SELICHIRO MIZUNO.

#### Ethnic Tension in Russia

The report on the rise of ethnic tensions in southern Russia ("Russian Conspiracy-Mongers Round Up the Usual Ethnic Scapegoats," Nov. 16) suggests the need for a concerted international strategy.
Russia's economic crisis will

exacerbate intolerance and interethnic tensions, which could spill over into broader conflicts in the region. A case in point are the Meskhetian Turks, cited in the article, who were deported en masse in 1944 and subjected in 1989 to a pogrom in the Fergana Valley in what is now Uzbekistan.

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sia, Ukraine and Azerbaijan, they aspire to return to their ancestral borneland in Georgia, but only a relative handful have been permitted in return. Many live in places such as Rossia's Krasnodar region, where they are often subject to discrimination and abuse by local authorities.

The gravity of the situation is reflected in the outcome of a demonstratioo in September in Georgia by disgruntled Meskhet-ian Turks. About 80 Meskhetian Turks from Azerbaijan, Georgia and the Russian Federation staged a protest in front of the State Chancellery in central Tbilisi, calling oo Georgian authorities to rehabilitate the deported people and take steps to facilitate their remm to their homeland along

Georgia's border with Turkey.
The international community has proved itself capable of only modest preventive approaches in the former Soviet Union. A recent meeting in The Hague, organized by the Open Society Institute, the Organization for Security and Cooperation in Europe and the United ations High Commissioner for Dispersed in Central Asia, Rus- Refugees, was designed to produce

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#### A Swiss Tightrope

Open Society Institute.

I have failed to find a single article in your newspaper about the "rightrope walking" that the Swiss were forced to perform between the Allies and the Nazis in order to survive as a country and avoid invasion, Had all the other European countries that succumbed to the Germans been as powerfully armed and had as strong a will to survive, Hitler would never have gotten as far as he did.

DONNA ERISMANN-FOOTE. Schönenwerd, Switzerland.

Media

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### BOOKS

#### THE TALE OF THE 1002d NIGHT

By Joseph Roth. Translated by Michael Hofmann. 265 pages. \$23.95. St. Martin's Press...

Reviewed by Michiko Kakutani HE last novel of Joseph Roth's to be

published in Europe and the latest of his works to be translated into English, "The Tale of the 1002d Night" (1939) is a disturbing little fable that begins as an erotic roundelay reminiscent of "La Ronde," mutates into a Chekhovian fairy tale of missed connections and failed eniphanies and ends as a rese failed epiphanies and ends as a pessities, neither exceptionally wicked nor simistic parable about deception and exceptionally stupid—just famously in love with himself.

of Horvath.
Though "The 1002d Night" possesses neither the emotional depth nor the historical resonance of Roth's masterpiece, "The Radetzky March" (1932), it embodies all the themes of his mature fiction, and serves, for readers suing years, Mizzi will end up going to mature with his work, as a fitting work in a brothel, while Taitinger conunfamiliar with his work, as a fitting

introduction to his haunting ocuvre.

Born in 1894 to Jewish parents in Galicia, on the eastern frontier of the Habsburg empire, Roth served in the Austro-Hungarian Army during World Was I before becoming a journalist, book in Vienna and later Berlin. In 1933, with the rise of the Nazis, Roth fled to Paris, where he started drinking

heavily and died in 1939. Though critics have frequently focused on the apparent schism in Roth's work — between the early, liberal-minded covels, which tended to focus on topical social issues, and his later, more conservative fiction, animated by a nostalgia for the vanished world of the Habsburgs — such arguments under-play the enduring current of loss in the

sense of exile and rootlessness reverberates throughout his fiction, endow-ing his feckless, displaced heroes with a vertiginous sense of their own lives'

passing them by. Certainly this is the case of Baron Taittinger, the aristocratic army officer whose downfall is recounted in "The Tale of the 1002d Night." Quite clearly a symbol of the declining fortunes (and values) of the Austrian empire, Tait-tinger is a superfluous man, clueless about his role in a changing world and carefully indifferent to the plight of oth-ers. He is "an enigma of nature," a colleague thinks, a man without qual-

When the baron tires of the rigors of courting the beanteons Helene, he cavalierly moves on to Helene's look-alike, a silly shop girl named Mizzi, who promptly falls in love with him and bears his son, named Xandl. In the entinues with his self-absorbed existence, refusing to acknowledge the child, who grows up to become a thoughtless

Taitinger's moubles escalate mexpectedly one spring day when the Shah. of Persia arrives in Vienna for a visit. The Shah, in search of romantic solace for his restless heart, spots the beautiful Helene, now married to a count, and demands that she be brought

to him for the night. The baron suggests that the nervous courtiers, torn between "the laws of decency" and "the laws of hospitality," find a double for Helene, a double who turns out, of course, to be As a token of his affection, the Shah

pray the enduring current or ross in the sends will a lavish set of pearls, and those pearls swiftly set into motion a trace of Hitler, the era that Roth, in expectation with social change and its fallout on individuals. Indeed, Roth's own of nearly everyone involved.

Sends Mizzi a lavish set of pearls, and more terrible era was beginning. — those pearls swiftly set into motion a trace of Hitler, the era that Roth, in expectation with social change and its fallout of nearly everyone involved.

New York Times Service sends Mizzi a lavish set of pearls, and more terrible era was beginning"—the those pearls swiftly set into motion a era of Hitler, the era that Roth, in exile,

As for the baron, he will realize, too late, that he has led an unexamined life and that the "blithe insouciance of his younger days" has caught up with him, leading to the loss of his career, his estate and his fortune.

In many respects, the story of the baron's fall reads like a fairy tale: The narrative is framed by two appearances by the mysterious Shah of Persia, and its simple, almost bouncy language, so deftly translated by Michael Hofmann, lends it an uncanny air of the far away

and long ago.

Like most of Roth's novels, however,
"The Tale of the 1002d Night" is also a potent allegory about his native land, scamlessly moving back and forth between the sweeping vistas of history and his characters' small, personal dilem-mas, floently delineating the shattering consequences that public events can

have oo private lives.

Along the way, "The 1002d Night" leaves the reader with some indelible glimpses of Vienna on the eve of Hitler's Anschluss: its shopworn atreets and cafés and parks, its mood of weary decadence, its atmosphere of cultivated ennui. Nearly every one of this novel's main characters suffers from disenchantment or disillusion.

As Hofmann points out in his in-troduction, there is a "horror at social change" in "The Tale of the 1002d Night," a costalgia for the receding past. At the same time, there are ominous portents in this novel, written in 1936-37, of the horror yet to come. In fact, the mocking refrain heard through out the book ("the world was plumply, contentedly, frivolously at peace." "the world was deeply, horribly deeply at peace") assumes an awful irony, as it becomes clear that "a oew and still

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#### BRIDGE

By Alan Truscott

The oldest world championship competition is the Bermuda Bowl, which dates to 1950. A fascinating account of some of the history is provided in a memoir by one of the best American players. John Swanson. It is called "Inside the Bermuda Bowl."

The author includes revelalons about the dark side of ing strong action. Such problems have been greatly Pass 1 N.T. Pass 1 N.T. Pass the diamond jack, but 6 North Pass 2 A Pass 3 O Pass 4 O Pass 5 O Pass 4 O Pass 4 O Pass 4 O Pass 5 O Pass 5 O Pass 4 O Pass 5 O Pass 4 O Pass 5 O Pass 6 O

used. The organizers had re- and two Italians were ob- cashed the diamond king hop-

OK 1732 ... WEST EAST. ♣Q&5 782 439 9397653 ♦ Q 9 4 ♦ Q J 10 4 2 SOUTH ♦ K72 VAQ10

United States team. He and his leading the jack from dummy. partner bid optimistically to pinning the 10 and making a six spades, and he faced a slam which, not surprisingly, heart lead. He won in his hand, was not reached in the replay. cashed the king and ace of spades, and played top hearts. He was surprised to see his

lead the club queen. He won the club ace, ruffed a club, position is shown at right.

The routine play was to finesse the diamond jack, but

**4** 10 6 right-hand opponent ruff and OKJ73 WEST EAST **♦** — ♥ J97 SOUTH

the first time the screens were -diagonal block under the table, diamonds. He therefore jected a suggestion to place a served to be foot-tapping, ing that an honor would appeted a suggestion to place a served to be foot-tapping, ing that an honor would appear. When it did not, he had to gramed deal with flair in the play West for either the queen \$\int A 10 \, 6 \, 4 \, 3 \, 1970 \text{ contest to select the or the 10. He guessed right by}

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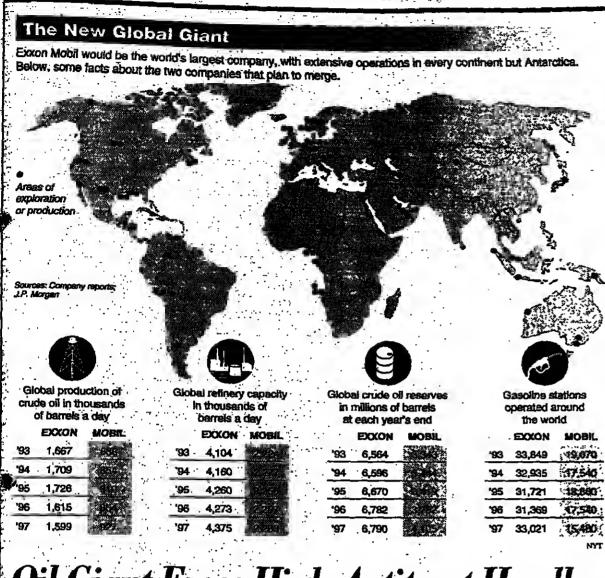
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THURSDAY, DECEMBER 3, 1998

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### Oil Giant Faces High Antitrust Hurdles

#### Exxon-Mobil Deal to Face Scrutiny at Home, in Europe and in Asia

By Stephen Labaton New York Thnes Service

WASHINGTON - Now comes the hard part for Exxon Corp. and Mobil Corp.

The two companies, involved in two of the largest antitrust challenges in American history — first at the beginning of the century with the breakup of the empire of John D. Rockefeller and then 50 years later in the notorious. Oil Cartel cases — will once again have to confront antitrust regulators.

While the history of American antitrust law is largely the history of the oil industry, this time the legal examination promises to be particularly thorough, as authorities from a-host of U.S. states will join officials in Parope, Japan and Washington to scrutinize every aspect of the proposed com-bination, from neighborhood gasoline stations and regional refineries to pipelines, tankers, natural gas and oil fields.

It will imdon investigation," said Donald Kaplan, a Washington lawyer who led the Justice Department's global antitrust examination of the oil industry in the 1970s and 1980s. "There will literally be hundreds of different antitrust markets they will have to look at. There are not only many products but also a broad geography to cover. This will be difficult and

expensive, and it will produce a lot of paper."

Moreover, with a wave of large and small mergers both pending and completed in recent months, regulators will be under political pressure to make sure that the marketplace does not begin to lose its competitive edge. Already, the Federal Trade Commission and the European Union are studying the proposed \$48.2 billion combination of British Petroleum Co. and Amoco Corp., and Tuesday another big deal was announced when Total SA of France said it would buy Petrolina SA of Belgium in a stock deal valued at \$13

Still, analysts said the issues were not insurmountable, that the industry had changed in countless ways since it was controlled by Mr. Rockefeller's Standard Oil and that Exxon and Mobil could complete the deal if they were

willing to give up some important assets.

At a news conference detailing the transaction Tuesday, Lee Raymond, the chairman of Exxon who would lead the although pleasantly surprised" if the trade commission did not order the sale of some assets.

Soon afterward, lawyers for the companies met with lawyers from the U.S. agency to begin the inquiry. The

See ANTITRUST, Page 17

### Europe's (Defensive) Urge to Merge

By Edmund L. Andrews New York Times Service ..

STRASBOURG — The idea be-bind any merger is that bigger is better. But the wave of giant mergers in Europe this week reflects something else as well: weakness.

Some of Europe's mightiest enterprises face serious competitive weaknesses. The biggest banks in Germany have lost ground in their own market to Wall Street investment banks, while intense competition has squeezed profits out of commercial lending. Rock-bottom oil prices have sent

the world's biggest petrochemical companies flying into each other's arms. And in the pharmaceutical industry, plans announced Tuesday by Hoechst AG and Rhone-Poulenc SA to sperge their drug and agricultural-chanical businesses mark a union be-tween two companies with an abund-

ance of problems.

"It's clear that neither RhonePoulenc nor Hoechst compares well
yet in terms of operating profits," said Jean-Rene Fourtou, chairman of Rhone-Poulenc, just before the But in their race to do something, companies announced creation of a companies announced creation of a new company with \$20 billion in po-

Chistogs in Anstordam, London, Milen, Parts and Zurich, Holings in other centers New York at 4
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tential sales. And when asked why neither company had sought a stronger American partner, company executives suggested that they did not have much choice.

"Which American companies?" asked Jurgen Dormann, chairman of Hoechst, based in Frankfurt. "Merck? Monsanto? Would they have been in-

But industry argue that broader pressures are behind Europe's urge to merge. Inflation has sunk so low that few companies have room to raise prices and some are being forced to slash them. That has made it harder to deliver the kinds of growth in nominal profits that entice shareholders. Intro-duction of the euro as a single currency for 11 countries in January adds to the

competition and price pressures.
"These are companies basically on
the defensive," said Bryan Allworthy,
a European equity strategist at Merrill Lynch "They have no pricing power.

They are seeing challenges to their market shares or their business lines. They know they have to do some-

**CURRENCY & INTEREST RATES** 

Dec. 2' Libid-Libor Rates

vestors. The stock of Rhone-Poulenc dropped 6 percent in early trading Tuesday, the day the merger was announced, and fell another 7.30 francs Wednesday to 256.10 (\$44.98).

Deutsche Bank's stock has declined

amid a torrent of criticism from analysts about its \$10.1 billion takeover of Bankers Trust, which was announced Monday, dropping to 95.55 Deutsche marks (\$56.72) from 100.10 DM on

Wednesday.

And when news surfaced Tuesday that Total SA, the French oil company, was about to take over Petrofina SA of Beigium, its stock plunged nearly 10 percent in early trading. On Wednesday it dropped from 618 francs to 590.

Europe has never seen so many hil-lion-dollar mergers in one year, and nowhere near so many hig deals an-nounced in just one week. VIAG AG, the industrial conglomerate based in Munich, reached an agreement on Munich, reached an agreement on Nov. 27 to merge with the Swiss packaging company Alusuisse Lonza Group, known as Algroup.

Executives in both the oil and the chemical industries predict more big deals in the months ahead, as both industries struggle with alugning de-

industries struggle with slumping de-mand and falling prices.

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### Boeing's Woes Drag Down Shares

U.S. Markets Fall as Investors See Asian Crisis as Threat to Earnings

By Mitchell Martin International Herald Tethane

NEW YORK -- The Dow Jones in-dustrial average fell Wednesday as concerns about corporate earnings eroded gains from the recent rally to a record. At the close, the Dow, which was off nearly 200 points early in the day, was down 69.00 at 9,064.54.

Profit warnings from Boeing and Sears, Roebuck sparked the selling. The Boeing announcement, which came after the market closed Tuesday, was the more worrisome because the aircraft maker cited weakness in Asian demand for its planes, indicating that the deflationary effects of the economic crisis that began in the summer of 1997 had nnt yet run their course.

Sears, by contrast, cited sluggish clothing sales, which seemed to reflect the company's problems with competitors rather than widespread economic weakness. U.S. consumer spending has been surprisingly strong in recent months, but Sears may be losing ground to other retailers. Its shares fell 1 9/16 to 43.

Jean-Marie Eveillard, president of Sogen International Fund, offered two interpretations for the slide in stocks.

After the summer swoon that took the Dow to a closing low of 7,539.07 on Aug. 31, the recent recovery to a 9,374.27 record on Nov. 23 may have been a case of a recovery that was "so quick and so much that it was due for a correction."

The alternative, he said, was that investors are beginning to worry that stocks are overprized when earnings might be expected to slow.

Current valuations do not appear to take into account the likelihood that corporate profits will be disappointing, even short of a recession," he said.

At the end of last week, the prices of

the stocks that make up the Standard & Poor's 500 index were more than 30 times the expected per-share earnings of the companies in that index. That is more than twice the average ratio experienced in the 1970s and 1980s and well above the level of about 20 that has been common in this decade. Another potentially disturbing sign

See MARKETS, Page 14

### **Brokers Place Restrictions** On Volatile Internet Stocks

NEW YORK - Brokerages are making it more difficult for individuals to use borrowed money to invest io volatile Internet stocks, a reaction to huge price swings in shares of tiny companies that are nowhere near making a profit. Some brokers also are placing limits on orders they will take for the stocks.

The moves come amid a trading frenzy that has seen market darlings such as America Online Inc. and Yahoo! Inc. double since early October,

#### WALL STREET WATCH

while shares of virtual unknowns have doubled and tripled in just a day with little more than an announcement of a new Web site.

While the market's sharp downturn this week sent many of those highfliers plunging more than 30 percent, many investors continue to search for In-

ternet gold.

The volatility in such stocks prompted one brokerage, Salomon Smith Barney Inc., to impose new restrictions on shares of 18 companies, a source who spoke on condition of anonymity said Tuesday.

DLJ Direct, an Internet brokerage run by Donaldson, Lufkin & Jenrette Inc., also slapped new curbs on socalled margin investing, which allows investors to buy stock by paying only a percentage up front.

Waterhouse Securities Inc., the No. 3 on-line brokerage raised margin requirements on 20 In met stocks including Amazon.ce . Inc., Yahoo! and on-line auctioneer eBay Inc. within the past two weeks.

The numbers are unprecedented for us," said John Chapel, president of the brokerage, a unit of Toronto-Dominion Bank founded in 1979.

"There's so much interest and so much money was flowing into it that I decided to do this so people may be a

At least four other on-line brokers Ameritrade Holding Corp., DLJ
Direct, E\*Trade Group Inc. and SureTrade Inc. — have also raised margin requirements oo some Internet stocks,

executives at the companies said. If a stock purchased on margin falls sharply, the brokerage can request more cash as collateral, if an investor cannot meet that 'margin call,' the brokerage can sell a client's stock to

prevent a loss on the money lent. If a stock falls too quickly, as often happens with hot stocks that lose their momeotum, the stock may have to be sold at a significant loss for the client or even the brokerage.

When it goes down, thiogs can get nasty, and that's why these brokerages are doing this, said Barry Hyman, senior equity analyst at Ehrenkrantz King Nussbaum.

While it is common for Wall Street firms to limit risk by changing margin restrictions, he added, "that usually happens in individual stocks, not in an individual sector."

Charles Schwah Corp., the largest S. on-line broker, said the company had not increased its 35 percent margin requirement, but it has imposed, for the first time, restrictions on online trading of seven Internet stocks.

Tom Taggart, a spokesman for Schwab, said the restrictions were to prevent "multiple duplication of orders" by investors who were rapidly placing orders on the Internet and then canceling them to try to get the best price. This can lead to investors' forgetting about orders, he said. With some of these very volatile

stocks, we could do it again," Mr.

### IMF to Russia: Kind Words, No Cash Yet

By Daniel Williams

MOSCOW - A desperate Russia and a reluctant International Monetary Fund remained deadlocked Wednesday over Moscow's request for multibillion-dollar loans, although subtle signs emerged that the two sides were seeking a compromise.

Michel Camdessus, managing director of the IMF, wound
up a two-day visit by saying that Fund officials would return to

"We have many things to do together, and there are many domains on which we can promptly agree," Mr. Camdessus

Prime Minister Yevgeny Primakov avoided repeating re-cent criocism of the lending institution and praised Mr. Cam-dessus as a "knowing man." Inst the other day. Mr. Primakov said he was tired of IMF "kids" telling Russia what to do. Mr. Primakov, who joked that Mr. Camdessus had come with an attache case containing documents, not cash," said it would be "primiove" to imagine he would "decide today to release" money to Moscow. Mr. Primakov's leading eco-

nomic adviser also seemed to be making a concession to the IMF when he said the government had to focus on improved Deputy Prime Minister Yuri Maslyukov told Russia's up-per bouse of Parliament that the tax burden would be shifted from producers to individuals—a plan first put forward by the

previous Russian government. The IMF has pressed Russia to increase tax revenue as a way

of meeting its budget requirements and to not rely on high-interest borrowing or excessive printing of rubles to cover deficits. IMF officials have visited Russia periodically since August, when Mr. Primakov's predecessor, Sergei Kiriyenko, sharply devalued the ruble and declared a moratorium on debi payments. Since then, the economy has limped along with rising unemployment, falling production, reduced buying power among large parts of the population and fears of winter

An IMF loan would make it possible for Russia to reduce payments on foreign debts and focus resources on pressing domestic needs. But despite Wednesday's attempts at harmony, Ioans to Russia are in limbo. The IMF suspended payments on a \$22.6 billion loan package in August. A \$4.3 billion installment is pending. The money is intended to help make it possible to

#### Brazil Set to Receive Aid Cash

WASHINGTON - The International Monetary Fund, the United States and other creditors were expected Wednesday to provide more than \$9 billion in aid for Brazil, the first part

of a \$41.5 billion loan package.

The IMF's board was scheduled to consider formally releasing about \$5.3 billion; major industrial nations are contributing more than \$4 billion. That money — and another major cash infusion expected in a few weeks - is intended prevent a Brazilian default or currency devaluation, which could rock banks and financial markets worldwide.

By offering Brazil so much money up front, the IMF, the World Bank and major countries hope to prevent a crisis that has swept through East Asia and Russia from engulfing Latin

America and threatening the U.S. economy.

"The \$40 billion certainly gives a sense of improved confidence," said Jose Certitelli, a fund manager at Gramercy Advisors LLC in New York.

Brazil, which in recent months suffered capital flight that at times exceeded \$1 hillion a day, is grappling with a yawning budget deficit, an economy headed for recession and high

With the aid money poised to flow, investors are betting Brazil may already be on the mend. Since the IMF-led package was announced, Brazil's benchmark Bovespa stock index has surged, interest rates have dropped and bonds have advanced, along with those of other Latin American credit markets.
Still, Brazil is bardly out of the woods yet. Because the IMF

forced Brazil to adopt fiscal austerity in return for the aid, the economy is likely to suffer, economists say.

meet a heavy 1999 debt-payment schedule, including about \$4.5

Moreover, without an IMF blessing of Russia's economic program, other international lenders will not restructure So-

viet-era and other debt into easier payments. Overall, Russia is supposed to make \$17 hillion in payments next year. The government has said it can make payments of no more than about \$10 billion.

The IMF, however, is inhibited by the inability of the three-Moscow in January to hear details of Russia's spending, tax month-old Primakov government to lay out a coherent ecoand currency-printing plans in the new year. month-old Primakov government to lay out a coherent economic plan. The Fund bears the hurden of having awarded and currency-printing plans in the new year.

Analysts regarded his soothing words as an indication that the IMF was not prepared to abandon Russia, despite wide disagreements over the course of the country's deeply trou-

"The DMF is in a difficult situation," said Eric Krause, who heads the fixed-income desk at the Moscow office of the Dresdner Kleinwort Benson investment firm. "It can not countenance a nonprogram, which is what Primakov has

### **PETROJET** The Petroleum Project

and Technical consultation Company **ENQUIRY NO. 931/98** 

Petrojet needs to purchase (50 000 ton) high density iron ore for concrete weight coating of offshore pipe lines. Due date is Tuesday 22/12/1998.

Technical specs. and conditions are obtained against \$ 250 by check in PETROJET name or by Bank transfer at account no. 14/81/531 (International Bank of Egypt).

Bid bond to be submitted by amount of (2%) from the total cost price, increases to (10%) as soon as receiving our purchase order.

All documents should be submitted to the attention of:

Material General Manager Joseph Tito St. Haikstep, Heliopolis, Cairo, Egypt. P.O.Box 2048 El-Horieh Heliopolis

Fax No.(202)2969347/2959232 e-mail:petrojet@internetegypt.com. investor's America

30-Year T-Bond Yield

#### Very briefly:

 Kellogg Co. is cutting 765 jobs, nearly twice the reduction that analysis had predicted, as it focuses on increasing its cereal business and accelerating expansion of its conveniencefoods operation. The company estimated that the layoffs would save it \$105 million a year starting in 1999.

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• Cisco Systems Inc. is buying PipeLioks Inc., a maker of routers that combine voice and data transmission oo computer networks, for \$126 million in stock, giving the networking giant additional services for customers.

 Petroleos Mexicanos will sell at least \$1 billion of bonds backed by oil revenue, sources said, as it continues a \$5 billion

 Volkswagen AG's U.S. sales rose 45 percent in November from a year earlier, to 14,345 units, on strong demand for the New Beetle and the redesigned Passat sedan.

· DaimlerChrysler AG's sales outside North America of vehicles made by the former Chrysler Corp. fell 27 percent in November from a year earlier, to 13,761 units.

• Enroo Corp. will invest \$2 hillion in Brazil oext year as part of a plan to finance construction of two thermal electric gerierators, a Sao Paulo newspaper reported. Bioomberg, Reuters

#### ITT Industries to Trim Staff

NEW YORK - ITT Industries Inc., the world's largest maker of pumps, said Wednesday it would cut as many as 1,200 jobs, or 3.5 percent of its work force, to trim costs and stabilize profit because of slowing sales in Asia.

The company will take a fourth-quarter pretax charge of \$370 million to \$400 million, a spokesman said.

[TT Industries is reorganizing after divesting itself of most of its auto-parts businesses to focus on steadier industries that do well in a slowing economy. ITT Industries is the industrialproducts company spuo out of ITT Corp. in 1995.

The Trib in	404	PICOS	as of 4:00 P.M.	TOTAL DITE.
Jan 1, 1992 = 100	Level	Change	% change	year to date % change
World Index	193.12	0.20	0.10	+ 12.21
Regional Indexes				
Asia/Facilic	91.20	+ 1.30	+ 1.45	5.07
Surope	218.26	<b>— 0.36</b>	<b>—</b> 0.16	+ 13.06
V. Amenca	275.52	<b>— 1.23</b>	- 0.44	+ 27.56
S. Amenca	90.97	- 0.46	- 0.50	40.41
Industrial Indexes				
Capital goods	280.82	<b>— 2.56</b>	- 0.90	+ 35.94
Consumer goods	240.95	+ 1.79	+ 0.75	+ 14.89
Energy	195.27	<b>— 2.79</b>	— 1. <b>4</b> 1	+ 0.16
Finance	132.86	+ 0.22	+ 0.17	+ 8.05
Inscellaneous	177.48	+ 2.26	+ 1.29	+ 18.41
Ĥav: Matenats	163.54	<b>— 1.26</b>	<b>—</b> 0.76	— 2 <i>2</i> 1
Sarvice	198.89	0.88	<b>—</b> 0.44	+ 14.10
Ultities	176.35	- 0.37	- 0.21	+ 5.68

#### **AMEX**

Vednesday's 4 P.M. Close tie 200 most traded stocks of the day. up to the closing on Woll Street. 

#### THE AMERICAS

### Steinem, Boss Again, Now Must Sell Her Ideas in a New Age

By Alex Kuczynski New York Times Service

NEW YORK - In what some might describe as a triumph of po-etic justice and others as a last-ditch attempt to save a magazine some consider no longer relevant, Ms. magazine has been sold to a new

Women, a group of about a dozen staff in a state of employment limbo. women that was cobbled together by Ms. Steinem from ber network of

feminist movers and shakers. The group includes Ms. Steinem

than \$200 million; Martha Crowninshield, managing director of the leader for the women's movement, venture capital firm Boston Venin the premiere issue, several prom-

tures: Alix Ritchie, publisher of The media group founded by the Provincetown Banner, and Abby magazine's original editor and co- Disney, a philanthropist and grandfounder, Gloria Steinem.

MacDonald Communications

Lay MacDonald, chief executive ceded to the success of the corporate of MacDonald Communications, woman, the Ms. mission has lost company, announced the sale Tues-day. The buyer is Liberty Media for September. leaving the editorial had closed down Ms. operations in

He bought Ms. — along with Working Woman and Working Mother magazines — from Lang Communications Corp. in 1996.

and the current Ms. editor, Marcia Ms. Steinern and her group have magazine depends on newsstand Ann Gillespie; Sandy Lerner, a been struggling to put together sales — at \$5.95 an issue — and founder of Cisco Systems Inc., the enough money to buy the magazine. subscriptions for its revenue. computer-networking company. A person involved in the deal said who with her bushand is worth more the price was \$3 million. Ms. began in 1972 as an opinion

inent women revealed that they had undergone abortions while the practice was still illegal.

some of its urgency.

Circulation has dropped from 540,000 in 1989 to a current unaudited 200,000. There is no ad revenue because in 1990 the magazine adopted a no-advertising policy, to assure editorial independence. The

Ms. Steinem faces an enormous

Ms. has had a string of owners since New York magazine sponsored the first issue, and Ms. Steinern said she was relieved to have it back under both her editorial and financial control. She owned a third of the stock for a brief time in the 1970s.

"I remember the first cover said Spring 1972, because it was sup-posed to be on the oewsstand for three months," Ms. Steinem said. magazine.

"But it sold out in eight days."

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Lack of Profi Mari Vari I p and Be Warner Communications Inc. put up \$1 million for start-up costs After 1979, Ms. operated as a taxchallenge: making Ms. relevant to younger womeo in an age when many women in their 20s and 30s choose not to describe themselves as ferminists.

Ms. has had a string of owners since New York magazine munications Corp. purchased it.

By 1996, Lang was \$15 million in

debt, and MacDonald Communications bought Ms.
"I thought seriously about n

whether the world still needs Ms. a magazine," Ms. Steinern said And I went out and picked up. armloads of women's magazines and I looked at them and I thought.
'Yes. The world does still need Ma.

#### Texaco Seeks Alliances, **Chief Says**

WHITE PLAINS, New York - Texaco Inc.'s chairman and chief executive, Peter Bijur, said Wednesday that the thirdlargest U.S. oil company was looking at alliances and acquisitions but would not rush into a

merger. Mr. Bijur spoke a day after Exxon Corp., the largest U.S. oil company, agreed to buy Mohil Corp., the second-largest, for about \$80 billion in stock and assumed debt to form the world's largest publicly traded oil company.

The merger comes as oil prices linger at the lowest levels in 12 years, slashing oil company earnings.

We are in the midst of a historic shift toward consolida-tion," Mr. Bijur said. "We have been examining growth through alliances and acquisitions in a very intense way."

Texaco, the third-largest U.S.
oil company, also is initiating a

cost-cutting program that it says will yield \$400 million in pretax savings next year, and \$600 million in savings by 2000. Mr. Bijur, at a meeting of ana-

lysts, forecast an average oil price of \$15 a barrel in 1999, rising to as much as \$17.50 in 2000. Oil for January delivery was up 11 cents a barrel at \$11.24 on the New York Mercantile Exchange on Wednesday.

NYSE

#### MARKETS: Stocks Fall as Asia Crisis Saps Investor Optimism About Earnings

Continued from Page 13

for stocks, Mr. Eveillard said, was that bond prices were rising. That trend continued Wednesday, with the 30-year Treasury bond rising 11/32 point, to 103 16/32, lowering its yield to 5.02 percent from 5.05 per-

cent Tuesday.

Mr. Eveillard said the divergence between stock and bond prices might be a cause for concern, though he again offered two possible explanations: "It might simply indicate that there are asset allocators, particularly in the pension-fund area, that decide that when stocks have moved up a lot they should make bigger room for Treasury se-curities in their portfolios."

If this is the case, he said, the money was likely to return to stocks at some point.

"The more worrisome interpretation," he added, is that investors are boying bonds because of concerns about deflation.

Charles Hill, research director at First Call Corp. in Boston, said be thought stock valuations reflected an overoptimistic market bubble. "It is hard to predict investor psychology — who would ever have thought tulip bulbs would go to the prices they did" when they soared in 17th-century Holland. In today's market, he said, in-

vestors have bid stocks higher even though companies are warning of record was in the third quarter of this stock markets and the economy had year, when there were 586 oegative been buffeted but had held up. announcements out of 900, and be

THE REPORT OF THE PARTY OF THE

eems likely to be well ahead of the 380 in the fourth quarter of 1997. Mr. Hill said there were four ele-

ments that could lead to reduced corporate earnings in the months ahead. The Asian deflationary pressures, he said, "are spreading geographically, i.e. to Latin America." Although the recent package led by the International Monetary Fund to aid Brazil is likely to prevent the country from having to devalue its currency, he said, the agreement is expected to lead to a "steep recession," perhaps affecting its neighbors.

When the Asian crisis began af-fecting U.S. earnings, he said, the first companies to announce weakness were well-run multinationals

which were "on top of the oumbers early on and felt the need to say thing early on. "Now, he said, "who do we hear talking about con-

U.S. STOCKS

tinuing problems in Asia and problems emerging in Lann America? Coca-Cola and Gillette."

A second factor that could affect Wall Street is that industries such as steel that compete with low-cost Asian producers are beginning to have problems with imports. Mr. Hillsaid it took longer than had been expected for this effect to show up in corporate earnings.

He said the third drag was a re-

quarter could rival that In any case, it such as Coca-Cola and Gillette, duction in capital spending as companies become wary of making commitments to new projects.

Areas being affected include con-

struction and agricultural machinery makers, oil-field equipment manufacturers and semiconductor equipment concerns. Finally, he said, wage pressures are beginning to squeeze corporate profit mar-

Boeing, he noted, is planning to cut tens of thousands of jobs to deal with reduced demand, and companies in other industries are combining and laying off workers as well. This could lead to weakness in consumer demand that would slow the domestic U.S. economy, putting further pressure on stocks.

### Slump in U.S. Shares Also Hits the Dollar

against other major currencies Wed- U.S. interest rates to stimulate the nesday as U.S. stocks continued to give back recent gains. Stock prices fell sharply in the

wake of Boeing Co.'s announcement of huge layoffs as the Asian financial turmoil cuts into its busi-

"Finally, Asia's problems are coming back to the United States," lower earnings. For the fourth said Jeffrey Yu, a trader at Sanwa quarter, of 419 companies providing Bank in New York. Since the start of carnings estimates as guidance to the Asian currency crisis in the sum-investors, 212 have said their profits mer of 1997 and the subsequent would fail to meet expectations. The global financial meltdown, the U.S.

But, amid a recent slowdown in

Market News traders Wednesday began to con- economic picture, which still looks
NEW YORK — The dollar sank sider the possibility of another cut in bleak, traders said.

that the new European Central Bank, which will manage monetary policy

FOREIGN EXCHANGE

for the 11 countries adopting a single currency next year, might sell billions of dollars as it looks to beef

rency unit, the precursor to the euro. and to 1.3670 Swiss francs from The gains made by the yen Wed-

for the same reason, traders said.

"It has nothing to do with fundamentals - it's purely transac-

Also hurting the U.S. currency tional with regard to the enro," said was widespread talk in the markets Andrew Busch, a trader at the Bank of Montreal in Chicago. In 4 P.M. trading, the dollar fell to

120.125 yen from 122.150 yen on Tuesday. Against the Deutsche mark, the

dollar continued to be dragged down by the weakness in U.S. stocks, dropping to 1.6706 DM from 1.6840 up its yen reserves.

The yen was also said to have been sold against the European cur
bellions of dollars as it looks to been morphing to 1.0/00 DM 100 II.0/00 DM 100 I

1.3820 francs. The pound climbed to \$1.6675

said the current pace meant the fourth U.S. manufacturing industries, nesday had little to do with Japan's from \$1.6543.



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**EUROPE** 

### Rover Chairman Quits Over Lack of Profits

'Somebody Must Stand Up and Be Counted'

By Alan Cowell New York Times Service

LONDON — The chairman of Rover Group, a sobsidiary of Germany's BMW AG, resigned Wednesday, saying "somebody has to be prepared to stand up and be counted" for the company's failure to the resignation of Walter Haselkuss, the BMW-appointed Rover chairman, emerged as the British antomaker disclosed proposition for a package of job cats, innovative working hours, government aid and new investment to wrench the company into thus-far elusive profitability.

With Britain locked in dispute with its European Union partners,

#### **Thomson Seals** Privatization in 30% Stake Sale

Compiled by Our Staff From Dispatch PARIS - Thomson Multimedia sealed an alliance Wednesday with four international

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companies that agreed to pay 1.8 billion French francs (\$319.2 million) for a 30 percent stake. The move ends a two-year saga of privatization attempts. The French government in July chose Microsoft Corp. of the United States, Alcatel SA of France, NEC Corp. of Japan and DirecTV, a unit of Hughes Electronics Corp., to share the

stake in Thomson, Each of the companies will have a seat on Thomson's board. The government will retain 70

percent of the company. The sale gives Thomson Multimedia, the biggest television maker in the United States with the RCA and GE brands, strong partners in key technologies to help its push into interactive television equipment and services. (AFP, Bloomberg) particularly Germany and France, over proposals to "harmonize" some European taxes, BMW's res-

inability to make a profit.

Mr. Haselkuss, who has been with BMW for 22 years, had taken a high profile in recent months, blaming the strong British pound for undermining. Rover's exports. "The British car market is profitable but part of that is because the pound is very strong," said Mr. Snee. "Cars made in France and sold in Britain make a profit, but Rover is losing money. Part of Rover's problem has been that the pound has been so

strong that imports are cheaper."

Mr. Haselkuss acknowledged
Wednesday that he had underesti-Wednesday that he had underestimated the competitiveness of the British market. "When I look around, I look to myself," he said 'I feel quite strongly that somebody has to be prepared to stand up and be counted. This was a very difficult and painful process for me."

and painful process for me."
He is to be replaced by Werner Samann, a BMW veteran and head of the BMW Engine and Chassis division for the past six years.

Earlier, BMW and unions confirmed details of a deal that will see at least 2,500 jobs cut from the work force of 39,000, and more flexible

working practices introduced.

BMW also offered to invest a further \$3.2 billion in the company provided the British government sinks financial aid, reportedly worth some \$400 million, in the development of new model ranges. There was no immediate guarantee of aid from British ministers, who largely welcomed the plan. A key part of the deal is that it will secure the con-tinued use of Rover's biggest plant, at Longbridge near Birmingham.



Jean-Cyril Spinetta, the chairman of Air France, says the state-owned airline is now ready for the public sale of shares.

### **Summer Pilots' Strike Hits Air France Profit**

PARIS - Air France said Wednesday that a strike by pilots during the peak summer travel season helped drive its first-half profit down 23 percent.

The state-owned carrier earned 1.34 billion French francs (\$237.6 million) in the six months to Sept. 30, down from 1.75 billion francs a year ago. Sales rose to 29.91 billion francs from 29.77 billion francs.

The results came as the govemment prepares Air France for a partial privatization next year. The state will float a 20 percent stake and offer shares to pilots io return for a salary freeze.

A 10-day pilots' strike in June led to a loss of more than 1.5 billion francs in revenue, Air France said, estimating the overall cost of the disruption at 1.3 billion francs. The strike ended after the company decided to ditch a divisive two-tier pay scale and offer the pilots shares. Analysts said the deal should help earnings over the longer term and ensure the success of a share sale next year,

"Costs are under control, and the dispute with pilots is settled," said Chris Partridge, associate director of aerospace finance at Deutsche Bank to London.

The airline needs to show that earnings are likely to rise to persuade investors to buy its stock rather than that of other stateowned airlines to be sold in 1999. When I was chosen to do this

job, the government asked me to get the company ready for partial sale to the public," said the Air France chairman, Jean-Cyril Spinena, who was appointed CEO in September 1997. "Now we are ready for the sale."

Air France also said Wednesday it would choose next year between its two U.S. partners, Delta Air Lines Inc. and Continental Airlines Inc., to form a 'global air transport alliance." Air France had previously ex-

pressed doubts over such global alliances, preferring to concen-trate on bilateral commercial or

technical agreements.
(Reuers, Bloomberg, AFX)

### Deutsche **Buying Unit** Of Lyonnais

FRANKFURT — Deutsche Bank AG confirmed Wednesday that its expansion drive was carrying it into Belgium, announcing that it would acquire the Belgian unit of Credit Lyonnais SA for about i billion Deutsche marks 1\$594 millioo 1.

Deutsche said it would merge its Belgian business with that of Credit Lyonnais Belgium, which has 38 branches, 950 employees, 186,000 customers and assets of 465 billion Belgian francs (\$13.40 hillion). Credit Lyonnais Belgium's branches will be renamed Deutsche Bank.

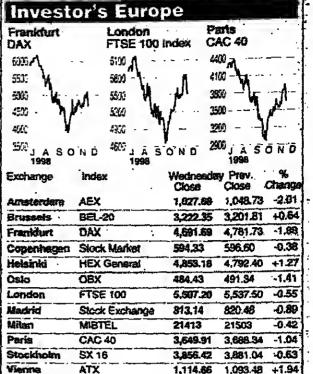
The deal, expected to be completed in the first quarter of next vear, is Deutsche's second big acquisition announced this week. It said Monday it was buying Bankers Trust Corp. of the United States for \$10.1 billioo.

The takeover of the Credit Lyonnais unit shows that Deutsche remains determined to grow in coo-tinental Europe, which will be its enlarged home market after the introduction of the single currency, the euro, Jan. 1. The Belgian unit is one of several subsidiaries that state-controlled Credit Lyonnais was obliged to sell in return for European Union approval of aid from the French government.

#### Safmarine to Get Bid From Bollore

JOHANNESBURG - Bollore Technologies SA of France said Wednesday that it would bid for Safmarine, the biggest shipping company in South Africa to

strengthen its operations in Africa. The bidding for Safmarine, which handles about 25 percent of worldwide shipping of refrigerated goods, closed Wednesday. Analysts estimate the company's worth at 1.8 billion rand to 2.4 billion rand (\$317.9 million to \$423.8 million), though the size of Bollore's bid was not revealed. The shipper's parent, Safmarine & Rennies Holdings Ltd., is selling its businesses and distrib-



#### Very briefly:

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• Greece named George Simeonidis the chief executive of Hellenie Telecommunications Organization SA, succeeding George Chryssolouris, who resigned after just 10 months at the top of Greece's largest telephone company.

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· Societe Generale SA would like a "serious industrial alliance" with Credit Lyonnais SA, which the French government is selling next year, the chief executive of Societe Generale, Daniel Bouton, told the French business weekly L'Expansion.

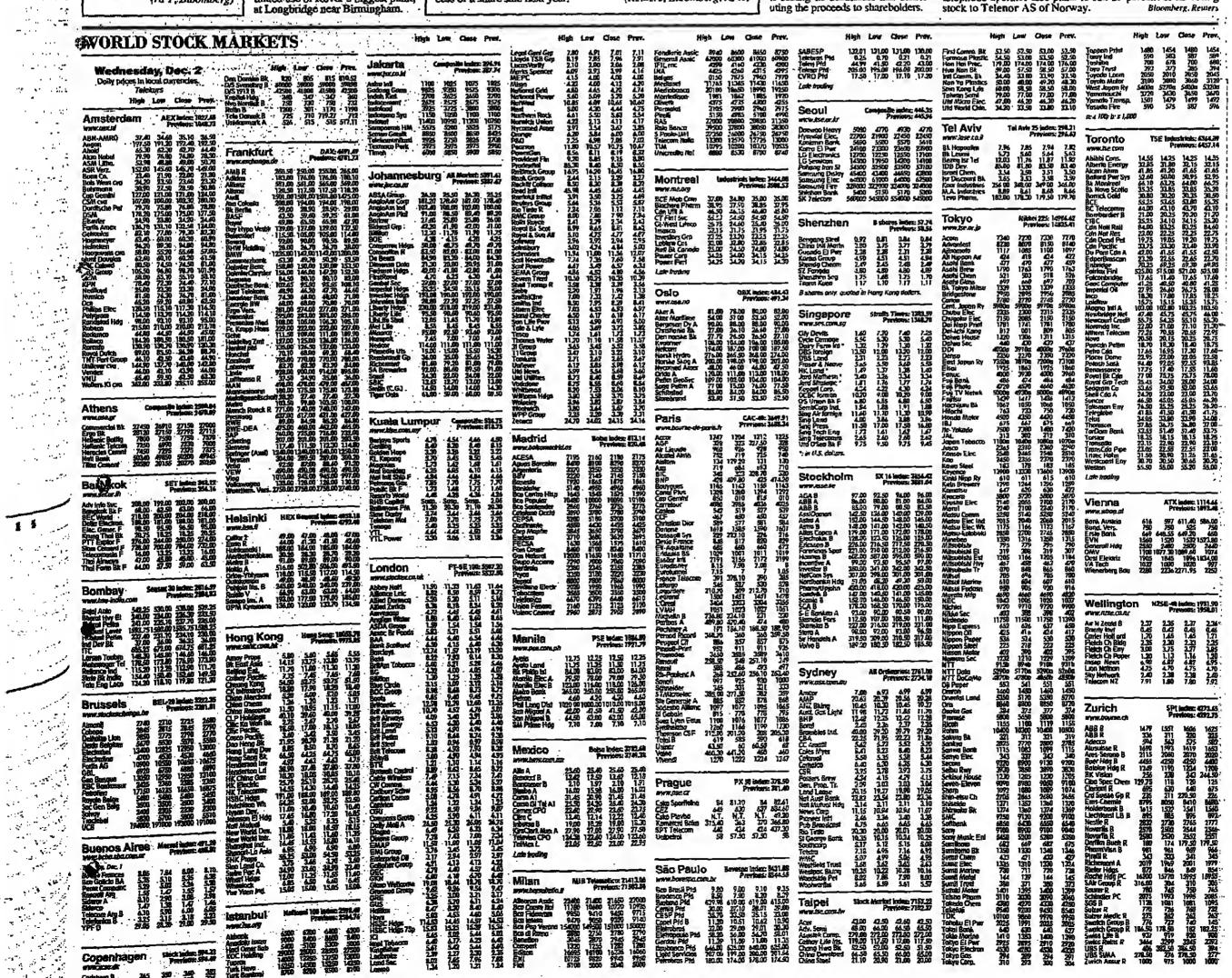
• ING Groep NV, a Dutch financial-services company, does not intend to abandoo its corporate and investment-banking divisions despite reporting a loss of 330 million guilders. (\$174,5 million) in the company's banking business.

• Shell UK, part of the British-Dutch oil giant Royal Dutch/ Shell Group, plans to opeo its first Select convenience store in Britain that is not attached to a gasoline station, Friday in central London, The company, which has stand-alone stores in Portugal and Scandinavia, said nonfuel purchases represented as much as 60 percent of sales at some Shell stations.

 News Communications & Media PLC, a Briosh regional newspaper publisher with 125 titles, plans to cut as many as 160 jobs as it closes its production plant in Dursley, Gloucestershire, next year,

• Etex Group SA, a Belgian building-materials maker, offered to buy Marley PLC of Britain for £364.8 million (\$602.9 million): the bid was 29 percent higher than one made last week by John Mansfield PLC.

 Vimpel-Communications AO reported a \$44 million loss for the third quarter, citing huge write-downs in its in-vestments and negative exchange rates. The Russian cellulartelephooe operator also plans to sell 25 percent of its voting stock to Telenor AS of Norway.



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### Cathay and Northwest Both Quit PAL Talks

Inc. have broken off talks to buy a stake in Philippine Airlines Inc., the day, leaving it in search of another partner to save it from collapse.

Cathay, the Hong Kong-based carrier, said it had withdrawn from negotiations to buy a controlling stake because of fundamental disagreements over management control, job cuts and other issues.

MANILA—Cashay Pacific Airways Ltd. and Northwest Airlines

The chief timancial officer of the ing to million the airline says it needs to
Bantista, also said talks with another reorganize and make itself viable. The chief financial officer of the ing to infuse \$90 million of the \$150 sticking point in the talks with potential investor, Northwest Air-lines Inc., "fizzled out" after Cathay might resume negotiations. debt-strapped carrier said Wednes- Cathay reached a preliminary agree- seeking more favorable terms. ment Nov. 10 to buy a 40 percent stake and take management controlof the airline.

But Philippine Airlines said late Wednesday that it was resuming talks with an unidentified foreign talks with an unidentified foreign "It doesn't surprise me at the end investor. The airline also said that an of the day," said Ian Wild of SG unidentified local group was offer-

Some analysts said Northwest or of PAL's 8,000 workers.

Still, an analyst said the carrier, which is the oldest in Asia and which stopped flying briefly in September, could well be forced to nt down for good.

Securities in Hong Kong, "that people should look closely at Phil-ippine Airlines and decide that the existing business is irretrievable."

"The inevitable may end up hap-pening," he said. "The Philippine Airlines company may well disap-

pear."

Analysts and officials said the

Cafnay was the Hong Kong airline's intention to dismiss a large number

Cathay said that there were also differences over the valuation of the airline and over management con-

In September, during the brief shutdown of Philippine Airlines, the carrier's biggest labor union agreed to accept a management offer of 20 percent equity in exchange for a 10year freeze on strikes and labor bar-

That agreement allowed the airline to resume flying. Cathay later provisionally agreed to invest up to \$100 million in the airline in return for management control and up to 40 percent of equity.

(Reuters, Bloomberg)

#### **Australia Trims Main Rate**

Compiled by Our Stoff From Disparches SYDNEY - The Reserve Bank of Australia cut its official interest rate by a quarter-point Wednesday,

to 4.75 percent, citing fears of declining economic growth. However, recent economic indicators suggest growth may exceed earlier forecasts, Ian Macfarlane,

governor of the central bank, said. Slightly stronger than expected third-quarter figures released after the cut appeared to bear that out. In the third quarter, Australia's gross domestic product expanded by 1.0 percent compared with the second quarter and at an annual rate of 5.0

"With growth bouncing along at about 5 percent, it is clear that even if the economy does slow next year, we still have another quarter or two of solid growth," Grant Fitzner, a senior

economist at HSBC Markets, said. "Some decline in growth is unavoidable, given the international circumstances," Mr. Macfarlane said, calling it "unrealistic" to expect monetary policy to fine-time growth or inflation next year.

"The continuing good inflation performance, however, and the economy's capacity to grow without generating additional inflationary pressure mean that it is appropriate to offer some additional support to growth through the adoption of a more accommodative monetary policy stance," he said.

Inflation may rise slightly because of the Australian dollar's fall over the past 18 months, he said. But inflation is expected to stay within its target range of 2 percent to 3 percent a year in the medium term. (Bridge News, AFP)

### WTO Says Trade in '98 Has Slowed Sharply

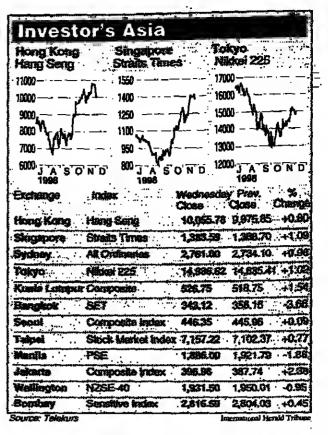
GENEVA -- Growth in world trade probably fell by more than half this year, the World Trade Organization said Wednesday, as the recession in Japan and Southeast Asia has

cut demand for imports. The growth in the volume of goods has probably slowed to between 4 percent and 5 percent this year — the slowest rate since 1993 — from 10 percent in 1997, the Geneva-based trade organization said in its 1998 annual report. Trade growth should pick up again next year, it said, without making a precise forecast

The slump in Japan and slowing emerging-market economies have held back slowing world trade more than the WTO

expected. "It is already clear that 1998 will feature sharply lower trade and output growth rates than 1997, but it is more difficult to anticipate the depth or duration of the slowdown," the trade organization said.

Developed countries concerned that they face a flood of cheap imports from nations whose currencies have declined have so far not raised new trade barriers, the WTO said, though it warned that "pressures in this direction may increase.'



#### Very briefly:

 Tenaga Nasional Bhd., Malaysia's largest electricity company, will sell a power plant to Powertek Bhd. for 740 million ringgit (\$195.3 million) to cut costs after posting a record loss of 3.09 billion ringgit in the year that ended Aug. 31.

 Pakistan missed a \$13.6 million interest payment on a \$300 million three-year floating-rate note, adding to concern that it could default, bankers said. Pakistan, which has applied for aid from the International Monetary Fund, faces almost \$800 million in payments on government bonds due this month.

 South Korea's net foreign debt narrowed to \$21.11 billion at the end of October due to rising foreign currency reserves. Companies and the government are striving to cut the foreign debt load that pushed the country into recession and led to a \$60 billion IMF-led rescue package last year.

 Toyota Motor Corp. will set up a holding company by March 2001 and effectively absorb Daihatsu Motor Co. and Hino Motors Ltd., the Yomiuri Shimbun said. AFP, Bloomberg

### Analysts Expect Samsung To Get Out of Automaking

Agence France-Presse Agence France-Presse

SEOUL — Samsung Group is planning to shed its fledgling automaking unit in a business swan with the electronic surfects.

A Samsung spokesman denied it was about to pull out of the automaking unit in a business our automaking business." swap with the electronics unit of Daewoo Group, industry analysts idential economic adviser, said, said Wednesday.

confirmed by the companies. Daewoo would take over the unprofitable Samsung Motors Inc., while Samsung would swallow up debtladen Daewoo Electronics Co.

Such a deal, after the purchase of Kia Motors Corp. by Hyundai Motor Co., would leave the country with only two major vehicle makers, Daewoo and Hyundai, and two top electronics makers, amsung and LG Electronics. If realized, it would be a key-

stone of what is known as the "Big Deal," an economic restructuring aimed at reviving the economy, and would affect the global vehicle and electronics markets, analysts said.

But Kang Bong Kynn, a pres-Said Wednesday.

Under the expected deal, reported in local news media but not the Big Deal, and there has been

Yonhap news agency quoted aides saying Daewoo Electronics was the candidate for the swap.

Newspapers said President Kim Dae Jung was expected to discuss the reported Samsting.

discuss the reported Samsting-Daewoo swap with representatives of the country's largest conglomerates, or chaebol, when he met with them to discuss corporate restructuring.

Samsung Motors' debt is estimated to be between 3 trillion and 4 trillion won (\$2.4 billion to \$3.2 billion), officials said, adding that Daewoo Electronics' debt was estimated at 3.2 trillion won at the end of 1997.

### ANTITRUST: High Hurdles for Exxon Mobil

#### Continued from Page 13

companies have retained two of Washington's largest law before the Federal Trade Commission. Exxon has hired Covington & Burling, and the iting team will be led by Charles Rule, a former head of the Justice Department's antimust division. Mobil has retained Hogan & Hartson, and its team will be led by Janet McDavid, The incoming chairman of the American Bar Association's

section on antitrust law. At Georgetown University: is now the chairman of the trade commission; she also was a member of a Pentagon task force on antitrust issues that he headed. Both Ms. Mc-David and Mr. Pitofsky served on President Bill Clin-

ton's fransition team in 1992. Not surprisingly, Exxon and Mobil have been big players on the Washington political scene, although antitrust lawyers said that members of the trade agency's gaff who review mergers ive to be insulated from political pressure. The most recent statistics, for 1997, show that Mobil spent \$5.3 million on lobbying and Ex-

xon spent \$5.2 million. Even before the announcement Tuesday, some consumer and industry groups announced their intention to challenge the companies on antitrust grounds, and state officials announced their intention to begin a broad inquiry.

We're beginning an investigation in coordination with other states," said Richard Blumenthal, the attorney general of Connecticut and head of the antirust section of the Lational Association of Attorneys General.

Our concern is, this combination of two giants, even if it is designed to increase their strength globally, could have an immense impact on con-sumers on Main Street," he said. "Exxon and Mobil were created as part of the breakup of the Standard Oil monopoly, the very reason we have today's antitrust laws."

Still, Mr. Kaplan and other purust experts predicted that the antimust issues would not block the deal, a sign of the transformation of the oil industry since it was controlled by the innovative trusts devised by Mr. Rockefeller at the end of the last century.

Lawyers and analysts said significant divestitures might be required in the retailing and marketing ends of the business and in the production of petrochemicals and lubricants but that the deal could ultimately be approved by regulators.

The area of the business least vulnerable to antimust action is in oil exploration, where competition is robust, or governments play a large role in seming prices and significant technological innovations in drilling have sharply lowered the capital costs that once posed a formidable bar-

nier to newcomers. U.S. antitrust law has been shaped by trends in the oil

notable ruling in the field "unlawful combination and came in 1911, when the court conspiracy to restrain interdivided Mr. Rockefeller's state and foreign commerce of firms to handle antitrust issues Standard Oil into 34 compa- the United States in petroleum nies by interpreting the Sherman Antitrust Act as prohib-

> ably restrained trade and was. not in the public interest. The decision prompted the John Harlan, to complain that the court had put "words into the antitrust act which Con-

gress did not put there. Two of the biggest survivnamed Exxon - and Standard Oil of New York - later

Mobil. They came under govern-ment scrutiny again after World War II, with the completion of a detailed analysis by the trade commission called "The International Pe-

troleum Cartel." In 1953, President Dwight Eisenhower's administration filed the Oil Cartel case, contending that the two Standard Oils and three other compa-

The Supreme Court's most mies were participating in an and products."

Seven years later, Standard iting any business Oil of New Jersey signed a combination that unreason consent decree as part of the oil cartel cases in which it agreed to not join forces with the leading competitors in the world court's sole dissenter. Justice oil market, including Standard Oil of New York.

That agreement also broke

up the two companies' joint .ownership of Standard Vacu-Ms. McDavid was a law suing pieces were Standard Oil and refiner of oil in Asia. The deat of Robert Pitotsky, who of New Yersey — later re-consent decree lasted 25 years, expiring in 1985: "It was one of the larges

divestitures of that time," said Robert Bicks, a lawyer who was an assistant attorney gencral in charge of the Justice Department's antitrust division in the Eisenhower and Kennedy administrations.

'It was the first of the foreign commerce cases that recognized the connection between what happens abroad in the oil business and prosper-ity and competition here."

#### Are you a Saxon deep down?

Back in the Middle Ages, the Saxons went out into the world. Today, things have changed and entrepreneurs from all over the globe are settling in Saxony. In the first half of 1998 alone, some 4,000 companies were formed here in eastern Germany. You don't have to wait for the next mass migration, though, to take advantage of the greenhouse climate for new businesses and established companies currently prevailing in Saxony. The Saxony Economic Development Corporation will be. happy to supply you with all the information. you need - free of charge. Simply phone +49/351/3199-1000, fax +49/351/3199-1099. or visit the Web site at www.saxony.com

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Investors Awaiting End to Sanctions Snap Up Bargains for the Long Term

By Howard Schneider

Washington Post Service

the trading session, waiting for the last 15 minutes to decide whether to ioin the day's sell-off or stand pat. After all, these can be volatile body is banking on the day when trade sanctions are lifted and their investments soar.

At about 5 cents a share, even the priciest stocks on this market have nowbere to go but up.
"Most of these companies are

solid," said T. Jacob, an engineer who has joined the growing number of Iraqis pumping billions of dinars into the five-year-old Bagh-dad exchange. 'Paints, agricul-ture, alcohol,' soft drinks and oth-er goods can turn a profit even under the trade embargo, he said.
"Everything will change after

sanctions." he added. While most news from Iraq centers on malnourished children and tense confrontations over weapons inspectors for the United Nations, the trading floor presents a sharply different image.

brokers scribble quotes on a wall board while dozens of investors, standing behind a rail, shout orders to buy and sell. Three television monitors flash the prices and the number of shares traded.

"When we started, people said, 'It can't work,' " said Sabih Dulaimi, who left his job in the computer department of a local bank to confidence among investors that it mosphere of a true bourse, establish the exchange several has so far raised 8.5 billion dinars with the end of the 1991 — ronghly \$2.5 million — for its to scrounge enough technology to

Gulf War and is now its director general. "Now we have 500 sales per day.

BAGHDAD — The investor "We have good companies," was holding his fire until the end of Mr. Dulaimi said. "They all existed before the war, and they give a good profit."

Part parlor game, the Baghdad exchange lacks the electronic gaddays at the Baghdad Stock Exchange, where players follow the
latest military threats from Washington as surely as Wall Street
watches interest rates, and everywhed it banking on the deverylock is banking on the deverysaid, and buyers are nrged to beware. Moves by wealthy merchants or political figures can run a price up quickly, and those on the floor listen closely to the ru-

mors of who is buying what.
Nonetheless, brokers say, the stock exchange has developed a rudimentary system of checks and balances that prevents gross abuses. A small array of computers, scavenged from local banks and government ministries, tabulates each broker's trades, and each day's sales must be settled promptly for cash. The universe of participants is small enough to permit a certain amount of self-policing. Bounced checks or other problems, for example, lead to quick censure and a ban from the floor.

The exchange also has implemented "circuit breaker" rules to A roomful of rambunctious avoid gross manipulation. Stocks cannot increase or decrease more than 10 percent during any of the two-hour trading sessions, which are held three times per week. Only companies that have made a profit for two consecutive years

Partly as a result of sucb rules, the exchange has instilled enough



Two of the 40 brokers in Baghdad scribbling updates on the stocks of the 95 companies traded.

95 listed companies. By some reckonings, the exchange offers bargains galore. The equivalent of four-tenths of a U.S. cent, for example, buys a share of the Iraqi date company — a business with strong export potential in a post-sanctions world, brokers say. "Everything is underval-ued," a broker said.

For now, only Iraqis are al-lowed to invest here, though there is talk of opening the exchange to

Stock trading in Iraq dates to the first half of this century, though it each broker's office, where the was previously only done through banks, and not in the spirited at-

information needed for the market

With no electronic ticker, prices are written by hand, erased and updated as they change. "Buy" and "sell" contracts are written on slips by brokers, who hand them through a speakeasy-style window to clerks staffing the exchange's eight personal computers.

They enter the data onto a series of 40 floppy disks -- one for each of the current brokers - and the disks are then sent by courier to trades are settled. An archive of all trades is kept on compact disks, said Sherwan Anwar, the ex-Mr. Dulaimi's innovation was change's systems manager. As the end of one recent session

keep track of the trades and other neared, Mr. Jacob excused himself from an interview to monitor the final minutes of trading. It was the Saturday after the United States had called off a cruise-missile strike, but Iraqi and UN weapons inspectors were again fending, this time

over documents. Stock prices fell. But Mr. Jacob said he was not going to follow the pack. Like his nigher-rolling counterparts in New York, London or Tokyo, he does not want to sell low. At the same time, he has to remember that trading stocks in Baghdad is different than trading them on Wall Street.

"This isn't like you'd imagine in America on the Dow Jones, said, "It's different here. Here if there is a report, if there is a war

# A Slam-Bang Finish For New-Isens Transland

On-Line Firms Top List of Stock Sellers

eral technology companies and Conoco Inc. and Fox Entertain-CBS Corp.'s radio and bill-board unit, currently plan IPOs by year-end.

E-Tek Dynamics Inc., maker of components for fiber optic networks, went public Tuesday, raising \$60 million, and Ticketmaster Online-CitySearch Inc., an on-line provider of tickets to live events and local city guides, planned an initial stock sale this week Xoom.com Inc., an on-line direct marketing company, and InfoSpace.com, a syndicator of information for Internet sites, are scheduled to go public next

An Internet auction company, UBid Inc., a unit of Creative Computers Inc., plans an initial stock sale either that week or the one following.

As Internet or Internet-related companies, for which investor demand appears almost insatiable, any or all of these firms could replicate the exceptional performance of an EBay Inc... Theglobe.com Inc., or EarthWeb Inc., which doubled or more in their first day of trading.

"It is now once again safe waters for companies to bring their first day of trading."

their stock to public market as evidenced by the apparent un-dervalued pricings of recent offerings coming to marketplace," said David Menlow, president of

IPO Financial Network. Infinity Broadcasting Corp., one of the higgest U.S. radio and billboard companies, plans

an initial stock sale either the NEW YORK - The market week of Dec. 7 or Dec. 14. If it for initial public offerings looks raises the expected \$2.77 bilset to finish 1998 with a bang lion, that sale will prove the rather than a whimper, as sev- third-largest this year, after

Select Comfort Corp., which makes and sells air mattresses, also plans an initial stock sale next week.

If successful, the closely spaced, high-profile Internet of ferings and the large Infinit issue should strengthen the IPO market. Just two noteworthy U.S. offerings — EBay and Conoco Inc. — occurred in September and October, while November saw several These include the \$2.81 billion Fox Entertainment IPO, the Earth-Web and Theglobe.com issues, and the more prosaic yet still sizable and well-performing initial stock sale by insurer

Mony Group Inc.
"The histus in corporate finance activity has only served to exacerbate the need to get the deals done before the end of the year, and possibly salvage some year-end bonuses" for investment bankers, Mr. Menlow said. Pent-np demand for capsuers should cause the IPO market to get "started in earnest possibly as early as mid-Janu-

ary," he said.

Ticketmaster Online is based in Pasadena, California, E-Tek Dynamics in San Jose, California, Xoom.com in San Francisco, InfoSpace.com in Red-mond, Washington, and UBid in Elk Grove Village, Illinois. Infimity Broadcasting Corp. is based in New York and Select Comfort in Minneapolis.

Advertisement INTERNATIONAL FUNDS December 2, 1998 Katy Houri: Fax (33-1) 41 43 92 12 or e-mail http://www.iht.com/HT/FUN/funds.istm SELECTARITY CAPTAL WITL.

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#### INTERNATIONAL INVESTING

### Clubs Try to Score With Stock

#### Spanish Soccer Teams Look to Markets for Financing

MADRID — Stock market flotation is seen tain, it is not the top Spanish clubs that want to sa golden opportunity by a clutch of Spanish float. Real Madrid and Barcelona, the only as a golden opportunity by a clutch of Spanish soccer clobs, but the experience at British clubs suggests that success is harder to achieve on the market than on the pitch.

Despite the national team's ignominious first round exit from this year's World Cup, Spain's first division is rated among the top three or four leagues in the world, and some of its smaller members have big ideas.

Valladolid is one of several medium-sized clubs seeking to raise capital by a stock market flotation, inspired by Manchester United and some 20 other listed British clubs.

"Listing on the bourse is common in any other kinds of business and for football clubs in other countries," said Valladolid's spokesman, Mariano Mancebo Rojo.

We've taken all the necessary steps, and gone through all the audits that the stock market commission demands, and what we want is to list as soon as possible."

The problem for Valladolid and clubs like Atletico Madrid and Espanyol, which have said they are considering flotation, is a legal wrangle over whether they are allowed under current law to list on the market.

"Even under this law I think there are legal

forms that could allow a football club to quote without breaking the law," Mancebo Rojo said. "We've presented our dossier to the commission, but for the moment they've not given us the green light." .

The relevant authorities disagree with Val-Jadolid. Spain's sports council, the Consejo Superior de Deportes, is negotiating with the stock-market commission and the Economy

Ministry over how to change the laws on limited sporting companies to make them
limited sporting companies to make them
The necessary legal changes need the
approval of the cabinet and Parliament," said

of business transparency. And unlike in Britwo with the business clout to rival other European giants like Manchester United, Liverpool and AC Milan, have said they nurture no ambitions for the stock market.

And on the London market, only the biggest clubs have proved attractive to investors. "What we've found in the U.K. and Italy,

and I guess Spain, too, is initial enthusiasm, but I think ultimately it'll be followed very quickly by disillusionment," said Paul Wedge, soccer specialist at London stockbrokers Collins Stewart. "If you're looking at conventional mea-

sures in terms of bottom-line profit, I can't think of any clubs at the moment which look to be profitable enough to justify the current market capitalization, other than Manchester United," he said.

Despite good revenue from television rights, ticket sales, merchandising and sponsorship, soccer clubs tend to make little profit because

they face spiraling wage costs, he said.

"We've seen 20 percent compound wage inflation in the last three years," Mr. Wedge said. "It's very heavily loaded in favor of the player, and the player can be a complete dog. it's not a game for investors."

He said the average capital raised by club flotations in Britain had been £6 million to £10 million (\$9.92 million to \$16.53 million). "If you raise £5 million, you think that's a lot of money, but it's basically one player," he

The strategies of Spain's top two clubs could offer a better business model.

Barcelona, which is owned by its members rather than being a limited sports company like most smaller Spanish clubs, would never list on the bourse but has big plans to increase

### Carefully, Walgreen Plots Its Way to Success

Its strategy has been a hit with investors. Walgreen's stock

price has risen 73 percent this year, while the Standard &

DEERFIELD, Illinois - In 1993, risen 73 percent this year, compared Walgreen Co. told Joe Resendez it was closing the Walgreen drug store he managed in a Pasadena, Texas, strip mall and opening a bigger one at a better spot across the street.

Three years later, Walgreen closed that store and opened another one. It was on another corner of the same street, a couple of blocks "Some of the customers away. "Some of the customers thought we were going crazy." Mr. Resendez said.

However, with each move, his store's annual sales shot up more than 20

Such obsession with store location has served Walgreen well. While competitors have been gobbling up other companies to expand and big re-tailers such as J.C. Penney Co. are buying their way into the business. Walgreen continues to rack up the

biggest profit and sales of any U.S. drugstore chain, one store at a time.

"They don't bite off more than they can chew, and everything they do is home-grown," said Martin Bukoll, an analyst for Northern Trust Co., which held 9.7 million Walgreen shares in June. He ranks Walgreen in retailing's top oer, along with Wal-Mart Stores Inc. and

Home Depot Inc. Without acquisitions, Walgreen in the last five years has raised its number of stores by 35 percent, to 2,550, funding them with internally generated cash. Its earnings have almost doubled in that period, to \$511 million in the year that ended

chines Corp. Walgreen was down 25 cents at \$52.75 in early trading Wednesday. The challenge for the company oow is to cootinue its growth as its

market sector consolidates into few-er and more powerful hands.

CVS Corp. has used acquisitions of Revco and other drugstore chains

to become a close second to Wal-

green in sales. Rite Aid Corp., the

third-largest company in the busi-

ness, has grown to \$11.4 billion in sales. J.C. Penney Co. bought the

Eckerd drugstore chain, the fourth-

largest, almost two years ago and last

week agreed to acquire Genovese

Jeff Parker, an assistant portfolio

manager with Eagle Asset Manage-

ment, said he wondered whether the

more concentrated competition

would allow Walgreen to continue

this rapid store expansion. Wal-

green is one of Eagle's 10 largest

Drug Stores Inc.

Poor's 500-share index has gained 23 percent.

with a 23 percent rise in the Standard stores oo the busiest intersections in & Poor's 500 Index. Walgreeo's performance ranks it 26th among town, with plenty of free parking, amenities such as drive-through prethe 500 stocks in the index and ootshines the likes of Time Warner Inc. 24-hour operations. and International Business Ma-

half of Walgreen's stores are "free standing," or physically isolated

as methodically as a pharmacist filling a prescription. It will put

scription service and, increasingly, And it will stay away from strip malls where a Wal-Mart or big supermarket may be lunking. About

from other retailers, a concept in-

vented by the company.

They were laughed at initially.

but rivals now are doing the same thing, said Thomas Buynak, an ana-

lyst at Society Asset Management.

have more stores than Walgreen. But

Walgreen gets much more out of

each store than its rivals. Last year its

stores averaged \$6 million in sales, compared with \$3.3 million for CVS

and \$2.9 million for Rite Aid.
"Walgreeo has a tremendous

amount of confidence in its ability to

go into a market and find the right

spot," said Derek Leckow, an ana-

lyst with Barrington Research in

If the right spot isn't available, Walgreen will wait. Paducah, Ken-

mcky, is a market it wants to enter,

CVS. Rite Aid and Penney all

hit with investors. Its shares have risen 73 percent this year, compared as methodically as a pharmacist have bought. CVS is converting Rite Aid is revamping about 1,300 acquired outlets.

They've grown very fast, but they've also had to pay for it," Mr.

Leckow at Barrington said. In Mr. Jorndt's view, a lot of the stores his rivals are buying aren't worth sprucing up. "We don't think there's much future in strip centers," he said.

Walgreen hasn't made an acquisioon since 1986 - and it has entered 43 new markets since 1992. Many of those were in Southern and West Coast states that are havens for

U.S. retirees.

"This graying of America fits right into Walgreen's hands," Mr. Bukoll of Northern Trust said.

Walgreen is also outdoing most of its competitors in adopting technology, analysis say. A computerized system allows its customers to fill prescriptions at any Walgreen store. Walgreen's prescription sales have grown to 50 percent of its total, from

41 percent five years ago. In addition, cost cuts generated through technology and other means enable Walgreen to make a profit while meeting demands from bealthmaintenance organizations and other groups for cheaper prescriptions. Such third-party payers accounted for about 80 percent of Walgreen's prescripcion sales last year, compared with 30 percent a decade ago. All of this pays off, Mr. Buynak

of Society Asset Management said. "You have a bunch of pharmacists running this company, and they understand how this busi-

Daniel Jorndt, Walgreen's chief executive and president, said he saw no reason to doubt its strategy. for example. It hasn't, though, be-It has created a separate company called cause the busiest corner in town is Ang. 31 on sales of \$15.31 billion. Barca 2000, which could be floated on the "We think being convenient is the best way," Mr. Jorndt said. taken - and that's the only site Consejo spokesman Luis Lucio. "Bot I think That was its 24th consecutive year Walgreen will consider. stock exchange, to work on a project for a by oext year it should be possible for clubs to \$264 million leisure complex that would exist of record sales and earnings. Walgreen's rivals are spending to What be means is that Walgreen Walgreen's strategy has been a to provide money for soccer and other sports But analysts question whether Spanish clubs are ready for flotation anyway, in terms December 2, 1998 INTERNATIONAL FUNDS Advertisement Katy Hourt: Pack (33-1) 41 43 92 12 or e-mail: funded 5 430 5 472 SCI./Tech. SA Losenbourg
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### WORLD ROUNDUP

#### Tyson May Face Jail

BOXING Mike Tyson pleaded no contest to a misdemeanor assault in Maryland, a decision that could return him to prison in Indiana.

The plea stems from an assault in a scuffle following an Aug. 31 accident involving Tyson's wife,

The former heavyweight champion is accused of kicking and punching two other motorists.

"You understand that this plea could affect your parole," Judge Sieveo Johnson inld Tyson before

accepting his plea.

Tyson was released from prison in 1995 after serving three years of a six-year sentence for a 1992 rape conviction. It will be up to Indiana authorities to decide whether the pleas violated his probation.

- Although the plea to the two counts is not an admission of guilt, Tyson faces up to 20 years in prison - 10 years on each count - when he is sentenced in Mootgomery County, Maryland, next year. (AP)

#### The Indy Grand Prix

MOTOR RACING Formula One will stage a grand prix oo a road track at the Indianapolis Motor Speedway, Tony George, the track owner, said Wednesday in 2000.

It will be the first grand prix in the United States since 1991. The Indianapolis 500 was an official Formula One event from 1950 to 1960 even though few Formula

(AP) One drivers competed.

#### Virenque Test Disputed

CYCLING Judicial and police sources say the evidence that Richard Virenque, the cyclist, took drugs is "overwhelming." Virenque disagrees.

After he heard the results of an initial report from Patrick Keil, the magistrale investigating the scan-dal, in Lille on Tuesday, Virenque. a rider with the Festina team, said tests cleared birn of all suspicion

Police sources who had access to the report banded to Keil by two experts, contradicted the cyclist. All of the nine Festina riders took doping substances ranging from steroids, corticoids, growth

hormone, erythropoietin and, for four of them, amphetamines," the police sources said. Virenque, who was tested with his teammates after the Festina

team was kicked out of the Tour, said that was not true. 'All the biological parameters and test prove scientifically that I'm not doped," be said. (Reuters)

#### **Cuban Team for Hire**

SOCCER Bonner SC, a German Yourth division club is negotiating to sign the entire Cuban national

The club hopes to seal an agreement with the Cuban soccer federation next week. Cubans would come to Bonn to benefit from German facilities and coaching. In returo the club could field any of the Cuban players.

### Ex-Inter Milan Boss Eyes Rapid Return

### Simoni May Trade Jobs With His Successor

ampled by Our Staff From Disput less BUCHAREST — Luigi Simoni, wbo was fired as Inter Milan coach Monday. could end up exchanging jobs with the

man who replaced him.

Dinu Dragan, a Rapid Bucharest director, said Wednesday that his cluh was interested in offering Simoni a contract

until the eod of the season. Rapid has a vacancy because its previous coach, Mircea Lucescu, took over at Inter oo Mooday.
"There are discussions already under

way on this matter," Dragan said. George Copos, a Romanian businessman who is Rapid's leading backer,

#### WORLD SOCCER

reportedly had talks with Massimo Moratti, the loter president, about hiring Simoni. Simoni had a contract with Inter until the end of the season.

FRANCE The president of Nice soccer

club has decided not to sell the team to Italian club Roma, the French sports daily L'Equipe reported Wednesday.
"The club is no longer for sale,"

Milan Mandaric, an American businessman and Nice president, was quoted as saying.

Mandaric told the paper that the cluh

has attracted a new investor. On Tuesday, Roma officials had said a takeover was immineot.

GERMANY Two goals by Andrzej Juskowiak, a Polisb striker, and one by Claudio Reyna, an American midfielder, gave Wolfsburg a 3-1 victory Wed-

nesday over Siegen, a third-division club, and a place in the German Cup semifinals.

Juskowiak brought his season's intal to 13 goals by scoring in the sixth and 45th minutes. Reyna, who has been struggling to keep his place in the team, added the third in the 63d.

Wolfsburg is unbeaten in 11 games. On Tuesday, Bayern Munich, the Bundesliga leader and cup holder, crusbed VfB Stuttgart 3-0 in Munich. Carsten Jancker, Mario Basler and Alexander Zickler scored for Bayern.

exander Zickler scored for bayerin.

Stuttgart has not won in six games.

METHERLANDS Heerenveen fought back from a three-goal deficit to gain a 3-3 draw with PSV Eindhoven in the Dutch League Tuesday night.

Luc Nillis, Mitri Khokhlov and Tamak lyan put visiting PSV 3-0 ahead

Tomek Iwan put visiting PSV 3-0 ahead after 46 minutes. Jan de Visser, Jeffrey Talan and Radoslav Samardzic replied for Heerenveen. Heerenveen remains in third place; PSV is 7th.
TTALY Mauro Esteban Navas scored

in the time added for injuries as Udinese beat Parma, 3-2, in a first-leg Italian Cup quarterfinal Tuesday. Navas scored in the 92d minute with a powerful drive past Hernan Crespo, The Argentine striker played the final

nutes as goalkeeper in place of the injured Matteo Guardalben. Crespo and compatriot Abel Balbo scored for Parma. Stepban Appiah, a Gbanian teenager, and Amoruso, a Brazilian striker, were the other Ud-(AP, AFP, Reuters)



FEET FIRST — Kin Wai, right, of Hong Kong tackling Surachai of Thailand in a preliminary game Wedne, de at the Asian Games in Bangkok. Thailand won, 5-0. In another game, Turkmenistan upset South Korea, 3-2.

#### ■ Rio Rival Taunts Vasco

The Flamengo club bought advertise-ments in Rio de Janeiro newspapers Wednesday to taunt rival Vasco da Gama over its World Club title defeat the day before, Reuters reported from Rio.

"The nation congratulates Vasco da Gama for the title of world vice-champions in its centenary year," said the ivertisements in several Rio dailies.

The ads were signed: "Flamengo Regattas Club. World champions," Flamengo, initially founded as a rowing.

club, won the title in 1981.

Vasco, Flamengo's arch-enemies lost, 2-1, to European champions Real Madrid in Tokyo. When Vasco won the South American Libertadores Cup earlier this year, its victory parade passed in front of Flamengo's headquarters.

# After Bumpy Year, Prost Looks to a New Formula

By Brad Spurgeon International Herald Tribund

GUYANCOURT, France — My back lies at a forty-five degree angle. My knees are raised chest high. A wooden rim blocks my view of the ground for several meters ahead — as it is supposed to. I'm not lying in an up-ended baby's high chair, though that's what it feels like. I'm in the cockpit mock-up of the 1999 Formula One racing car of the Prost Grand Prix team.

But the drivers' cockpit is not the most stressful seat in racing, said Alain Prost, a four-time Formula One drivers' champion. It is the one he now occupies, in the director's office of his ultramodem factory in an industrial suburb 25 kilometers (15 miles) southwest of Paris. He seemed to have weathered the stress of

the his worst season in the sport. "We suffered enormously through the 1998 season," he said, "but it was very coostructive."

The team scored only one point in the season that ended in November. It fioished ninth out of 11 teams. It was far from where he imagined the team would be when be bought it on Valentine's Day in 1997, from Guy Ligier, under whose name the team raced from 1976 to 1996. Matters were not made any better by the fact that 1998 was the first year Prost used a Peugeot engine. He

had made a kind of trade of Ligier's Mugen-Honda to the Jordan team for its Peugeot, Jordan completed its best season ever, winning their first race, at Spa, Belgium and finisbing fourth overall. Prost considers Jordan's success "the biggest mystery of the 1998 season."

What is not a mystery to the 43-year-

old Frenchman is why it is so difficult for him to build a competitive car in "Our biggest problem in France," he

"is that we don't have a strong motor-sport culture. So we cannot develop the engineers needed to create the cars." He plans to work in partnership with French industry and technical educational institutions to develop programs to nurture racing car engineers.

While 80 percent of the Ligier car was built in England by subcontractors, and assembled in a small factory at the Magny-Cours circuit, Prost's goal this year was to huild most of bis car in France. In increasing his staff from 65 employees in 1997 to 200, be said he tried to hire British specialists, hat few wanted to leave England.

"About 30 engineers or technicians turned down jobs because they didn't want to move to France." Prost said. He also said that because of France's social charges, it costs him three times what a British team has to pay to give a technician the same salary.

Prost Grand Prix is the only French Formula One team. Switzerland bas one team, Sauber. Italy has two teams, Ferrari and Minardi, and a third, Benetton, is Italian registered, but its cars are built in England. Honda recently announced plans to build a car in Japan for possible entry into the sport in 2000, but their test chassis was built in Italy.

After a one-month break, the Formula One teams started their first track test session for the 1999 season this week at the Montmelo track, outside Barcelona. But the real laboratory for developing cars is in teams' factories. The Prost factory is the sort of build-

ing that many teams have put up in recent years as the sport bas modernized. It is a 7,500 square-meter glass and concrete structure housing computerized shop tools and a research and development laboratory. Its only purpose is to create a Formula One car. Prost's ambition to become a team

director goes back at least a decade. One of the pivotal moments of his career came in 1991 when he was fired from Ferrari just before the end of the season, apparently for saying that driving the Ferrari was like driving a truck.

It was a statement he said he would regret for "10 years, 20 years, 100 years." He also said that the comment was taken out of context from a magazine interview, and that the real

reason for being fired had to do with internal politics at Ferrari.
"Only days before I was fired," he

said. "I was involved in very serious negotiations — it only needed a signature — to continue not only as a Ferrari driver for 1992, but also as the sporting director."

Asked whether he would allow his

Asked whether he would allow his own drivers to criticize his car by comparing it to a truck, be said, "No. Because I don't have to allow it."

He said that his current job was far-

more stressful and challenging. "When you're a driver, you go and win the race, and then you decoropress and know that the next race is in two weeks, and that's it. As a team director there is never a down moment."

As a driver be was repeatedly involved in confrontations with the sport's governing body. "As a driver your opinions don't count for anything." he said. "As a team owner you

can have your say."
Meanwhile, a line sketched in pencil on the block that presses hard against the left hip indicates where the driver Jamo Trulli suggested that the cockpit be widened. Perhaps the team could also remove the top of the car's nose cone so the driver can see the road. The strange position is both to lower the center of gravity and to allow a better air intake above the driver's bead so the engine



Trulli carrying his steering wheel Wednesday after crashing his Prost.

may breathe. But it is difficult to come to terms with the idea of lying in the fetal position, while negotiating twisty racing tracks at 300 kilometers per bour (18 miles per bour), and not seeing the road. But for Prost, what lies immediately ahead is all important. "The coming season is the most crucial

to the existence of the team," he said,

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**SPORTS** 

### Rangers Win In Overtime After Goal at Last Second

NEW YORK - With less than two minutes left in the New York Rangers' game with Florida, fans were leaving Madison Square Garden. Their team trailed by a goal and was playing short-

But as the fans left, the Rangers started scoring. When it ended, New York had a 5-4 victory in overtime Tuesday

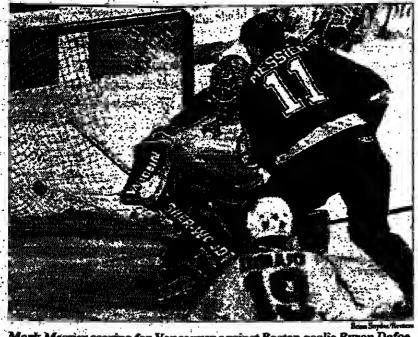
The Panthers were leading, 4-3, but lost their one-man advantage when Robert Svehla was called for booking

#### NHL ROUNDEP

with 39 seconds left. Then they lost the lead when Brian Leetch scored with one second left, after the Rangers pulled goalie Mike Richter to give them a 5-on-4 advantage on the open ice.

Adam Graves completed the Rangers' comeback by scoring his second goal of the night and 10th of the season on a deflection of a shot by Wayne Gretzky at 2:10 of overtime.

Dave Gagner and Radek Dyorak scored for the Panthers in the first period. Gretzky beat the Panthers' goalie, Sean Burke, on a slap shot in the second period, and John MacLean scored to tie



Mark Messier scoring for Vancouver against Boston goalie Byron Dafoe.

the game, both on power plays. The Panthers regained the lead on a goal by rookie Mark Parrish.

In the third, Graves beat Burke with the Rangers on a power play, and rookie Oleg Kvasha scored on a one-timer in

front to put the Panthers ahead 4-3. Bruine 1, Canucke 1 In Boston, Sergei Samsonov scored with 29 seconds remaining in the second period to give the Bruins a tie with Vancouver. The tie extended the Bruins' unbeaten streak to six games, while the Canucks broke a

five-game losing streak.

Devils 4, Capitals 0 Martin Brodenr stopped 22 shots for his second shutout of the season as the Devils won in Washington, Jason Arnott, Jay Pan-

dolfo, Denis Pederson and Bobby Holik each scored for the Devils. The victory moved New Jersey into first place in the Eastern Conference Mighty Ducks 4, Penguins 4 In Pitts-

burgh, Martin Straka's 14th goal mid-way through the third period gave the Penguins a tie with Anaheim. Pittsburgh's Jaromir Jagr scored twice to end a 10-game goal drought, the

stors 3, Predators 1 Daniel Alfredsson had a goal and an assist to lead Onawa to victory in Nashville.

longest since his rookie season in 1990-

He scored on a wrist shot from the slot at 4:53 of the second period and assisted on Radek Bonk's first-period goal.

### Palmeiro Deserts to the Rangers

حكذامن الأعيل

#### First Baseman Spurns Bigger Orioles' Offer; Ventura Leans to Mets

The Associated Press

On a busy day of high finance in baseball, Rafael Palmeiro spurned a berter offer from Baltimore to return to the Texas Rangers, and Robin Ventura got ready to join the New York Mets.

Palmeiro signed a \$45 million, fiveyear contract with the Rangers on Tuesday even though the Orioles had offered \$50 million. Ventura worked out a \$32 million, four-year deal with the New York Mers.

In addition to the free-agent signings, there was also a three-way trade, the kind that is rarely seen in the free-agent era. The Mets sent a catcher, Todd Hundley, and a minor league pitcher, Arnold Gooch, to the Los Angeles Dodgers for another catcher, Charles Johnson, and an outfielder, Roger Cedeno, and then traded Johnson to the Orioles for Armando Benitez, a relief pincher.

"It's been a day of highs and lows, ups and downs," said Frank Wren, the Orioles' general manager. He began the day by signing Albert Belle to a \$65 million, five-year deal, then found out that Palmeiro had turned down the Orioles' offer to stay with the team.

Ventura, who ended oegotiations Tuesday with the team he has been playing for, the Chicago White Sox, has not yet finalized his deal with the Mets. A pair of sources familiar with the negotiations, speaking on the condition that they not be ideotified, confirmed that the third baseman had agreed to a contract with the Mets averaging S8 million annually. Both sides still had to and other details.

"We are hopeful we have made a significant enough offer that shows our interest," said Steve Phillips, the Mets' general manager. "We would like to have him in a Mets uniform. I'm hope-

New York cleared a logiam with the trade. Hundley, who is to be paid \$5.2 million next season and \$6 million in 2000, became expendable after New York kept Mike Piazza, its star catcher, with a \$91 million, seven-year deal in October.

Hundley struggled last season after returning from the disabled list in July following reconstructive surgery on his right elbow at the end of the 1997 season and playing mostly in the outfield.

He hit just . 161 with 3 homers, 12 runs batted in and 55 strikeouts in 124 at-bats, limiting his trade valoe. Before the in-jury, Hundley hit a total of 71 homers in 1996 and 1997, with 198 RBIs.

Benitez, who gave up the homer to Tony Fernandez that lost the 1997 American League pennant to Cleveland, went 5-6 with a 3.82 earned run average and 22 saves last season for Baltimore. He will be the right-handed setup man

for the Mets' closer, John Franco.
Johnson, 27, came to the Dodgers on May 15 from the Florida Marlins along with Gary Sheffield, Bobby Bonilla, Jim Eisenreich and a minor league pitcher for Piazza and third baseman Todd Zeile. Piazza was traded to the Mets a week later and Zeile would up

agree on how to structure the contract with the Rangers. The four-time Gold Glove catcher played in 133 games with the Marlins and Dodgers this year and hit just 218 with 19 homers and 58

Cedeno, a 24-year-old switch hitter long considered a top prospect, hit .242 this year with two homers and 17 RBIs. Palmeiro, a first baseman who left

Texas after the 1993 season to sign a. \$30.35 million, five-year cootract with Baltimore, went to The Ballpark in Arlington on Tuesday -- without his agent - and accepted a deal that includes yearly salaries of \$9 million, of which

\$1 million a season will be deferred. "It's good to be home," Palmeiro said. "This is where I want to be. This is where I want to finish my career. And

this is where I want to win.' His decision ends the Texas career of Will Clark, the first baseman who replaced him five years ago and now could be headed to Boston.

"We had initial interest from a number of teams, but we had focused our attention on Texas, which was Will's first choice," said Clark's agent, Jeff Moorad, "At this point, we'll go back to the other teams that have expressed interest and continue this game of musical chairs.

In other deals, Otis Nixon, an outfielder and leadoff hitter, returned to Atlanta, which also re-signed infielder Ozzie Guillen, Catcher Carlos Hernandez and the San Diego Padres neared agreement on a two-year contract worth about \$10 million.

#### NBA Owners and Players Set To Return to Negotiating Table

The Associated Press tional Basketball Associ- agreed to toss out any ation and its players have agreements made Nov. 20. agreed to resume talks on the lockout that has preven- will return to their original

ted the start of the season. position calling for a 50-50 "Somebody had to call split of revenue, while the eventually, because we players want a 60-40 split eventually had to get back "Everything is negotito the bargaining table," able and there's always Russ Granik, the NBA flexibility," Granik said, deputy commissioner, said "but we need to bring the deputy commissioner, said Tuesday after the sides an- percentage down and they nounced that talks would don't really want to. And resume Thursday morning.

20, when the sides met for commissioner.

But to help set up this NEW YORK - The Na- new session, the sides That means the owners

sume Thursday morning. that's the problem."

It will be the first session Billy Hunter, the play-

involving the full bargain- ers" union director whose ing committees since Nov. telephone call to the NBA David nine and a half hours and Stera, resulted in the recalled it their most produc- sumption, did not make any tive meeting to date. public comments

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| Otherwa .      |      | .7  |     |      | 64  | 51 | Holls 5 (Odelein, Rotston) (pp), Shells ( |    |
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BASEBALL U.S. COLLEGE SCORES MEN

TUESDAY RESULTS
TOP 2 II
No.1 Commercicut (5-0) del. No.15 Wash. 69-48.
No.7 Kansus (4-11 lost to No. 8 Kent'y 63-45. No. 18 Temple (4-2) lost to Penn State 65-64 No. 11 Ostracus (4-1) lest to FL Atlantic 83-81. No. 12 Stracus (4-9) def. Orleatiple: 93-65. No. 14. hetiana (7-1) def. N. Dome 76-72. OT. LEADING COLLEGES Cleveland St. 34. Brown 54
Delaware 70, Colgate 68
Hoty Cross 50, Dartmouth 38, Johns Hopkins 60, Swerthmor

Virginio Tech 83. N.C. - Asneville 76. O' Connecticut 69. Washington 48 DePaul 80. Chicago St. 38 Detroit 63. W. Matchigan St. Indiana St. 79. Wis. - Mikucutiae 66 towa 78. Orabe 74 Krassas St. 86. Loyola. III. 52 Kentucky 63. Krassas 45 Marquette 82. Northeastern 68 Missouri 66. Nicholis St. 57 Tutea S2. Nebrasika 49 Plorido Atlantic 83. Oklahama St. 81 Teans Caristian 122. North Teans 69 Teans Christian 122. North Teans 69 Teans Caristian 122. North Teans 69 Teans Caristian 123. Oklahama 51. 73

TOP 25 No. 5 Georgia (4-0) del. Manhattan 97-63, No. 7 Alabama (4-0) del. S. Alabama 96-55. rhumses (6-7) lost to Mesophis 70-58, ura St. (4-0) del, N. Milanis 81-43, uusus (4-3) lost to Arkansos St. 65-61.

RUGBYUNION

SOUTH ARRICA TOUR

BOTCH FIRST BUYESOM
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BTANDUSCASE Feyenoord 35: Aim; Amsterdom 31: Hearenven 31: Vilesse Arnhem 25;
Twende Enschede 28; Roda JC Kerknde 27;
PSV Eindhoven 24: NEC Nijmegen 25: William II Tilborg 22: AZ Alkmoor 26; Urecht
18; AVV Aborg 22: AZ Alkmoor 26; Urecht
18; AVV Aboshicht 17: Groofschop Doelinchem 17: Combuur Leeuworden 14; Spario
Rotterdom 12: NAC Breda 10; Fortung Sitterd
10: RKC Woolswiff 6.

TRANSITIONS

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AMERICAN LEAGUE
BALTMORE—Signed OF Albert Belle to 5year Contract, Released IF P.J. Forbes and DF
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VFL Wolfaburg 3, Sportfreunde Siegen 1
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Moody outright to Oklahoma, PCL

MATCHAL LEAGUE

ATLANTA—Agreed terms with OF Oils Nison on 1-year contract matches Of Zere Guillen at Zerear contract. Released OF Curits Prote and Designated INF Glorn Williams for as-

N.Y. METS.—Traded C Todd Hundley to L. A. Dodgers for C Charles Johnson and OF Roger Cedeno, Traded Johnson to Boltimore for RHP Amando Benliez, MONTREAL—Signed RHP Luis Torres to FOOTBALL

MATIONAL POOTBALL LEAGUE
ARIZONA—Signed K Chris Jocke.
CHICAGO—PUT OB Erik Kromer on Injured
reserve, Agreed terms with QB Jim Miller.
Moved LB Chris Droft from procince squad to the active roster, Signed DT Horry Deligions to practice squad, SAN DIEGO—Released RB Justin Watson

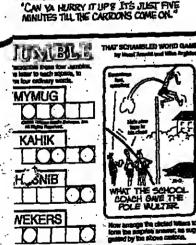
om the proctice squad, MOCKEY NATIONAL HOCKEY LEAGUE NUL.-Confirmed 4 game suspension of Buffale RW Rob Ray and fined him \$1,000 for slew-footing Florida LW Alex Micks In a game

TAMPA BAY-Nomed Bob Whidden goolrender consultant.

VANCOUVER—Reassigned C Josh Holden

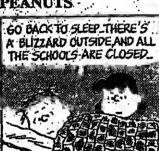
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### Ho Ho, Merry Panic

NEW YORK — If you had school or college, we're talk-to sum up in one word the ing a food bill of \$2,300. Christmas season it would be country goes into panic.

department stores begin to run ads of 50 percent off, plus 10 percent down, plus 10 percent reduction if you bring in this ad, which will enritic you to a 30

has a bargain. "We will take your mother-in-law as a trade-in for a new Chevy." if you buy an ashtray."

decide how mucb is enough selling for \$550 and Monowhen it comes to buying poly sets for \$200 — hut presents. The answer is that Boardwalk and Park Place are there is never too much, and that is where the panic sets in. In most cases, wnmen plan the meals, not just for Christmas Day, a snap, but also for three days before and after. If the children are in high

#### Jewish Museum To Open in Paris

TARIS - Documents on the Dreyfus affair, art by Soutine, Chagall and Modigliani and artifacts tracing Jew-ish culture from medieval times to the 20th century will the new Musee d'Art et d'His-

The \$37 million project in the heart of the Marais, the of presents as they do, city's old Jewish quarter, was financed by the government and the city of Paris.

Besides the decisions about panic. Once the Thanksgiving the size of the tree, the most dishes are washed the whole important question to be answered is who to invite for Merchants are first. The the holiday. The choices are your parents or his parents. No matter what, someone's nose will be out of joint forever.

To make sure that women have no time to rest, Christmas provides them an opportunity to drive children to the school Christmas play, the church sing-along and Wal-Mart for a tree-lighting ceremony.

The panic of men is caused by the panic of women. To help out, the father volunteers to shop for toys. Since he rade-in for a new Chevy." hasn't been in a store all year 'Any sofa in the store is free he is horrified to discover electronic games made in Ja-After the stores, are worn- pan have been marked down en. Women, not men, have to to \$2,500, fire trucks are now not included.

> Money is not the only rea-son for men to panic. Buying a present for their loved one also presents problems.

> If he purchases a fur coat for his wife, that means he will have to take it out of the kids' tuitinn. If he goes for a piece of expensive jewelry, be won't be able to buy the brand-new set of golf clubs he's had his eye on for some time.

The last ones to panic at the Christmas season are the children. There is so much for them on television and so little time for them to get what they see. This season kids are go on display Sunday when naughty or nice. It comes as a sbock to the nice ones to distoire du Judaisme opens here. cover the ones who were naughty get the same number

Enjoy your panic while you can. It's later than you think.

### Scientists Are Sick and Tired of Being Bad Guys

By Andrew Pollack
New York Times Service

OS ANGELES - "N.Y.P.D. Blue" is a big hit. But can an "N.Y.Ph.D. Blue" be une too? David Milch, executive producer of the "N.Y.P.D. Blue" tele-

vision series, is working on a pilot for a similar dramatic series about scientists. But compared with cops, he said at a conference of scientists and filmmakers, scientists are a tough sell.

"Frankenstein gets a lot of business, 'Nova' doesn't,' he said.
"Science is nut of reach as per-

ceived by the vast, vast, vast majority of people. There are deep misgivings in the public conscionsness about the devil's bar-gain science has made."

Apparently many in Hollywood gree. From Dr. Frankenstein to Dr. Strangelove, from the grave rohbers of yesteryear to the cloners of today, scientists in movies are almost invariably mad, evil, antisocial, clumsy or eccentric. And science and technology themselves are usually seen as forces of destruction rather than of good.

In television dramas, scientists barely appear at all, unless one counts "The X Files." Only 2 percent of the characters in prime-time dramas from 1994 to 1997 were scientists, well behind husinessmen, entertainers, police officers, doctors and lawyers, according to a survey directed by George Gerbner

at Temple University.

Some scientists think Hollywood is guilty of poor casting.

"Very few scientists I know are
anywhere close to being loony
hins," said James Watson, who
shared the Nobel Prize in 1962 for discovering the structure of DNA. "A lot of us are more like Michael Douglas — slightly evil, highly competitive," be added, referring to roles often played by the actor. Indeed, Hollywood's treatment of scientists is out of sync with that of the press, which generally presents scientists as articulate people making important discov-



The biologist James Watson, left, the producer David Milch and the astronomer Carolyn Porco.

eries. Silicon Valley engineers have become role models in the new economy — cover boys and girls for national magazines. And surveys by the National Science Foundation show that Americans on the whole are more optimistic about science and technology than people in other developed countries.

So a few efforts are being mounted to get Hollywood 10 portray scientists in a more realistic light, as people with more complex drives and emotions. These efforts also aim at getting films to portray the process of scientific inquiry itself.
The Alfred P. Sloan Foundation

has spent \$2 million so far on a program to encourage more thoughtful treatment of science. It gave a grant to Milch, for example, to develop his pilot. To influence the next generation of filmmakers. the foundation, which is based in New York, is also offering prizes of up to \$25,000 to students at six film schools who make movies about science or engineering.

"There's a basis for the stereotype hat there's more than the sterectype," said Doron Weber, an author and former scriptwriter who

beads the Sloan project. "Science and technology offer a potential gold minc for screenwriters and filmmakers — wonderful, diverse characters and great stories that

have largely gone untold."

A group of scientists affiliated with the American Association for the Advancement of Science has also been trying to sell the networks on a science drama. And the American institute of Engineers, a group that aims to improve the image of its profession, is hoping to interest networks in creating an annual

awards show for technology and a series called "L.A. Engineer."

"L.A. Law did marvelous things for the legal profession," said Martin Gottlieb, president of the group. "It revealed the humanness behind the scenes."

More than just a desire to feel appreciated, however, is behind these efforts. A better image of scientists and engineers could lead to more people entering those fields and to greater public support for projects ranging from space ex-ploration to particle accelerators.

"To raise the level of public understanding of science is the

work of the Lord," said the scientist who is spearheading the Ad-vancement of Science effort, Leon. Lederman, director emeritus of the Fermilab National Accelerator Laboratory. Society needs to make complex decisions about technology rationally, he said, adding, "Somebody raises an issue like

radiation and the fear takes over." But the cultural gap between scientists and entertainers remains wide. This became clear when the Sloan Foundation brought some eminent scientists here two weeks ago for a series of panel discussions with Hollywood directors and producers. One of the discus-sions degenerated into a rancous name-calling exchange.

"I don't meet as many scientists who can meet my eyes in conversation as I do people who pump gas." Milch said. Watson shot back that Milch was a "misfit from the Yale English department" who was afraid of science.

Milch, who was also the co-creator of "Hill Street Blues," saidit would be a challenge to get viewers to sympathize with scientists. The drama he is working on will do

that by using a "surrogate villain," like a research administrator who treats scientists badly.

Another challenge, he said, is that the scientific method, with its emphasis on repetition of experemphasis on repetition of experiments, might by its very nature be "annithetical to the art of story telling." The best stories, he and other Hollywood types said, involve human emotions. The top-rated drama "E.R." has lots of medical content in its emergency rooms but is really about the doctors purses and patients involved.

rooms but is really about the doctors, nurses and patients involved.
But some of the scientists did not
see it that way. "The natural worldis fascinating in its own right,""
said Richard Dawkins, an Oxfore
University biologist and author of
"The Selfish Gene" and other
books "It really doesn't need babooks. "It really doesn't need ha-man drama to be fascinating."

And Carolyn Porco, a profess of planetary sciences at the University of Arizona, said that too many movies with science themes were about space battles in the future. "It's always the physical confrontation that TV and movies seem to harp on, when science is the confrontation of ideas," she said. "There's drama just in the quest for the truth."

Porco was an adviser on the movie "Contact," which started Jodie Foster as Ellie Arroway, an astronomer searching for life on other planets. Porco said the moviepresented a fairly realistic portrait of a scientist, but she wondered why the scriptwriters insisted Ellie have a love affair.

The Sloan Foundation hopes to have a script for its pilot within a year, but Milch is still not sure be will be able to produce a workalt one. And of the first three student films awarded prizes by Sloan, two portrayed tormented, antisocial. scientists, the very stereotype the

foundation is trying to fight.

The third film was not about science at all. The original scientific content, the student director said, was removed from the screenplay to make the picture more "interesting."

#### PEOPLE

THIS year's Turner Prize, Britain's top art award, went to Chris Ofili, who incorporates lumps of elephant dung in his father, Sal, in the movie "Holy Hollywood."

South Africa, but had agreed to testify against Boesak via telephone or video from New York City. A former minister who works. It is the first time in 12 years that the award, worth £20,000 (\$33,000), has gone to a painter rather than a sculptor or conceptual artist. Ofili has said that the dung is a means of linking his work with "ordinary life" and breaking down barriers between the viewer and art. The prize, which goes each year to a British artist under the age of 50, has in the past been mocked as a pretentious publicity stunt by cricics, but it invariably attracts crowds to the Tate Gallery in London. In 1995, media interest peaked when Damien Hirst, the enfant terrible of British art, won the award with dead cow parts in formaldehyde.

Shirley MacLaine will receive the award for lifetime achievement at the Berlin film festival in February. The festival director, Moritz de Hadelu, praised MacLainc's 'extraordinary versatility" and said she embodied Hollywood glamour.

Quentin Tarantino has no comment on his estranged father's plea for a reconciliation. Tony Tarantino said over the weekend that he abandoned Quentin's mother while she was pregnant 35 years ago, but that he'd now like to know his famous son and is working as an actor to establish common ground. But Quentin's publicist said: "Quentin Tarantino has no comment. He will not address this issue." The clder

Paul Simon may not testify via video in the frand trial of the anti-apartheid activist Allan Boesak, a judge in Cape Town has ruled, giving no explanation. Simon, who donated 600,000 rand (about \$180,000) to Boesak's Foundation for Peace and Justice Charity, had said his workload prevented him from traveling to

#### Spielberg Is Off to War Again

NEW YORK — Fresh from their parmership on the movie "Saving Private Ryan," Steven Spielberg and Tom Hanks will co-produce a 13-hour miniseries for HBO based on a U.S. Army unit in World War II, the

network said Tuesday.

"Band of Brothers" will begin production next year.

The project is based on the nonfiction book by Stephen Ambrose about a rifle company that parachuted into France on D-Day. The miniscries may also include muterial from Ambrose's book, "Citizen Soldiers," which follows men through the end of the war.

Spielberg directed and Hanks starred in "Private Ryan," about an effort to rescue a soldier during World War IL

once headed the World Alliance of Reformed Churches, Boesak is charged with stealing 1 million rand from the foundation.

The French rap singer Didier Morvic has been charged

with assault after he allegedly attacked a stewardess and broke

her nose. Morvic, alias Joey Starr of the group NTM, was accused of striking the stewardess in the face in a botel in the southern French city of Montpellier. There was no immediate

word on what sparked the attack. One of James Stewart's air force uniforms will go on display at a British air museum. The uniform, donated by the late actor's family, will be shown with historic American combat aircraft at the Duxford Imperial War Museum at Cambridge. Stewart was already an Oscar-winning star when, based at Tibenham, Eng-

land, he flew 20 combat missions in World War II.

The Alvin Ailey American Dance Theater has begun a fiveweek celebration of its 40th anniversary. The engagement at the City Center in New York will include four world premieres, a new production of Geoffrey Holder's "Prodigat Prince" and the conducting debut of Judith Jamison, the company's artistic director.



Chris Ofili with his work "Through the Grapevine.



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